

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

SUBMISSION FORM

**Indicates required field*

PARK(S) OF

- Park 6
- Park 15
- Park 17
- Park 20

INTEREST *

- Park 22
- Park 26 (Site A)
- Park 26 (Site B)
- Park 26 (Site C)

CONTACT PERSON DETAILS:

First Name: *	Paula	Last Name: *	Jolly
Email Address: *	pjolly@wilderness.com.au		
Address: *	30 Hawkers Road, Medindie SA 5081		
Business/Organisation Name (if applicable):	Wilderness School Ltd		
Gender: *	<input type="checkbox"/> Male <input type="checkbox"/> Female <input type="checkbox"/> Other Identity	Year of Birth: *	1884 (School)

NAMES OF ALL OTHER PARTIES/USER GROUPS ASSOCIATED WITH THE PROPOSAL:

(Either via sub-licence or through a casual use agreement).

Contact	User group name
Partner 1	Wilderness Rowing Club
Partner 2	Wilderness Lacrosse Club
Partner 3	Norwood Football Club (Mens & Womens)
Partner 4	Walkerville Softball Club
Partner 5	Walkerville Football Club (Junior & Senior)
Partner 6	Leroy Tennis Club

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EXPECTED NUMBERS OF REGULAR USERS AND A DESCRIPTION OF THE USER GROUP(S):

<i>Expected number of regular users *</i>	<i>Age group *</i>	<i>Gender *</i>	<i>Division *</i>	
Wilderness School (inc ELC)	920	3-18	Female	N/A
IGSSA Sport opposition (not Wilderness girls)	1000	13-18	Female	N/A
ISJGSG Sport opposition (Junior School not Wilderness girls)	480	8-12	Female	N/A
Wilderness Rowing Club	70	13-18	Female	N/A
Wilderness Lacrosse Club	20	13-18	Female	
Norwood Football Club	170	15+	Female & Male	SANFL Womens League SANFL Mens League
Walkerville Softball Club	60	8+	Female & Male	SA Premier League to D Grade
Walkerville Football Club	150	Juniors 6-17 Seniors 17+	Female & Male	SANFL Juniors Div 1-5 Seniors - Adelaide Football League (SAAFL) Div 4
Leroy Tennis Club	20	18+	Female & Male	N/A

DETAILS OF GROUNDS/FACILITIES CURRENTLY USED BY THE PROPONENT AND THE OTHER USER GROUPS IDENTIFIED:

<i>Contact</i>	<i>Details</i>
Wilderness Rowing Club	c/- Mr Ben Manifold, Head of Senior School, Wilderness School bmanifold@wilderness.com.au
Wilderness Lacrosse Club	c/- Mrs Rebecca Keller, Lacrosse Coordinator, Wilderness School rkeller@wilderness.com.au
Norwood Football Club (Mens & Womens)	Mr Rick Shrowder, Football Operations Manager rshrowder@norwoodfc.com.au 0458 933 115
Walkerville Softball Club	Mr John McGahey, President johnno.53@bigpond.com 0418 807 393

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Walkerville Football Club (Junior & Senior)	Ms Karen Glazbrook, Junior Admin & Operations Coordinator admin@wifc.com.au 0412 956 115 Mr Ryan Curry, President (Seniors) ryancurryonline@yahoo.com.au 0459 209 802
Leroy Tennis Club	Ms Ferne Tabe, Secretary 0404 812 462

STATEMENT REGARDING WHY RELOCATION IS DESIRED (IF APPLICABLE):

N/A

DETAILS OF CURRENT LEASE/LICENCE (OR OTHER ARRANGEMENT) FOR EXISTING GROUNDS/FACILITIES:

Park number: *	6	Expiry date: *	31 August 2023
Current location: *	Robe Terrace, Medindie		
Address: *	Robe Terrace, Medindie		
Existing lease/licence through: *	City of Adelaide & Wilderness School		

EVIDENCE OF THE LEAD PROPONENT HAVING A RELATIONSHIP WITH OTHER PARTIES IDENTIFIED IN THE PROPOSAL

Wilderness School has strong relationships with sub-lessees who we have leased to over many years. The School actively communicates with the community when requested to hire Park 6 and always investigates best outcomes for the facility, the Schools requirements and the sub-lessee.

The School's strong relationships and strong supportive communication can be demonstrated by the attached documents (refer Attachments A and B).

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CURRENT MEMBERSHIP NUMBERS (PARTICIPANTS ONLY - NOT SOCIAL MEMBERS): *

<i>Age group</i>	<i>Number of Memberships</i>
3-18 years	All students at Wilderness School from ELC to Yr 12. Approx 920 students
13-18 years	All IGSSA sport participants. Approx 1000
7-12 years	All Junior School ISJGSG sport participants. Approx 480
13-18 years	Rowing Club. Approx 70
<i>Total number of participants: *</i>	Approx 2,500

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

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ASSESSMENT CRITERIA

HOW WILL A FOCUS OF PARTICIPATION FOR COMMUNITY SPORT AND RECREATION BE PROVIDED? *

Wilderness School is committed to community sport and recreation at Park 6. This can be demonstrated by our extensive sub lease arrangements and short-term hires as detailed in this submission.

Our goal is to create a dynamic and inclusive environment that encourages active participation and engagement, both within our student cohort and also for the wider community. We understand the importance of physical activity and the positive impact it can have on student wellbeing and the community as a whole. To achieve this, we have a comprehensive co-curricular sport and physical education program for our students that offers a wide range of sports and recreational activities, catering to all age groups and skill levels.

At Wilderness School, we believe in the importance of sports to bring people together, foster teamwork, and promote a healthy lifestyle. The facilities at Park 6 are used to host Independent Girls Schools Sports Association (IGSSA) and Independent Schools Junior Girls Sports Group (ISJGSG) sport on weekends and we are always vigilant in hiring out the facilities outside of educational and IGSSA / ISJGSC requirements through sub-leasing.

Wilderness School staff also use the Park 6 facilities for staff wellbeing activities.

Additionally, our philosophy of providing recreational opportunities for the community can be seen in many ways, including leaving tennis nets set up and gates unlocked. We note significant ad-hoc use of the facilities by the wider community, which is always pleasing to see.

HOW WILL YEAR-ROUND USE BE DEMONSTRATED? *

Wilderness School and its associated sub-lessees are committed to the year-round use of Park 6 in a manner that not only benefits the local community but also demonstrates responsible and sustainable land management.

Throughout the year and different seasons, Park 6 is a vibrant hub for school community wellbeing events, community service, outdoor education, school physical education lessons and both summer and winter inter school sport and recreation. Sport and recreation offerings are vast including but not limited to, tennis, netball, soccer, junior school cricket, lacrosse, cross country, orienteering and football. The recent installation of football posts has increased community use as well as increased the versatility of the Park.

Additionally, educational programs centred around conservation, ecology, and sustainable practices are undertaken throughout our curriculum, ensuring that the Park serves as a vital educational resource throughout the whole year. Including conservation in our educational programs, particularly Outdoor Education, Geography and the Sciences, ensures the Park's role as a year-round asset, not only for students and outdoor enthusiasts but also as a place that fosters environmental stewardship and a deep appreciation for the beauty and significance of the natural world.

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HOW WILL THE SELECTED SPORTING ACTIVITY COMPLEMENT AND CO-EXIST WITH THE INFORMAL RECREATIONAL ACTIVITIES OCCURRING IN THE PARK OF INTEREST? *

Sporting activities at Park 6, as described above, complement and co-exist with informal recreational activities, fostering a vibrant and inclusive atmosphere for park-goers.

The presence of the designated sports areas that we maintain, such as soccer fields, football oval and tennis/netball courts, provides structured outlets for those seeking more competitive and organised physical engagement. These facilities serve as hubs for individuals and teams to hone their skills, train and compete. The Park's generous layout ensures that these sports minimise disruption to surrounding areas, allowing both formal and informal activities to co-exist.

Together with the structured sports areas, informal recreational areas, including open spaces for picnics, lounging and gatherings are interspersed with walking and horse trails, providing ample opportunity for relaxation and activity.

The layout caters for a wide range of interests, from frisbee games on the grassy fields to outdoor yoga sessions. The co-existence of sports and informal activities creates a diverse and dynamic park environment catering to all visitors, from the sports enthusiasts seeking competition to those desiring a peaceful retreat in nature. The blend of active and passive recreational options makes Park 6 a multifaceted community hub, which Wilderness School actively supports.

NOT-FOR PROFIT, INCORPORATED BODY OR EDUCATIONAL INSTITUTION
PLEASE TICK

Not-for-profit: <input checked="" type="checkbox"/>	Incorporated body: <input type="checkbox"/>	Educational institution <input checked="" type="checkbox"/>
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EVIDENCE THAT THE BUSINESS/ORGANISATION CAN OPERATE SOLELY OR FORM A COMBINED MANAGEMENT COMMITTEE POSSIBLY WITH SUB-LESSEES WHO CONTRIBUTE TO THE DIVERSE SPORTING OPPORTUNITIES. *

The School has demonstrated that it can operate solely in the maintenance and upgrade of Park 6 and the management of the diverse sporting opportunities it provides. As can be demonstrated in our usual sub-licenses, the sports that can be undertaken in the Park are very varied, which also means continual use throughout the year.

PROVIDE AN INDICATION OF THE TYPE AND SCALE OF SUPPORTING BUILT FORM INFRASTRUCTURE REQUIRED TO SUPPORT THE PROPOSED USE. *

The School currently utilises the tennis and netball courts for all of its curriculum and after school sport. The ovals are also used for curriculum and after school sport. The two sheds are used to house sporting equipment and be a base for teachers and students and sublessees.

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HOW WILL FINANCIAL VIABILITY AND CAPACITY BE DEMONSTRATED? *

Wilderness School is financially viable and capable of maintaining Park 6. This can be demonstrated by our past investment and continual maintenance of the Park. Attached at Attachment C is a summary of costs invested in the last 3 years. Prior to 2020 the School upgraded the irrigation systems, installed court lighting, invested in GAP water system and upgraded tennis courts and fencing.

HOW WILL EXPERIENCE IN MANAGING FACILITIES BE DEMONSTRATED? *

Wilderness School has a long history of effectively managing facilities that are essential for fostering a safe and immersive educational environment. The School manages not only its campus at 30 Hawkers Rd Medindie, but also an Outdoor Education camp facility on the Coorong, as well as demonstrated history of maintaining Park 6.

In recent years the School has upgraded the entire irrigation system at Park 6, resurfaced the tennis/netball courts and installed football posts, in addition to coordinating the ongoing maintenance program for weeds/lawn management and the regular cleaning and upkeep of the club rooms.

The School's Property and Facilities team (4FTE) dedicate 20% of their working week to the maintenance and upgrade of all Park 6 facilities and spaces.

Furthermore, Wilderness School is committed to sustainability and environmental stewardship, which is evident in its facility management practices. The School has implemented green building initiatives, renewable energy solutions, and waste reduction strategies that not only reduce its environmental footprint, but also serve as educational tools for students to learn about sustainability firsthand.

These efforts underscore Wilderness School's dedication to managing all of its facilities in a manner that fostering a connection with nature while providing a world-class education. Overall, the School's extensive experience in facility management is a testament to its commitment to environmental responsibility.

HOW WILL A SOUND GOVERNANCE / MANAGEMENT MODEL BE DEMONSTRATED? *

Wilderness School is committed to demonstrating sound governance and has a robust management model incorporating Park 6.

Our governance structure is founded on transparency, accountability, and inclusivity. The School has an established Governing Council consisting of well-respected and experienced leaders in their individual fields.

The Council is supported by a Sites and Services Committee, a sub-committee of the School Council. The role of this Committee is to oversee, guide and plan in matters relating to sites, services and buildings, including Park 6 and the Coorong property, present and projected. This Committee has as an ex officio member, the School's Business Manager, who enacts decision

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making of the Sites Committee and School Council, with the assistance of the Property and Facilities Team.

The School actively engages with the local community through education programs and volunteer opportunities to ensure that Park 6 remains a valuable resource for all.

Furthermore, the School has established clear financial stewardship protocols, including annual audits, to maintain transparency and ensure the efficient allocation of resources to support the ongoing preservation and enhancement efforts for the School and Park 6.

Attachments

- A Email dated 10 September 2023 from soccer club
- B Letter dated 21 September 2023 from Norwood Football Club
- C Summary of maintenance costs 2020-2022

" A "

Carmen Crocker

From: Carmen Crocker
Sent: Tuesday, 12 September 2023 10:02 AM
To: [REDACTED]
Subject: Re: Park 6 Hire, Sunday 3 September

Hi [REDACTED]

Thank you for letting us know and for your very kind words. We certainly do appreciate hearing that kind of feedback.

Given the circumstances, we are happy for there to be no charge. I will get this rectified and the charge credited on your account.

Wishing you all the best for next season. Please reach out if you get stuck for a venue again.

Regards
Carmen

From: [REDACTED]
Sent: Sunday, September 10, 2023 9:00:37 pm
To: Carmen Crocker <ccrocker@wilderness.com.au>
Subject: RE: Park 6 Hire, Sunday 3 September

Hi Carmen,

Firstly, a huge thank you to both yourself and Ian for your swift help regarding allowing usage of Park 6, for a one off game.

This season has been extremely stressful, not only being a single team in our inaugural year, but also regarding the utter lack of care for us where we had sub leased in the Parklands, [REDACTED].

As it turned out, Rowe Park, the club we had told of the move to Park 6 for the game, informed me that they were unable to field a team at the designated time, due to it being on fathers day. Instead of them forfeiting and as it was our clubs last game of the season a rash decision was made to play the game on the day at their home ground.

I will understand if Wilderness School would still like the monetary amount discussed. Please let me know if this is the case.

It has been an amazing, eye-opening journey into the personalities that have current Lease holdings in the Adelaide Parklands over the past 4 years. I can honestly say that Ian Wilson and yourself are head and shoulders above the others.

Again, thank you.

Kind Regards,
[REDACTED]



21/09/2023

To whom it may concern,

I am writing to express our full and unwavering support for Wilderness School in their lease renewal application of Park 6. The Norwood Football Club has enjoyed a productive and harmonious relationship with Wilderness School, and we believe that their continued stewardship of the facilities and park lands will be of great benefit to the community.

The staff at Wilderness School have consistently demonstrated a high level of professionalism and accommodation throughout our interactions in the process of applying for a sub-lease of these facilities and park lands. Their commitment to open communication and cooperation has made the entire experience not only seamless but also highly pleasant.

We wish to extend our deepest gratitude for the opportunity to continue utilising the grounds at Park 6. The availability of these facilities has been instrumental in enabling us to provide a safe and conducive training environment for our female and male players in their pre-seasons.

Should you require any further information or wish to discuss our endorsement of Wilderness School and their lease renewal in greater detail, please do not hesitate to contact me. I would be more than happy to provide any additional insight or assistance to facilitate this process.

Yours Sincerely,

Rick Shrowder
Football Operations Manager
Norwood Football Club

rshrowder@norwoodfc.com.au
0458 933 115

NORWOOD FOOTBALL CLUB INC.

ABN: 66 129 168 283 | www.norwoodfc.com.au | 4 Woods Street Norwood South Australia 5087
PO BOX 3125 Norwood South Australia 5087 | Telephone: (08) 8362 6278 | E-mail: general@norwoodfc.com.au



"C"

Wilderness School

Parklands Income & Expenditure Statement (Cash basis) as at 31 December 2022

Income	2022	2021	2020
Hire	-\$5,085	-\$2,140	-\$300
Grants		-\$60,000	
Total Income	-\$5,085	-\$62,140	-\$300
Expenses	2022	2021	2020
Annual License	\$6,907	\$9,578	\$7,221
Insurance	\$2,000	\$1,950	\$1,920
Sports Field Maintenance	\$31,131	\$27,269	\$26,999
Football Post Conversion	\$22,683	\$0	\$0
Tennis Court Upgrade	\$0	\$71,420	\$32,640
Repairs, Maintenance, Supplies	\$6,769	\$3,235	\$3,101
Maintenance Department Labour	\$35,883	\$35,179	\$34,475
Line Marking Supplies	\$4,189	\$1,987	\$2,166
Water (Irrigation)	\$25,610	\$27,322	\$32,187
Water (Drinking)	\$567	\$283	\$638
Annual Testing	\$610	\$580	\$550
Electricity	\$1,152	\$3,457	\$1,585
Irrigation Supplies & Upgrades	\$674	\$1,840	\$564
Cleaning (including pressure cleaning of courts)	\$28,191	\$19,246	\$18,810
Painting Graffiti on both buildings	\$4,631	\$4,410	\$4,200
Total Expenses	\$170,997	\$207,757	\$167,058
Net Income/Expenditure	\$165,912	\$145,617	\$166,758

Recommendation 9 - Item 7.9 - Attachment A

Anonymous User just submitted the survey Submission Form with the responses below.

Park(s) of interest

Park 15

Name

Steven Bacon

Email address

sbacon@pac.edu.au

Address

23 Dequetteville Terrace

Business/Organisation Name (if applicable)

Prince Alfred College

Gender

Male

Year of birth

1965

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

Prince Alfred College, Prince Alfred College Old Collegians Sporting clubs (Cricket, Football and Soccer),

Expected numbers of regular users and a description of the user group(s)

College Use Summer- Training – used as a practice venue for Cricket (average 30 boys per session) Matches (Saturday) - 2 x Cricket games every weekend in term 4 and term 1 (25 students per game) including students from other schools Training - pre season football training weekly x 2 Term 1 approx. 90 students per training session Winter- Training - Monday -Thursday Soccer and Rugby average 40-50 students morning and afternoon Matches (Saturday)- 2-3 Football matches every weekend (pending draw) for 15 weeks in Term 2 and 3 (50 students per game) including students from other schools It is used 2-3 times a year for prep and house Cross Country (300 students) We also host State Knockout games for Cricket, Football and Soccer- pending draws can be 2-3 games per season (number of students varies but between 25 and 50 students per game. Old Scholar Use Summer- Matches (Saturday)- Cricket every weekend afternoon from October through to March (25 people per game) Matches (Tuesday evening) - Cricket T20 format matches (25 people per game) Soccer Training two nights per week from January through to April (30 people) Winter- Soccer Training two nights per week throughout winter (30 people) Football matches Saturday afternoon from 12.30 pm to 5 pm (50 people per game) Other Users Christian Brothers College SA Catholic Primary Schools' Sports Association (SACPSSA) Cross Country Events Adelaide Croatia Raiders Soccer Club ACHPER SA Physical Education Week Cancer Council Relay for Life

Details of grounds/facilities currently used by the proponent and the other user groups identified

Park 9, 12 and 15

Statement regarding why relocation is desired (if applicable):

This is not a relocation but seeking a lease renewal

Park number

Park 9, 12 and 15

Current location

Park 15

Address

Park 15 - Bound by Wakefield Rd to the North-West, Dequetteville TC to the North-East and Bartels Rd to the South

Existing lease/licence through

City of Adelaide

Expiry date

Being held over, subject to this Expression of Interest

Evidence of the lead proponent having a relationship with other parties identified in the proposal

The PAC Old Collegians are closely aligned and work with Prince Alfred College. Whilst not part of the organisation structure they are part of the fabric of the College.

Current membership numbers (participants only - not social members)

Prince Alfred College does not operate a membership system like many sporting organisations however has in excess of 1,150 enrolled students who are able to elect to participate in over 100 sporting teams within our College. Ages range from 2 year old through to 18 years. The Prince Alfred College Old Collegians Association (PAOCA) has a large network of members with over 500 members involved in the seven sporting clubs which currently operate under the PAOCA banner. Ages from 18 years upwards.

How will year-round use be demonstrated?

The College operates 40 weeks per year providing sporting opportunities to all students at Park 15 from Cricket, cross country running, soccer, rugby and football. Outside of this the ovals are used by associated cricket and football clubs for the full cricket and football seasons. During non school time Park 15 is utilised by the Old Scholar sporting groups along with other users identified above and shown below. Other Users Christian Brothers College SA Catholic Primary Schools' Sports Association (SACPSSA) Cross Country Events Adelaide Croatia Raiders Soccer Club ACHPER SA Physical Education Week Cancer Council Relay for Life In addition we promote other community groups by providing access when requested and through the College website.

How will a focus of participation for community sport and recreation be provided?

The College has many sporting teams that use this oval for their co-curricular sport and we further encourage broader use through our Old Scholar community and other regular users. Part of the focus for the College is to provide fit for purpose grounds and facilities to all users of Park 15. The College invests annually approximately \$68k excluding capital equipment such as fairway mowers etc. on the operational upkeep of this facility. We are currently considering the upgrade to the Park 15 facility with a refresh both internally and externally to the existing changerooms and to the light towers. This is being considered as part of College's annual budget process for 2024. Please also refer to attached document.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

The nature of the school program and affiliated activity on Park 15 allows for other recreational activity to take place on a well maintained oval and playing surface. The oval is frequently used by local residents exercising and walking their dogs.

Please select your organisation type

Educational institution

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

The Park 15 lease will be managed by Prince Alfred College Inc (PAC). PAC is an incorporated association established under the Prince Alfred College Incorporation Act 1878 which operates as a not for profit entity and is governed by a well-respected College Council. Please refer to attached document

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

The current infrastructure is of an ideal size however it is dated and requires some investment. The College, subject to Council approval is proposing to provide a capital budget in the 2024 calendar year to upgrade the facility including bathrooms and change room areas.

How will financial viability and capacity be demonstrated?

The College will continue to include both operational and capital costs in its annual budget for the ongoing enhancement and maintenance of Park 15. If the College accounts are required these are available on the ACNC website.

How will experience in managing facilities be demonstrated?

The College has invested a large amount of resource and capital in the redevelopment of playing surfaces at Park 15. The College Property Services Department has demonstrated a high level of professionalism in the maintenance of the playing surface which is to a very high standard which benefits educational institutions, sports and community clubs and members of the local community using this facility.

How will a sound governance / management model be demonstrated?

The Park 15 lease will be managed by Prince Alfred College Inc (PAC). PAC is an incorporated association established under the Prince Alfred College Incorporation Act 1878 which operates as a not for profit entity and is governed by a well-respected College Council.

Please provide any attachments to support your expression of interest

https://s3-ap-southeast-2.amazonaws.com/ehq-production-australia/9b13d096d8b9daca330769122991b47dbb072612/original/1692599796/15cc9a1967fba84a21199e004ce3d6d1_ACC_Submission_Park_15_2023_Final.pdf?1692599796

Recommendation 9 - Item 7.9 - Attachment A

SUMMER						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		Cricket T20	Prep Running/ Cross Country	Prep Sport Trainings	Pre-Season Soccer Mar- April- AM	Cricket matches Oct-Mar PAC – AM
SACA Cricket Matches		PAC Cricket overflow		PAC Cricket overflow	Cricket T20	Old Scholars Cricket -PM
	Pre-season Old Scholar Soccer Training	Pre-Season Football Mar- Apr -AM	Pre-season Old Scholar Soccer Training	Pre-Season Football Mar- Apr -AM		Football Trial games Mar- Apr

WINTER						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
School Sport SA (SAAS) State Football Training		Rugby Training	Soccer Training	Prep Sport Trainings Soccer Training	Soccer Training	Football matches Soccer matches Rugby matches
	Rugby Training Soccer Training	Old Scholar Soccer Training		Old Scholar Soccer Training		

On Monday the oval is shared Rugby and Soccer. We have had to use CBC oval from time to time as well in liaison with them. I can confirm Rugby do not play matches on Saturday.

In Winter PAC play football in the mornings and the Old Scholar Soccer play Saturday afternoon.

Recommendation 9 - Item 7.9 - Attachment A

Anonymous User just submitted the survey Submission Form with the responses below.

Park(s) of interest

Park 15
Park 17

Name

GSFC - Jason Cameron, GCC - Warwick Potts

Email address

GSFC - gafc@goodwoodsaints.com.au; GCC president@goodwoodcc.com

Address

1 Curzon Avenue, Millswood SA 5034

Business/Organisation Name (if applicable)

Goodwood Saints Football Club (GSFC) and Goodwood Cricket Club (GCC)

Gender

Male

Year of birth

1900

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

This expression of interest is a joint submission from Goodwood Saints Football Club (GSFC) and Goodwood Cricket Club (GCC).

Expected numbers of regular users and a description of the user group(s)

GSFC regular users: Three senior men's teams and two senior women's teams in the Adelaide Footy League A SANFL Inclusive side U17.5 girls and boys team in the SANFL Juniors Ten junior boys teams (U7-U16) and four junior girls teams (U9, U11, U13 & U15) in the SANFL Juniors An Auskick program (130 participants) GSFC has approximately 640 registered players. Together with past players, parents and supporters, the club has a membership of more than 2000 people. GCC regular users: 8 senior mens teams, 16 junior boys team, 3 junior girls team, 2 veterans teams and 1 inclusive team. Approx 350 playing members

Details of grounds/facilities currently used by the proponent and the other user groups identified

The home ground for both clubs is 1 Curzon Avenue Millswood,

Recommendation 9 - Item 7.9 - Attachment A

Statement regarding why relocation is desired (if applicable):

The clubs are not seeking to relocate from their current facilities in Millswood however both have significant & growing need for further oval space hence the strong expression of interest in park 15.

Park number

Millswood Oval

Current location

Millswood Oval

Address

1 Curzon Avenue Millswood

Existing lease/licence through

Unley City Council

Expiry date

2028

Evidence of the lead proponent having a relationship with other parties identified in the proposal

GSFC and GCC have successfully and harmoniously co-located at Millswood Oval for 97 years. The clubs have a strong and very positive working relationship demonstrated by recent co-contribution to build of a new modern clubhouse in conjunction with Unley City Council at Millswood Oval.

Current membership numbers (participants only - not social members)

GSFC has 640 registered players. GRCC has 350 registered players.

How will year-round use be demonstrated?

The applicant clubs have strong demand across all age levels for further oval space for all year round use. GSFC have strong need for oval space during both football season (March-September) and for pre-season training (commencing November through to start of the following years season). GCC have strong demand for oval space during cricket season (October-March). The two sports seasons compliment each other and there is continual year round use. GCC is in particular looking for additional oval space to accommodate junior boys, veterans and inclusive cricket, GSFC is seeking oval space particularly for its junior male & female programs. Currently junior players are turned away from both clubs due to the club being at capacity.

How will a focus of participation for community sport and recreation be provided?

The two sporting clubs provide significant avenue for male and female across all age groups (adults and juniors) with access to playing and contributing to community football and cricket. Significantly both also have a very strong focus and history on supporting Inclusive teams to ensure there is an avenue for players of all abilities to actively participate in sport.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

The two applicant clubs have developed strong working relationships having both co-located at Millswood Oval for 97 year. Aligned to this is a exceptionally strong positive working relationship with Unley City Council as Lessors. Utilisation of additional oval space will enhance this relationship and enable both organisation to continue to grow participation in community sport.

Please select your organisation type

Incorporated body

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

The two applicant clubs have developed strong working relationships having both co-located at Millswood Oval for 97 year. Aligned to this is a exceptionally strong positive working relationship with Unley City Council as Lessors. Over this time all parties have worked amicably and professional to ensure continued community usage of the Millswood Oval, actively encouraging community sport and recreational activities.

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

Both applicant clubs note as included in the EOI on the councils expressions of interest webpage is 'Sportsground lighting' and a 'Community Building'. Maintenance and upkeep of both facilities will be required. No detail has been provided on the facilities contained within the Community Building but both clubs will desire change room facilities (preferably female sport friendly) and public toilet facilities. There is no intention from either club to run social (licensed or otherwise) facilities or events outside of the playing/training hours of each respective teams. Pre-requisite on field requirements: During football season, football goal posts and line markings. Cricket season the oval will require curated turf pitches and appropriate oval line marking. For all round use sheltered coaches boxes are desired (temporary pull up & down options can be managed in lieu of permanent facilities). Curating of pitches can be organised by GCC but a shed or storage facility will be required for the curating equipment.

How will financial viability and capacity be demonstrated?

Financial records for both GSFC and GRCC are publicly available documents. Both clubs are in strong financial positions and have long history of financial contribution to the current sporting facility, including significant modernisation and maintenance performance records.

How will experience in managing facilities be demonstrated?

Both clubs have long and very successful experience managing significant sporting facilities (onfield and off field) in conjunction with Unley City Council at their home facility in Millswood. Reference from Unley City Council is actively encouraged by the Adelaide City Council to demonstrate the level of professionalism and commitment both clubs have made of a significantly long period of time.

How will a sound governance / management model be demonstrated?

The two applicant clubs have developed strong working relationships having both co-located at Millswood Oval for 97 year. Aligned to this is a exceptionally strong positive working relationship with Unley City Council as Lessors. Over this time all parties have worked amicably and professional to ensure continued community usage of the Millswood Oval, actively encouraging community sport and recreational activities. Both GSFC and GCC and keen to develop a similar strong relationship with Adelaide City Council and ensure the oval facilities are used to enhance community benefit. Link to GSFC website: <https://goodwoodsaints.com.au> GSFC AGM & Annual Reports: <https://goodwoodsaints.com.au/agm> GCC website: <https://goodwoodcc.com>

SUMMER						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Cricket 8am til 12.30pm Oct – Mar	Football 6pm-8pm (Seniors pre-season training) Nov-Mar	Football 5pm-8pm (Juniors pre-season training) Jan-Mar	Football 6pm-8pm (Seniors pre-season training) Nov - Mar	Football 5-8pm (Juniors pre-season training) Jan-Mar	Football 5pm-8pm (Juniors pre-season training) Jan-Mar	Football 9am-1130am (Seniors pre-season training) Nov-Mar
Cricket 12.30pm til 6pm Oct - Mar						Cricket 12pm til 6pm Oct - Mar

WINTER						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Football 8am-5pm (Junior games). April-Sept	Football 5pm-8pm (training) April - Sept	Football 5pm-8pm (training)April -Sept	Football 5pm-8pm (training) April - Sept	Football 5pm-8pm (training) April -Sept	Football 5pm-8pm (training) April - Sept	Football 10am - 5pm (Senior games) April - Sept

Recommendation 9 - Item 7.9 - Attachment A

Anonymous User just submitted the survey Submission Form with the responses below.

Park(s) of interest

Park 17

Name

Jennifer Dunstan

Email address

saobediencedogclub@gmail.com

Address

Parklands 17 PO Box 7049 Halifax St Adelaide

Business/Organisation Name (if applicable)

South Australian Obedience Dog Club

Gender

Female

Year of birth

1955

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

NIL

Expected numbers of regular users and a description of the user group(s)

140-260 regular users (depends on season) 30% 60 plus 52% 40-60 16% 20-40 2% under 20

Details of grounds/facilities currently used by the proponent and the other user groups identified

Grounds are used every Tuesday for dog socialisation and obedience training. Sessions are offered both in the morning 8.45am to 12.30pm and evening 5.30pm till 9.45. Training is offered from puppies/beginners through to Trialling training, including companion dog. SADOc maintains and upgrades lighting to the grounds. In addition several times a year Trials are held where DogsSA members compete in various classes for Titles. These events occur on Friday evening, all day Saturdays and Sundays. SAODC has hosted the DogsSA State Championships held annually for several years. The clubhouse is used for equipment storage; an office area for club business; toilets and a kitchen area. The club room is large enough to hold new member registration talks should the weather be inclement.

Statement regarding why relocation is desired (if applicable):

NA

Park number

17

Current location

Carriageway Park off Beaumont road east of Croquet Club

Address

Parklands 17 PO Box 7049 Halifax St Adelaide

Existing lease/licence through

ACC

Expiry date

2024

Evidence of the lead proponent having a relationship with other parties identified in the proposal

NA

Current membership numbers (participants only - not social members)

140-260 regular users Higher in summer 30% 60 plus 52% 40-60 16% 20-40 2% under 20 In addition non handlers may be present to observe training

How will year-round use be demonstrated?

Grounds are used every Tuesday for dog socialisation and obedience training. Sessions are offered both in the morning 8.45am to 12.30pm and evening 5.30pm till 9.45pm. Training is offered from puppies/beginners through to Trialling training, including companion dog. SADOc maintains and upgrades lighting to the grounds. In addition several times a year Trials are held where DogsSA members compete in various classes for Titles. These events occur on Friday evening, all day Saturdays and Sundays. SAODC has hosted the DogsSA State Championships held annually for several years. The clubhouse is used for equipment storage; an office area for club business; toilets and a kitchen area. The club room is large enough to hold new member registration talks should the weather be inclement. Training occurs every Tuesday from the last Tuesday in January through to the last Tuesday in November each year. During the summer break training continues for puppies only. 6 weekly committee meetings are held in the Clubrooms generally on a Monday evening.

How will a focus of participation for community sport and recreation be provided?

The South Australian Obedience Dog Club was founded in 1955 by the late Harold Camm, a longtime instructor with the German Shepherd Dog League, who was concerned that training was not available anywhere at that time to cater for all breeds of dogs. S.A.O.D.C. was established as the first all-breeds dog training club to serve Adelaide and the surrounding community, it has done this continuously and successfully ever since, an achievement and history of which we are very proud. SADOc is the only dog obedience club operating in the ACC area run by volunteers thereby providing a realistic fee for dog training. S.A.O.D.C. accepts all breeds and cross breeds for training, is affiliated with the South Australian Canine Association (Dogs SA) and is bound by their rules and regulations. The club enjoys a good working relationship with our governing body, and with other Dog Obedience clubs operating under their 'umbrella', as well as with the Adelaide City Council in whose parklands our Clubrooms and grounds are situated.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

As SAODC maintains water to all grounds keeping them green and largely prickle free on a year round basis the grounds are very suitable for nearby residents to enjoy dog walking or walking exercise for people.. You will often observe small groups enjoying a picnic on the grounds. During trialling days local residents will often call in to watch events.

Please select your organisation type

Incorporated body

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

SAODC was established in 1955 and has been operating at Parkland 17 its entire history. Due to the configuration of Parklands 17 we have operated solely. We enjoy good relationships with our nearest neighbour the Croquet Club. SAODC is governed by a volunteer committee elected each year at the AGM held in November. SAODC audits its financial returns on an annual basis.

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

SAODC makes excellent use of the small clubhouse located on site. SAODC maintains the clubhouse in terms of cupboards and racks for storage, attends to regulatory requirements such as back flow testing and rodent control. SAODC maintains and upgrades lighting to the area.

How will financial viability and capacity be demonstrated?

SAODC is governed by a volunteer committee elected each year at the AGM held in November. SAODC audits its financial returns on an annual basis. SAODC has been and remains financially viable since 1955. SAODC maintains public liability, facility and committee insurances. SAODC has maintained and keeps in good repair all fixed infrastructure and the grounds.

How will experience in managing facilities be demonstrated?

The South Australian Obedience Dog Club was founded in 1955 by the late Harold Camm, a longtime instructor with the German Shepherd Dog League, who was concerned that training was not available anywhere at that time to cater for all breeds of dogs. S.A.O.D.C. was established as the first all-breeds dog training club to serve Adelaide and the surrounding community, it has done this continuously and successfully ever since, an achievement and history of which we are very proud. S.A.O.D.C. accepts all breeds and cross breeds for training, is affiliated with the South Australian Canine Association (Dogs SA) and is bound by their rules and regulations. The club enjoys a good working relationship with our governing body, and with other Dog Obedience clubs operating under their 'umbrella', as well as with the Adelaide City Council in whose parklands our Clubrooms and grounds are situated. In all our history the facilities we occupy are well maintained.

How will a sound governance / management model be demonstrated?

SAODC is governed by a volunteer committee elected each year at the AGM held in November. SAODC audits its financial returns on an annual basis. SAODC has operated on this model since 1955. See our new official website at sa obedience dog club for an example of innovations in membership. The Adelaide Examiner, have named SAODC one of the Top Dog Training Centres In Adelaide. <https://www.adelaideexaminer.com/best-dog-training-centers-adelaide> How the Adelaide Examiner Picked the Best Dog Trainers in Adelaide Expertise – We checked if the Adelaide dog trainers have appropriate certifications, like a certificate in dog behaviour and training. We also considered other related credentials and years of experience in a related field. Services – We chose dog trainers in Adelaide who offer a wide range of training options. We also gave plus points to those that provide other dog-related services. Availability – We picked Adelaide dog training centres that are easy to contact and those that provide updates and feedback regarding the dogs. We also considered their operating hours. Training Approach – Each dog has a different temperament, so each requires a different training method. We checked how flexible the trainers' training approaches are to ensure that dogs are comfortable in their lessons.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

SUBMISSION FORM

**Indicates required field*

PARK(S) OF INTEREST *

Park 6	<input type="checkbox"/>	Park 22	<input type="checkbox"/>
Park 15	<input type="checkbox"/>	Park 26 (Site A)	<input type="checkbox"/>
Park 17	<input type="checkbox"/>	Park 26 (Site B)	<input type="checkbox"/>
Park 20	<input checked="" type="checkbox"/>	Park 26 (Site C)	<input type="checkbox"/>

CONTACT PERSON DETAILS:

First Name: *	Nick	Last Name: *	Miller
Email Address: *	Nick.Miller@pulteney.sa.edu.au		
Address: *	190 South Terrace, Adelaide SA 5000		
Business/Organisation Name (if applicable):	South Parklands Hockey & Tennis Centre Incorporated (Registered No: A0022092R) ('SPHTC' or 'Consortium')		
Gender: *	<input checked="" type="checkbox"/> Male <input type="checkbox"/> Female <input type="checkbox"/> Other Identity	Year of Birth: *	1981

EXECUTIVE SUMMARY:

The South Parklands Hockey & Tennis Centre Incorporated (SPHTC) provides Council with a unique proposition for the lease of the community sporting facilities (sportsgrounds and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20).

SPHTC is comprised of two long running City of Adelaide based community clubs (Adelaide Hockey Club Inc and Tennis Seniors Association of South Australia Inc) and the oldest independent school in the City of Adelaide (Pulteney Grammar School). The three members of SPHTC are able to demonstrate a growing membership and participation of some 2,221 current member participants, with a diverse range of ages, genders, cultural backgrounds and abilities. This ensures a high year round use of the facility with circa 1,652 regular weekly users in winter and circa 853 regular weekly users in summer, not only for hockey and tennis, but also for other sporting and recreational uses such as lawn bowls, touch football, soccer and cricket.

Current data demonstrates that SPHTC uses approximately 98% of useable pitch time during the summer season and 92% of useable pitch time during the winter season. Outside of the primary use by the founding members of SPHTC, SPHTC continues to support access to the facility by making it available for hire (pitch/courts and clubroom facilities) to individual members of the community, sporting clubs and other educational institutions. The current records show that for the 2022 calendar year the facility was hired by external groups for 242 hours. This high level of usage of the facility is due to the significant level of capital investment and operating expenditure by SPHTC to ensure the facility continues to be maintained to a high level.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

SPHTC also ensures that two tennis courts are open for use by the general public free of charge at all times whenever the facility isn't being used by one of its members.

SPHTC, since 1994, has enjoyed a long and successful relationship with Council as the lessee of the community sporting facilities (sportsground and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20) that are the subject of this EOI.

During this period SPHTC has demonstrated its commitment as a model lessee, not only meeting its lessee responsibilities to use the leased area in accordance with the permitted use, paying its lease costs, investing significant amounts in maintaining and improving the leased area (in excess of \$2.5 million), increasing utilisation throughout the years but importantly, also partnering with Council to achieve its strategies in activating this area of the Park Lands and making it a hub for sport and recreation for all genders and age groups on a year round basis. SPHTC has also developed a strategic plan and asset and infrastructure plan aligned to the future moves outlined in Council's Adelaide Park Lands Management Strategy for Kurangga (Park 20), with a plan to invest significant funds in excess of \$1.0M to further upgrade the playing surfaces.

SPHTC operates a best practice governance model. SPHTC is an incorporated association. Each of its three members are themselves incorporated associations. SPHTC is governed by its Rules of Association and SPHTC, Pulteney, AHC and Tennis Seniors are all parties to a Memorandum of Understanding that governs their relationship with regard to their usage and operations of the facility.

The granting of the lease to SPHTC will provide continuity of sporting opportunities for the 2,221 current member participants aged from 6 to 97 of the three members of SPHTC, all of whom are located within the local City of Adelaide council area.

LEAD PROPONENT BACKGROUND DETAILS:

South Parklands Hockey & Tennis Centre Incorporated (SPHTC) is the lead proponent.

SPHTC was incorporated on 28 October 1994 under the Associations Incorporation Act 1985 (SA). The only three members of SPHTC are Pulteney Grammar School Inc (**Pulteney**), Adelaide Hockey Club Inc (**AHC**) and Tennis Seniors Association of South Australia Inc (**Tennis Seniors**).

The sole purpose of SPHTC being incorporated was to form a joint venture between the three members to lease the facilities in Blue Gum Park / Kurangga (Park 20) from Council to foster, encourage and promote the sports of tennis, hockey and such other sports the members see fit.

SPHTC has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20) (**Facility**), the subject of this EOI, since 1994.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

NAMES OF ALL OTHER PARTIES/USER GROUPS ASSOCIATED WITH THE PROPOSAL:

(Either via sub-licence or through a casual use agreement).

Contact	User group name
Partner 1	Pulteney Grammar School Incorporated (Registered No: A15) ('Pulteney')
Partner 2	Adelaide Hockey Club Incorporated (Registered No: A11147) ('AHC')
Partner 3	The Tennis Seniors Association of South Australia Incorporated (A12288) ('Tennis Seniors')

EXPECTED NUMBERS OF REGULAR USERS AND A DESCRIPTION OF THE USER GROUP(S):

Expected number of regular users *	Age group *	Gender *	Division *
854 (weekly)	6-97	Male and Female	AHC (see note 1)
50-150 (annually)	6-18	Male and Female	AHC community participation events (see note 1)
546 (weekly summer) 491 (weekly winter)	9-45+	Male and Female	Pulteney (see note 2)
307 (weekly)	30 and older	Male and Female	Tennis Seniors (see note 3)
Unknown	5-18	Male and Female	External Group Hire (see note 4)

NOTE 1: BREAKDOWN OF AHC USERS

Users from AHC can be split into AHC members (senior/adult and junior cohorts) and non-AHC members. Each cohort has male and female participants (approximately equal numbers). The number of weekly participants in each age group is outlined in the following table:

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

AHC Members	Non-AHC Members
U8 (ages 6-8) - 32 participants	Approximately 20 participants
U10 (ages 9-10) - 41 participants	Approximately 30 participants
U12 (ages 11-12) - 52 participants	Approximately 40 participants
U14 (ages 13-14) - 64 participants	Approximately 60 participants
U16 (ages 15-16) - 62 participants	Approximately 60 participants
U18 (ages 17-18) - 44 participants	Approximately 40 participants
Adults (aged 19 to 97) - 209 participants	Approximately 100 participants

The above usage by AHC members arises from use of the facility for training purposes and the playing of competitive matches. The use by non-AHC members arises from use of the facility by opposing teams in the playing of competitive matches. These numbers do not take account of the additional patrons that use the facility for recreation, socialising and watching of hockey games that are played at the facility which are not recorded.

In addition to the numbers referenced above, AHC runs regular community focussed participation events including 'come and try' sessions, 'Hookin2hockey' formal participation focussed sessions, minkey (community participation competitions – run at Park 17 and at Park 20 as required) and school holiday hockey clinics open to all members of the community. Participation numbers in these additional events are included separately in the above user numbers. On average AHC would estimate an additional 50-150 patrons would attend these events per annum, split approximately 50/50 between AHC members and AHC non-members.

AHC's participation numbers have increased significantly over time. AHC's records indicate that:

- In 1982 AHC had approximately 132 junior participants (and only in the U13-U17 age groups) compared to the 295 today (in a broader cross section of ages).
- In 2017 AHC had 146 adult participants compared to the 209 today.

NOTE 2: BREAKDOWN OF PULTENEY USERS

Pulteney is the oldest independent school in the City of Adelaide and has been operating for over 176 years and has a proud history of being the custodians of the adjacent playing fields at Kurangga (Park 20) for over a century. With already deep connections to the Park Lands including access with the Pulteney bridge, Pulteney has seen Kurangga (Park 20) evolve as usage needs changed and participant numbers increased.

While the facility is predominantly used for hockey and tennis, Pulteney also uses the facility during school hours for lawn bowls, touch football, soccer and cricket.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

Pulteney's regular users during Summer are approximately 546 per week which is made up as follows:

- 373 students who have access for PE purposes;
- 10 (approx.) support staff who access for PE purposes;
- 86 students from Pulteney who play tennis as a Co-Curricular sport;
- 11 (approx.) coaches; and
- 66 opposition teams who play tennis games.

Pulteney's regular users during Winter are approximately 491 per week which is made up as follows:

- 373 students who have access for PE purposes;
- 10 (approx.) support staff who access for PE purposes;
- 48 students from PGS who play hockey as a Co-Curricular sport;
- 8 (approx.) coaches; and
- 52 opposition teams who play hockey games.

The breakdown of Pulteney's use during the summer and winter seasons by age group is provided in the following table.

Age Group	Summer	Winter
Ages 9 & 10	20	5
Ages 11 & 12	70	24
Ages 13 & 14	234	215
Ages 15 & 16	193	205
Ages 17 & 18	8	24
Ages 18 to 45+	21	18

Pulteney had an 8% growth in enrolments between 2020 and 2023 with an increasing number of female students (currently 43% female students and 57% male students). As Pulteney continues to grow, it is expected that there will be more participant members using the facility regularly all year round.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

NOTE 3: BREAKDOWN OF TENNIS SENIORS USERS

The facility is the home of Tennis Seniors in Adelaide and is used all year round for a variety of weekly tennis activities being a mixture of regular competitions and social tennis, which occur during both summer and winter. From a Tennis Senior's perspective, the facility plays a very important part in helping keep the older South Australian population both physically active and also engaged in the community via both the actual playing of tennis, complemented by the considerable social "post tennis" socialisation which occurs, this being a key element of all the tennis based activities which occur at the facility

Tennis Seniors users play in a variety of weekly competitions mainly involving teams of regular players (e.g. A Grade Men, B Grade Men, A Grade Woman, Mixed Doubles etc), plus there are weekly social mixed competitions held on Tuesday and Thursday mornings where sets are arranged on a week by week basis.

The facility is also used weekly on Tuesday afternoons by Tennis Seniors which runs the national "Rally4Ever" community programme which was introduced in 2021. The Rally4Ever programme has contributed to the increased regular usage of the facility and typically involves 36 people from a variety of backgrounds, ages and abilities for a game of tennis, with the aim of getting people moving and forming friendships and meaningful social connections. Further information on this community programme is available by clicking on the following link: <https://rally4ever.org/about-us>

In addition to this regular weekly usage, the facility is also used for an annual Seniors Tennis Tournament which typically attracts an additional 20 - 30 players over and above entries which come from within the regular weekly users (as already set out in the Table above).

Further, the facility also hosts occasional "come and try" days (typically 2 or 3 per year) and is also used for a National Seniors Carnival every 5 or so years (which typically attracts between 700 to 1000 entries from across Australia and is played over a two-week period).

It should be noted that courts 1 & 2 are open to the public at all times, free of charge, whenever the facility isn't being used by one of its members. While the exact usage of these two free courts by the general public isn't known, anecdotally, observations from the facilities manager, Pulteney staff and members indicate that both courts are often in use by members of the general public (Note this usage isn't included in the figures as detailed in the Table above).

NOTE 4: BREAKDOWN OF EXTERNAL USER GROUPS

Current data shows that on average, SPHTC occupies the facility approximately 98% of the time during summer (Pulteney 45% and Tennis Seniors 53 %) and approximately 92% of the time during winter (Pulteney 45%, Tennis Seniors 4% and AHC 43%).

Outside of the primary use by the founding members of SPHTC, SPHTC continues to support access to the facility by making it available for hire (pitch/courts and clubroom facilities) to individual members of the community, other educational institutions (including St Aloysious, Walford, Loreto, Pembroke, Seymour, Wilderness, Scotch College, Mercedes and Unley High) and other clubs and associations (such as NeoMorph Mouthguards and Memorial Drive Tennis Club). While there are no means of capturing the number of participants of the external groups utilising the facility, records show that for the 2022 calendar year the facility was hired by external groups for 242 hours.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

DETAILS OF GROUNDS/FACILITIES CURRENTLY USED BY THE PROPONENT AND THE OTHER USER GROUPS IDENTIFIED:

Contact	Details
Name *	The South Parklands Hockey & Tennis Centre (SPHTC) has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) within Blue Gum Park / Kurangga (Park 20) since 1994.
Address *	Bounded by Peacock Road to the West, Greenhill Road to the South and Unley Road to the East

STATEMENT REGARDING WHY RELOCATION IS DESIRED (IF APPLICABLE):

Not applicable.

DETAILS OF CURRENT LEASE/LICENCE (OR OTHER ARRANGEMENT) FOR EXISTING GROUNDS/FACILITIES:

Park number: *	20	Expiry date: *	31 December 2020 (currently Holding Over)
Current location: *	The South Parklands Hockey & Tennis Centre (SPHTC) has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) within Blue Gum Park / Kurangga (Park 20) since 1994.		
Address: *	Blue Gum Park / Kurangga (Park 20) - Bounded by Peacock Road to the West, Greenhill Road to the South and Unley Road to the East		
Existing lease/licence through: *	South Parklands Hockey & Tennis Centre Incorporated (SPHTC)		

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

EVIDENCE OF THE LEAD PROPONENT HAVING A RELATIONSHIP WITH OTHER PARTIES IDENTIFIED IN THE PROPOSAL:

South Parklands Hockey & Tennis Centre Incorporated (SPHTC) is the lead proponent.

SPHTC was incorporated on 28 October 1994 under the Associations Incorporation Act 1985 (SA), the only three members of which are Pulteney Grammar School Inc (**Pulteney**), Adelaide Hockey Club Inc (**AHC**) and Tennis Seniors Association of South Australia Inc (**Tennis Seniors**). A certified copy of the Rules of Association (Rules) is included as **Attachment A**.

The sole purpose of SPHTC being incorporated was to form a joint venture between the three members to lease the facilities in Blue Gum Park / Kurangga (Park 20) from Council to foster, encourage and promote the sports of tennis, hockey and such other sports the members see fit.

In accordance with the Rules, the committee of SPHTC is made up of two representatives nominated by each of Pulteney, AHC and Tennis Seniors. The chair and secretary of the committee of SPHTC are rotated amongst the representatives of the three members on a regular basis (on defined two-year terms).

In addition, SPHTC, Pulteney, AHC and Tennis Seniors are all parties to a Memorandum of Understanding that governs their relationship with regard to their usage and operations of the facility (being the community sporting facilities (sportsground and ancillary clubhouse) within Blue Gum Park / Kurangga (Park 20), the subject of this EOI. The Memorandum of Understanding is included as **Attachment B**.

SPHTC has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20), the subject of this EOI, since 1994.

Attachments

Attachment A - SPHTC Rules of Association - Certified Copy

Attachment B - Executed Memorandum of Understanding dated 20 June 2023

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

CURRENT MEMBERSHIP NUMBERS (PARTICIPANTS ONLY - NOT SOCIAL MEMBERS): *

Age group	Number of Memberships*
3-5	75 - made up of Pulteney children in ELC
5-18	1,249 - made up of 954 Pulteney students attending between Reception to Year 12 and 295 AHC junior players
19 - 25	53 - made up of 53 AHC players
26-40	491 – made up of 417 Pulteney staff and coaches [^] , 47 AHC players and approximately 27 Tennis Seniors*
41-60	204 - made of 96 AHC players and approximately 108 Tennis Seniors
61-80	149 – made up of 13 AHC players and 136 Tennis Seniors
Total number of participants: *	2,221 – made up of 1,446 Pulteney, 504 AHC and 271 for Tennis Seniors

* Note: The above numbers reflect the participants of each of the three foundation members of the SPHTC (i.e. Pulteney, AHC and Tennis Seniors) as SPHTC is merely the entity to operate the facility with the three members (Pulteney, AHC and Tennis Seniors).

[^] Note: For the ease of capturing the number of Pulteney teachers and coaches they have been included in the 26-40 age group whereas in reality, the ages would be from 18 to 45+.

AHC's participation numbers have increased significantly over time with female/male memberships being roughly 50:50. AHC's records indicate that (for example):

- In 1982 AHC only had approximately 132 junior participants (and only in the U13-U17 age groups) compared to the 295 today (in a broader cross section of ages).
- In 2017 AHC only had 146 adult participants compared to the 209 today.

AHC's growth this year includes the instigation of a new community focussed women's team competing in the lowest division of metropolitan competition run by Hockey SA (Metro women's 6). The team originated as a result of a public 'come and try' initiative run by AHC.

Pulteney had an 8% growth in enrolments between 2020 and 2023 with an increasing number of female students (currently 43% female students and 57% male students).

Tennis Seniors reports a static membership over the last 10 years with membership being approximately 75% males and 25% females.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

ASSESSMENT CRITERIA

HOW WILL A FOCUS OF PARTICIPATION FOR COMMUNITY SPORT AND RECREATION BE PROVIDED? *

SPHTC was incorporated in 1994 with the specific objectives to foster, encourage and promote tennis, hockey and other sports and manage the facility.

SPHTC continues to run the facility with a focus on participation for community sport and recreation as evidenced by the details provided above about the numbers of regular users and types of programmes being conducted to attract new and diverse groups of people to the facility.

The primary use of the facility is by local City of Adelaide based community clubs (AHC and Tennis Seniors) and the oldest independent school in the City of Adelaide (Pulteney). Current data demonstrates that SPHTC uses approximately 98% of useable pitch time during the summer season and 92% of useable pitch time during the winter season as provided in **Attachment C**.

Outside of the primary use by the founding members of SPHTC, SPHTC continues to support access to the facility by making it available for hire (pitch/courts and clubroom facilities) to individual members of the community, other educational institutions (including St Aloysious, Walford, Loreto, Pembroke, Seymour, Wilderness, Scotch College, Mercedes and Unley High) and other clubs and associations (such as NeoMorph Mouthguards and Memorial Drive Tennis Club). While there are no means of capturing the number of participants of the external groups utilising the facility, records show that for the 2022 calendar year the facility was hired by external groups for 242 hours.

While predominantly used for hockey and tennis, Pulteney also uses the facility during school hours for lawn bowls, touch football, soccer and cricket.

As noted previously, there are also two tennis courts that are made available for use by the general public when not in use by the members of SPHTC. While the exact usage of these two free courts by the public isn't known, anecdotally, observations from the facilities manager, Pulteney staff and members indicate that both the courts are often in use by members of the general public.

In addition to the formal sporting use of the facility, the facility provides a hub for social recreation and community gatherings. AHC directly invested approximately \$18.5K during the current lease term to develop a pitch side food and beverage outlet and improve the changing room facilities, including the addition of a disabled toilet and shower room. This outlet has provided a hub at which spectators and players gather and has led to increased use by the local community and increased spectator numbers for AHC match days.

Attachments

Attachment C - Facility Usage by SPHTC and Others - 2022 Calendar Year

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

HOW WILL YEAR-ROUND USE BE DEMONSTRATED? *

SPHTC's unique status involving two long running local City of Adelaide based community clubs (AHC and Tennis Seniors) and the oldest independent school in the City of Adelaide (Pulteney) ensures year round use of the facility due to the varied interests and requirements of the founding members (Pulteney, AHC and Tennis Seniors) as well as by individual members of the community, other educational institutions and other clubs and associations.

SPHTC has agreed with Pulteney, Tennis Seniors and AHC that, subject to the details agreed in the Memorandum of Understanding, AHC has primary tenure of the facility from 1 April to 30 September each year; Tennis Seniors has primary tenure of the facility from 1 October to 31 March in the following year; and Pulteney has tenure throughout the year, allowing it primary use of courts 3-18 on weekdays until 5.30pm and on Saturdays until 12 noon during AHC tenure (Winter) and until 12.30pm during Tennis Seniors tenure (Summer).

As advised previously, booking logs maintained by SPHTC demonstrate that SPHTC uses approximately 98% of useable pitch time during the summer season and 92% of useable pitch time during the winter season. Outside of the primary use by the founding members of SPHTC, SPHTC continues to support access to the facility by making it available for hire (pitch/courts and clubroom facilities) to individual members of the community, other educational institutions and that the records show that for the 2022 calendar year the facility was hired by external groups for 242 hours (**Attachment C**).

This high level of year round utilisation is only possible due to the level of investment made by SPHTC during its tenure as lessee in the hockey pitch and tennis court surfaces ensuring that the facility can be utilised for both tennis (primarily a summer sport) and hockey (primarily a winter sport) and is available for use by external parties outside of the use by the SPHTC members. This investment has totalled over \$2.5 million including approximately \$1.76M on the pitch, \$180K for lighting upgrades around the pitch, \$120K on fencing, approximately \$135K on capital upgrades of the clubhouse facilities (including new female and male changing rooms, a disability accessible toilet, new lockable storerooms, electricity upgrades and pitchside facilities), \$76K on plant upgrades and approximately \$242K on maintenance since 2002.

As noted previously in the submission, there are also two tennis courts that are made available for use by the general public free of charge when not in use by the members of SPHTC. While the exact usage of these two free courts by the public isn't known, anecdotally, observations from the facilities manager, Pulteney staff and members indicate that both the courts are often in use by members of the general public.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

HOW WILL THE SELECTED SPORTING ACTIVITY COMPLEMENT AND CO-EXIST WITH THE INFORMAL RECREATIONAL ACTIVITIES OCCURRING IN THE PARK OF INTEREST? *

In accordance with the Adelaide Park Lands Management Strategy (APLMS), Adelaide Park Lands Leasing and Licensing Policy and the terms of its Lease Agreement, SPHTC continues to support Council's strategy to activate this area of the Park Lands as a hub for sport and recreation as evidenced by the significant number of participants and utilisation of the facility.

SPHTC continues to invest in the maintenance and upkeep of the facility in keeping with the adjacent flood mitigation works by Council and the highly successful Tree Climb facility that makes this part of the Park Lands an increasingly utilised area. While the \$2.5M investment by SPHTC as outlined above in the submission underpins the high utilisation of the facility, initiatives such as the recent \$18.5K investment to develop a pitch side food and beverage outlet and improve the changing room facilities, including the addition of a disabled toilet and shower room also increases the use of the adjacent Park Lands by the local community as evidenced by the increased spectator numbers for AHC match days.

SPHTC maintains access to two community tennis courts at all times for use by the general public free of charge when not in use by the members of SPHTC. The availability and access to these courts continues to attract members of the community to this area of the Park Lands.

SPHTC's on-going investment in lighting also contributes to the overall sense of safety and security in this area of the Park Lands for the community.

SPHTC remains committed to working with Council to realise its vision and stated future moves identified in the APLMS for Kurangga (Park 20), including the reimagined car and bicycle parking facilities adjacent the playing courts, the improvements to the playing surfaces and lighting to enhance their use for sport and recreational activities and supporting adjacent recreational areas.

NOT-FOR PROFIT, INCORPORATED BODY OR EDUCATIONAL INSTITUTION *PLEASE TICK*

Not-for-profit:

Incorporated body:

Educational institution

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

EVIDENCE THAT THE BUSINESS/ORGANISATION CAN OPERATE SOLELY OR FORM A COMBINED MANAGEMENT COMMITTEE POSSIBLY WITH SUB-LESSEES WHO CONTRIBUTE TO THE DIVERSE SPORTING OPPORTUNITIES. *

SPHTC was incorporated on 28 October 1994 under the Associations Incorporation Act 1985 (SA), the only three members of which are Pulteney Grammar School Inc (**Pulteney**), Adelaide Hockey Club Inc (**AHC**) and Tennis Seniors Association of South Australia Inc (**Tennis Seniors**).

The sole purpose of SPHTC being incorporated was to form a joint venture between the three members to lease the facilities in Blue Gum Park / Kurangga (Park 20) from Council to foster, encourage and promote the sports of tennis, hockey and such other sports the members see fit.

SPHTC has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20) (**Facility**), the subject of this EOI, since 1994.

SPHTC has been successfully operating sustainably and collaboratively with its three constituent members since that date, initially through a joint venture agreement and now through the Memorandum of Understanding included as Attachment B and the governance structure of SPHTC.

The Committee of SPHTC (which is empowered with the management of the incorporated body and the facility) meets regularly and operates in accordance with the SPHTC's Rules of Association (Attachment A) and the Memorandum of Understanding (Attachment B) and appropriate governance practices.

As part of its commitment to sound governance, the Committee of SPHTC has developed a Strategic Plan 2023-2028 (**Attachment D**), which is underpinned by an Asset & Infrastructure Plan 2023-2028 (**Attachment E**) aligned to Council's APLMS for Kurangga (Park 20), notably the improvements to the playing surfaces and lighting to enhance their use for sport and recreational activities.

In addition, the annual accounts of SPHTC demonstrate the capacity of the organisation to continue to operate financially viably. Each of the three members of SPHTC are also incorporated associations, operating in accordance with appropriate governance practices and are also financially viable in their own right.

As a result of all of this, SPHTC provides a unique entity with diverse and varied interests that results in high year round use of the facility by a broad range of participants across a range of sporting activities in addition to hockey and tennis.

Attachments

Attachment D - SPHTC Consortium Strategic Plan 2023-2028

Attachment E - SPHTC Asset & Infrastructure Plan 2023-2028

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

PROVIDE AN INDICATION OF THE TYPE AND SCALE OF SUPPORTING BUILT FORM INFRASTRUCTURE REQUIRED TO SUPPORT THE PROPOSED USE. *

No additional built form infrastructure is required to support the continued use of the facility.

SPHTC's Strategic Plan 2023-2028 (Attachment D) and Asset & Infrastructure Plan 2023-2028 (Attachment E) are closely aligned to Council's APLMS for Kurangga (Park 20), notably the improvements to the playing surfaces and lighting to enhance their use for sport and recreational activities and to appropriately maintain the ancillary club room and change room to support and encourage the use of the facility. This is likely to require a significant capital contribution by SPHTC and its members in excess of \$1.0M.

SPHTC is currently working with its three members (Pulteney, AHC and Tennis Seniors) on the identification of the most appropriate replacement surface to best accommodate the needs of tennis and hockey.

SPHTC anticipates that renewal costs will be funded through the current sustainable operation of the facility and capital contributions by its members. SPHTC and its members will also seek to utilise available external funding (such as grants) to the extent possible in order to minimise the additional direct cost to Pulteney, AHC and Tennis Seniors.

SPHTC and its members can demonstrate a track record of successfully funding required renewal of infrastructure at the facility (including a previous surface upgrade and improvements to the club room and other facilities at the location) as evidenced by the circa \$2.5M investment in the facility since 2002, as outlined previously in the submission.

SPHTC welcomes the opportunity to discuss Council's requirements in relation to its significant investment into these Park Lands community sport and recreation facilities as part of its lease agreement.

HOW WILL FINANCIAL VIABILITY AND CAPACITY BE DEMONSTRATED? *

SPHTC is financially stable and viable. With growing participation through its three constituent members, agreed annual contributions to the running costs of the SPHTC and the availability of revenues from external hire arrangements, SPHTC continues to operate on a stable and viable basis.

The Audited and draft Financial Statements for SPHTC for the Financial Years 2021, 2022 and 2023 are included as **Attachments F, G and H** respectively.

The SPHTC Budget for FY2024 is also provided as **Attachment I**.

The Financial Statements and Budget demonstrate SPHTC's financial viability and capacity to meet its lease obligations and partner with Council in supporting the achievement of its APLMS to activate and increase use and participation in this area of the Park Lands by upgrading and enhancing the current facilities to optimise the use of these sport and recreation facilities.

As also noted above, the three members of SPHTC (Pulteney, AHC and Tennis Seniors) also continue to operate on a financially stable and viable basis in their own rights.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

Attachments

Attachment F- SPHTC Financial Statements FY2021

Attachment G - Draft SPHTC Financial Statements FY2022

Attachment H - Draft SPHTC Financial Statements FY2023

Attachment I - SPHTC Budget FY2024

HOW WILL EXPERIENCE IN MANAGING FACILITIES BE DEMONSTRATED? *

SPHTC has been successfully operating the facility since 1994. This has included managing major upgrades in infrastructure, surface renewal and day to day facilities maintenance as evidenced by the investment by SPHTC of over \$2.5M since 2002, as outlined previously in the submission.

The obligations for day to day management rests with the committee of SPHTC.

The committee has engaged an experienced facilities manager to deal with the day to day operation of the facility to ensure they are maintained appropriately in keeping with Council's Park Lands Leasing and Licensing Policy. The contractor has responsibility for the ongoing maintenance and upkeep of the facility, including the playing surfaces and surrounds and the club room and change rooms, including:

- Regular maintenance duties that include but are not limited to:
 - Clean concrete gutters surrounding courts 1-18
 - Blow debris from all courts and car park areas
 - Waste disposal and recycling initiatives
 - Maintain gardens (weed removal, watering, planting etc)
 - Drag courts 1- 18 to even out displaced surface sand
 - Inspect Clubhouse roof gutters and clear debris as appropriate
 - Oversight of third party contractors including cleaning, electrical and plumbing
- Development of annual maintenance calendar;
- Review maintenance requests from the Consortium partners namely Pulteney Grammar School, Adelaide Hockey Club Inc and Tennis Seniors Association of SA Inc and arrange for maintenance to be undertaken or engage third party contractors;
- Oversee and report on the condition of plant, equipment and other assets of the facility considering maintenance and risk management issues;
- Support the development of safe work procedures (SWP).

In addition, the committee has engaged Pulteney to provide administrative support with regard to the booking of the facility by third parties, bookkeeping, accounting and banking arrangements.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

As advised previously, SPHTC has developed a five year strategic plan and asset and infrastructure plan outlining its plans to invest in the renewal and enhancement of the facility to ensure it continues to support higher levels of use and participation. SPHTC welcomes the opportunity to discuss its investment plans with Council as part of its lease agreement.

HOW WILL A SOUND GOVERNANCE / MANAGEMENT MODEL BE DEMONSTRATED?

SPHTC has been the lessee of the community sporting facilities (sportsground and ancillary clubhouse) in Blue Gum Park / Kurangga (Park 20), the subject of this EOI, since 1994. During this period, SPHTC has demonstrated its commitment as a model lessee, not only meeting its lessee responsibilities to use the leased area in accordance with the permitted use, paying its lease costs and maintaining and improving the leased area but importantly, also partnering with Council to achieve its strategies in activating this area of the Park Lands and making it a hub for sport and recreation.

As outlined previously in the submission, SPHTC operates a best practice governance model. SPHTC is an incorporated association. Each of its three members are themselves incorporated associations.

SPHTC is governed by its Rules of Association (Attachment A). The committee of management of SPHTC is made up of two representatives nominated by each of Pulteney, AHC and Tennis Seniors (the members of SPHTC). The chair and secretary of the committee of SPHTC are rotated amongst the representatives of the three members on a regular basis (on defined two year terms).

SPHTC, Pulteney, AHC and Tennis Seniors are all parties to a Memorandum of Understanding that governs their relationship with regard to their usage and operations of the facility (being the sportsgrounds and club room and change rooms) (Attachment B).

SPHTC's management committee meet on a regular basis (typically every two months but more regularly as required) and provide strategic governance and oversight to the association. Minutes of meetings and action lists are maintained and actioned. Annual meetings of SPHTC are undertaken.

The management committee has a five year strategic plan (Attachment D) and five year asset and infrastructure plan (Attachment E) to inform its investment in upgrading and enhancing the facility in line with Council's APLMS. It also develops an annual budget (Attachment I) that demonstrates its commitment to meeting its obligations as a lessee in accordance with its lease agreement and the Park Lands Leasing and Licensing Policy.

SPHTC has engaged Pulteney to provide day to day administrative support (including book keeping, accounting and banking arrangements). Banking is undertaken through delegated authorities and sign off by members of the SPHTC management committee. Accounts are prepared and reviewed regularly and audited annually (Attachments F-H).

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

Attachments forming part of the Expression of Interest

Attachment A - SPHTC Rules of Association - Certified Copy

Attachment B - Executed Memorandum of Understanding dated 20 June 2023

Attachment C - Facility Usage by SPHTC and Others - 2022 Calendar Year

Attachment D - SPHTC Consortium Strategic Plan 2023-2028

Attachment E - SPHTC Asset & Infrastructure Plan 2023-2028

Attachment F - SPHTC Financial Statements FY2021

Attachment G - Draft SPHTC Financial Statements FY2022

Attachment H - Draft SPHTC Financial Statements FY2023

Attachment I - SPHTC Budget FY2024

COPY



ASSOCIATIONS INCORPORATION ACT 1985
(Section 20(1))

CERTIFICATE OF INCORPORATION OF AN ASSOCIATION

Registered No.: A0022092R

This is to certify that

SOUTH PARKLANDS HOCKEY & TENNIS CENTRE INCORPORATED

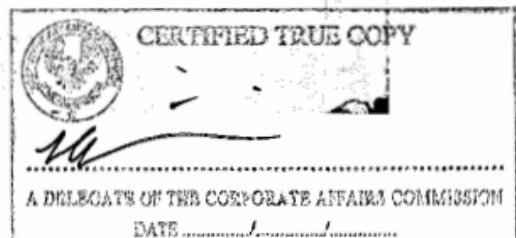
is incorporated under the *Associations Incorporation Act 1985* on and from
the 28th day of October, 1994

Given under the seal of the Corporate Affairs Commission at Adelaide
this 28th day of October, 1994



K. J. Kelly

Commissioner for Corporate Affairs



FORM 1 ASSOCIATIONS INCORPORATION ACT 1985
(Section 19)

47 627311

APPLICATION FOR INCORPORATION OF AN ASSOCIATION

To the Corporate Affairs Commission

22092 R

1. I FRANCIS LAURENCE CARROLL (Full name of applicant) 28-10-94
of 190 SOUTH TERRACE ADELAIDE (Full address of applicant)

am authorised by the association to apply for incorporation of the association under the name

SOUTH PARKLANDS HOCKEY & TENNIS CENTRE INC.
(Full name of association applying for incorporation)

2. Annexed to this application is -
- * a copy of the rules of the association;
 - * a statutory declaration as to the matters set out in Section 19(2)(b);
 - * a copy of any trust instrument referred to in the rules of the association or on which a rule relies for its operation;
 - * a copy of the settled draft of an instrument prepared to establish a trust of which the association is the proposed trustee where the contemplated trust is referred to in the rules of the association or a rule of the association relies on the contemplated trust for its operation;
 - * delete as necessary

3. The association is formed for the purpose of: (Insert brief description of object/s)
TO FOSTER ENCOURAGE AND PROMOTE THE SPORTS OF TENNIS, HOCKEY AND
SUCH OTHER SPORTS INVOLVING HUMAN BEINGS AS THE COMMITTEE SEES FIT
and is considered to be an association eligible for incorporation under Section 18 of the Act.

4. FRANCIS LAURENCE CARROLL (Full name of public officer)
of 1 END COURT (Residential address of public officer)
FULLAN GARDENS 2044
(Postal address of public officer, if relevant)
South Australia ADMINISTRATOR (Occupation)

being a person above the age of 18 years, and a resident of South Australia, has consented to be the first public officer of the association.

5. The association is situated (or established) at: GREEN HILL ROAD
WAYVILLE 5084
(Address of association)

6. The financial year of the association ends on, 30 JUNE 1995

7. The application fee is tendered with this application.

Signed: [Signature]
(Applicant)

Date: 28-10-94

Name: FRANCIS LAURENCE CARROLL
(Block Letters)

989	REC	VER
20/10		
20		

* Here, refer to Section 18(1) of the Act for a description of the object of the association.

CERTIFIED TRUE COPY

[Signature]

A DELEGATE OF THE CORPORATE AFFAIRS COMMISSION

DATE 28-10-94

FORM 2 ASSOCIATIONS INCORPORATION ACT 1985 22092R
(Section 19(2)(b))

STATUTORY DECLARATION TO ACCOMPANY APPLICATION FOR INCORPORATION

I FRANCIS LAURANCE CARROLL
(Full name of applicant)

of 190 SOUTH TERRACE ADELAIDE 5001
(Usual residential address of applicant)

South Australia ADMINISTRATOR
(Occupation)

do solemnly and sincerely declare that:

- I am the person authorised to apply for the incorporation of an association under the name:
SOUTH PARKLANDS HOCKEY & TENNIS CENTRE INC.
(Full name of association applying for incorporation)
- The particulars set out in my application for incorporation of the association dated 26 October 1994 are true.
- The document marked 'A' annexed is a true copy of the rules of the association referred to in my application.

And I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Oaths Act 1936.

Declared before me at ADELAIDE

this 26th day of October 1994

[Signature]
Declarant

Catherine A Lange J.P. (21878)
Justice of the Peace
(Catherine Lange)

[The annexure is to be endorsed by the Justice of the Peace as follows:

"This is the annexure marked 'A' referred to in the statutory declaration of Francis Laurence Carroll made on the 26th day of October 1994.
Before me: Catherine A Lange J.P. (21878)
Justice of the Peace



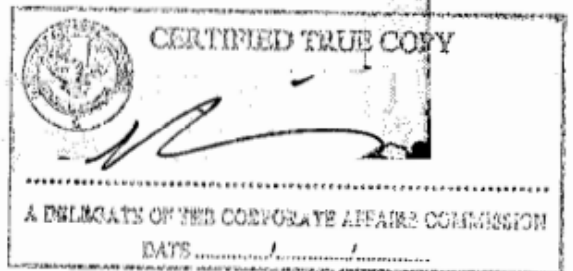
22092R

This is the annexure marked 'A' referred to in the
statutory declaration of FRANCIS LAURENCE CARROL
made on the 26th day of October 1994

Before me: Catherine A Lange J.P. (21878)
(Catherine Lange)

▪ PHILLIPS FOX ▪
BARRISTERS SOLICITORS

19-29 Young Street Adelaide, South Australia 5000 Australia
Tel 61-8 210 5811 Fax 61-8 231 0014 Dinkfax 61-8 210 5860 DX 511 ADELAIDE
Reference: P.D. Telesoir
Telephone: (08) 210 5905



**RULES
OF ASSOCIATION
OF
SOUTH PARKLANDS
HOCKEY & TENNIS CENTRE INC.**


PHILLIPS FOX
SOLICITORS

19-29 Young Street Adelaide, South Australia 5000 Australia
Tel 61-8 210 5611 Fax 61-8 231 0014 Diskfax 61-8 210 5860 DX 511 ADELAIDE
Reference: P.D. Toussein/PULT2130-025
Telephone: (08) 210 5905



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 CERTIFIED TRUE COPY

[Signature]

.....

A PUBLISHER OF THE CORPORATE AFFAIRS COMMISSION

DATE...../...../.....

22092R

RULES OF ASSOCIATION

SOUTH PARKLANDS HOCKEY & TENNIS CENTRE INC.

1. The name of the incorporated Association is South Parklands Hockey & Tennis Centre Inc. referred to herein as "the Association".
2. In these Rules, unless the contrary intention appears:
 - 2.1 "Committee" means the Committee of Management of the Association;
 - 2.2 "financial year" means a period of twelve (12) calendar months commencing on 1 July in one year and ending on 30 June in the next year.
 - 2.3 "meeting" means a general meeting of members of the Association convened in accordance with these Rules;
 - 2.4 "Member" means a Member of the Association;
 - 2.5 "the Act" means the Associations Incorporation Act, 1985;
 - 2.6 "the Joint Venture" means the joint venture between the Association and the Members for the construction and management of a sporting complex at Park 20 South Parklands Adelaide.
 - 2.7 "the Regulations" means the Associations Incorporation Regulations, 1993.

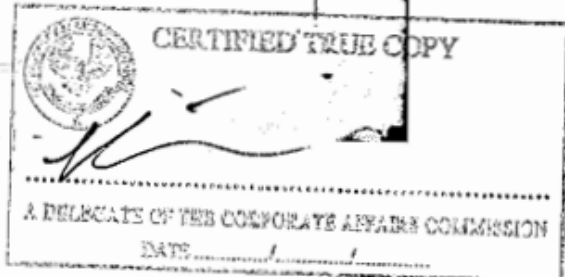
3. **OBJECTS AND PURPOSES**

The objects and purposes of the Association will be:

- 3.1 To foster encourage and promote the sports of tennis, hockey and such other sports involving human beings as the Committee sees fit.
- 3.2 To act as Trustee and Manager of the Joint Venture.
- 3.3 To do all such things necessary to the attainment of the above objects and purposes.

4. **POWERS**

- 4.1 The Association will have all the powers conferred by Section 25 of the Act.
- 4.2 In addition to the powers contained in Section 25 of the Act the Association will have power to act as Trustee of any trust or as a



nominee or fiduciary for or on behalf of any person firm corporation or incorporated body.

5. MEMBERSHIP

5.1 The first members of the Association will be:

- Pulteney Grammar School Inc.
- The Veterans' Tennis Association of South Australia Inc.
- Adelaide Hockey Club Inc.

5.2 No new member will be admitted to membership of the Association without first being proposed by a Member.

5.3 The application for membership will be made in writing, signed by the applicant and the proposer and will be in such form as the Committee may prescribe from time to time.

5.4 A unanimous resolution of the Committee will be required to admit a member to membership of the Association.

5.5 Upon the acceptance of the application by the Committee and upon payment of the annual subscription fee (if any) (or the relevant portion thereof calculated to the next 1st day of July) the applicant will be a Member of the Association.

6. SUBSCRIPTIONS

6.1 The subscription fee will be such sum (if any) as the Committee will determine from time to time.

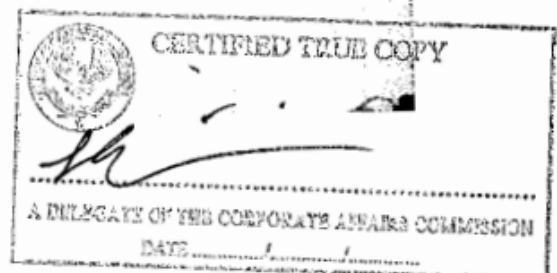
6.2 The subscription fee will be payable annually on 1 July or at such other time as the Committee will determine from time to time.

6.3 Any Member whose subscription is outstanding for more than three months after the due date for payment will cease to be a Member of the Association, provided always that the Committee may reinstate such a member's membership on such terms as it thinks fit.

7. RESIGNATION

7.1 A Member may resign from membership of the Association by giving written notice thereof to the secretary or public officer of the Association.

7.2 Any Member so resigning will be liable for any outstanding subscriptions which may be recovered as a debt due to the Association.


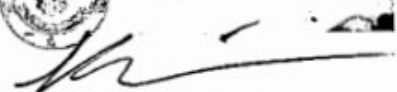


8. **EXPULSION OF A MEMBER**

- 8.1 Subject to giving a Member an opportunity to be heard or to make a written submission, the Committee may resolve to expel a Member upon a charge of misconduct detrimental to the interests of the Association.
- 8.2 Particulars of the charge will be communicated to the Member at least one calendar month before the meeting of the Committee at which the matter will be determined.
- 8.3 The determination of the Committee will be communicated to the Member, and in the event of an adverse determination the Member will subject to Rule 8.4 cease to be a Member fourteen (14) days after the Committee has communicated its determination to the Member.
- 8.4 It will be open to a Member to appeal to the Association in general meeting against the expulsion. The intention to appeal will be communicated to the secretary or public officer of the Association within fourteen (14) days after the determination of the Committee has been communicated to the Member.
- 8.5 In the event of an appeal under Rule 8.4 the appellant's membership of the Association will not be terminated unless the determination of the Committee to expel the Member is upheld by the Members of the Association in general meeting after the appellant has been heard, and in such event membership will be terminated at the date of the general meeting at which the determination of the Committee is upheld.
- 8.6 Each Member is responsible for the actions of its own members students and guests.

9. **THE COMMITTEE**

- 9.1 The affairs of the Association will be managed and controlled exclusively by a Committee which in addition to any powers and authorities conferred by these Rules may exercise all such powers and do all such things as are within the objects of the Association, and are not by the Act or by these Rules required to be done by the Association in general meeting.
- 9.2 The Committee will have the power to appoint such officers and employees as are required to carry out the objects of the Association, including a public officer required by the Act, and may delegate any of its powers to such officers and employees.
- 9.3 The first Committee will be comprised of a Chairperson, and five (5) other persons all of whom will be duly authorised representatives of Members of the Association.

 **CERTIFIED TRUE COPY**

A PUBLIC OFFICER OF THE CORPORATE AFFAIRS COMMISSION
DATE: _____

9.4 The first Committee of the Association will comprise the following persons:

Representing Fulteney Grammar School Inc. -
Peter Tooke
Francis Laurence Carroll

Representing The Veterans' Tennis Association of South Australia Inc. -
Brian John Dew
Edward Robert Harvey

Representing Adelaide Hockey Club Inc. -
Anthony Cyril Spawton
Andrew John Spencer.

9.5 Each Member will be entitled from time to time to appoint two (2) persons to the Committee by notice in writing to the Association and may remove and replace those persons as often as the Member sees fit.

9.6 9.6.1 Each Member will have the right to appoint (and replace) one of its representatives on the Committee to act as Chairperson for a period of two (2) financial years.

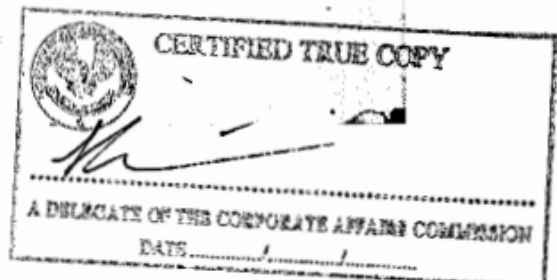
9.6.2 The order in which each Member will have the right to appoint the Chairperson will be determined by lot drawn at the first meeting of the Committee.

9.7 The Committee will not be required to stand for re-election at each Annual General Meeting.

10. DISQUALIFICATION OF COMMITTEE MEMBERS

The office of Committee Member will become vacant if a Committee Member is:

- 10.1 Disqualified by the Act;
- 10.2 Expelled under these Rules;
- 10.3 Permanently incapacitated by ill health;
- 10.4 Absent without apology from more than three (3) consecutive Committee meetings, or more than three (3) Committee meetings in a financial year;
- 10.5 Removed from office by the Member whom he represents;
- 10.6 Guilty of not acting in the interests of the Association.



11. PROCEEDINGS OF COMMITTEE

- 11.1 The Committee will meet together for the despatch of business at least quarterly.
- 11.2 Questions arising at any meeting will be decided by a majority of votes, and in the event of equality of votes the Chairperson will not have a casting vote.
- 11.3 A quorum for a meeting of the Committee will be three (3) who must represent each Member of the Association.
- 11.4 A member of the Committee having a pecuniary interest in a contract with the Association (or representing a Member who has such an interest) must disclose that interest to the Committee as required by the Act, will not vote with respect to that contract but will be counted in determining a quorum for the meeting.

12. FINANCIAL YEAR

The first financial year of the Association will be the period ending on 30th day of June 1995, and thereafter a period of twelve (12) months ending on the 30th day of June in each year.

13. BORROWING POWERS

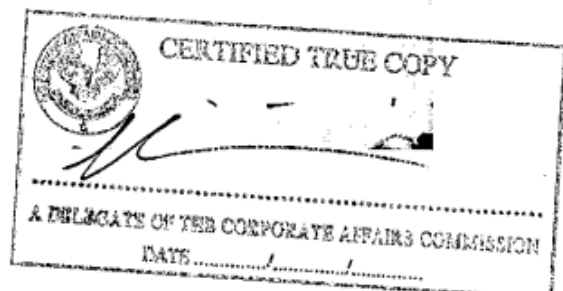
- 13.1 Subject to this Rule the Association may borrow money from banks or other financial institutions upon such terms and conditions as the Committee sees fit, and may secure the repayment thereof by charging the property of the Association.
- 13.2 Subject to Section 53 of the Act the Association may invite and accept deposits of money from any person on such terms and conditions as may be determined by the Committee from time to time.
- 13.3 No individual member or members collectively can be held responsible for any borrowing monetary loss or guarantees signed on behalf of the Association relating to any financial matter whatsoever.

14. RULES


Subject to approval by a unanimous resolution of the Members of the Association, these Rules may be altered (including an alteration to name), or be rescinded and replaced by substituted Rules.

15. THE SEAL

- 15.1 The Association will have a common seal upon which its corporate name will appear in legible characters.



- 15.2 The seal will not be used without the express authorisation of the Committee, and every use of the seal will be recorded in the minute book of the Association. The affixing of the seal will be witnessed by two (2) Members of the Committee.
- 15.3 The seal will be kept in the custody of the Secretary or such other person as the Committee may from time to time decide.
- 16. GENERAL MEETINGS
 - 16.1 The Committee may call a special general meeting of the Association at any time, and will call an annual general meeting in accordance with the Act.
 - 16.2 The first annual general meeting will be held within eighteen (18) months after the incorporation of the Association, and thereafter within five (5) months after the end of its financial year.
 - 16.3 Upon a requisition in writing of not less than two (2) Members of the Association, the Committee will within one (1) month of the receipt of the requisition, convene a special general meeting for the purpose specified in the requisition.
 - 16.4 Every requisition for a special general meeting will be signed by a representative of the Members making the same and will state the purpose of the meeting.
 - 16.5 If a special general meeting is not convened within one month as required by Rule 16.3 the requisitionists may convene a special general meeting. Such a meeting will be convened in the same manner as a meeting convened by the Committee, and for this purpose the Committee will ensure that the requisitionists are supplied free of charge with particulars of the Members entitled to receive a notice of meeting. The reasonable expenses of convening and conducting such a meeting will be borne by the Association.
 - 16.6 Subject to Rule 16.7 at least fourteen (14) days' notice of any general meeting will be given to Members. The notice will set out where and when the meeting will be held, and particulars of the nature and order of the business to be transacted at the meeting. In the case of an annual general meeting, the order of the business at the meeting will be the consideration of the accounts and reports of the Committee and the auditors, the appointment of auditors and Committee members, and any other business requiring consideration by the Association in general meeting.
 - 16.7 Notice of a meeting at which a special resolution is to be proposed will be given at least twenty one (21) days prior to the date of the meeting.

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A DELEGATE OF THE CORPORATE AFFAIRS COMMISSION

DATE

- 16.8 A notice may be given by the Association to any Member by serving the Member with the notice personally, or by sending it by post to the address appearing in the register of Members.
- 16.9 Where a notice is sent by post, service of the notice will be deemed to be effected if it is properly addressed and posted to the Member by ordinary prepaid mail.

17. PROCEEDINGS AT MEETINGS

- 17.1 Two (2) of the Members present will constitute a quorum at any general meeting.
- 17.2 If within thirty (30) minutes after the time appointed for the meeting a quorum of Members is not present, a meeting convened upon the requisition of Members will lapse. In any other case, the meeting will stand adjourned to the same day in the next week, at the same time and place and if at such adjourned meeting a quorum is not present within thirty (30) minutes of the time appointed for the meeting the Members present will form a quorum.
- 17.3 The Chairperson of the Committee or if there will be no Chairperson, then one of the Committee members chosen by the meeting will preside as Chairperson at every general meeting of the Association.
- 17.4 If there is no such Chairperson present within (5) five minutes after the time appointed for holding the meeting, the Members present may choose one of their number to be the Chairperson.
- 17.5 The Chairperson may with the consent of any meeting at which a quorum is present, and will if so directed by the meeting, adjourn the meeting from time to time and from place to place, but no business will be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.
- 17.6 When a meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting will be given as if that meeting were an original meeting of Members.
- 17.7 At any general meeting, a resolution put to a vote will be decided on a show of hands, and a declaration by the Chairperson of the meeting that a resolution has been carried or lost, will unless a poll is demanded be conclusive evidence of the fact, without proof of the number or proportion of the votes recorded in favour of, or against, the resolution.
- 17.8 If a poll is demanded by the Chairperson of the meeting or by two (2) or more Members present personally or by proxy, it will be taken in such manner as the Chairperson directs. The result of such poll will be the resolution of the meeting, except that in the case of a special

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A DELICATE OF THE CORPORATE AFFAIRS COMMISSION

DAYS

resolution a majority of not less than three quarters ($\frac{3}{4}$) of the Members who being entitled to do so vote personally or by proxy at the meeting is required.

- 17.9 A poll demanded on the election of a Chairperson of a meeting or on any question of an adjournment, will be taken at the meeting and without adjournment.

18. MINUTES

18.1 Proper minutes of all proceedings of meetings of the Association and of meetings of the Committee, will be entered within one (1) month after the relevant meeting in minute books kept for the purpose.

18.2 The minutes kept pursuant to this Rule will be signed by the Chairperson of the meeting at which the proceedings took place or by the Chairperson of the next succeeding meeting.

18.3 Where minutes are entered and signed they will until the contrary is proved be evidence that the meeting was convened and duly held, that all proceedings held at the meeting will be deemed to have been duly held, and that all appointments made at a meeting will be deemed to be valid.

19. VOTING RIGHTS

19.1 Subject to these Rules each Member present in person or by proxy will be entitled to one (1) vote.

19.2 A Member being a body corporate will be entitled to appoint one (1) person who need not be a Member of the Association to represent it at a particular meeting or at all meetings of the Association. Such a person will be deemed to be a Member of the Association for all purposes until the authority to represent the corporate Member is revoked.

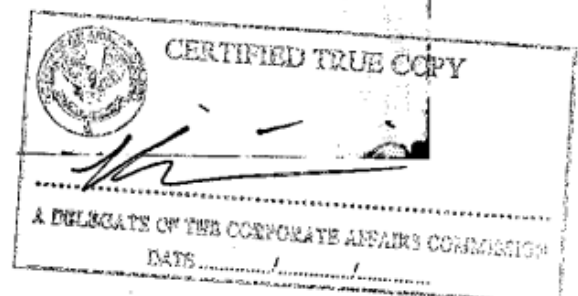
20. PROXIES

A Member will be entitled to appoint in writing a natural person who need not be a Member of the Association to be the Member's proxy, and attend and vote at any meeting of the Association.

21. ACCOUNTS

The Association will keep such accounting records as are necessary to correctly record and explain the financial transactions and financial position of the Association.

22. AUDIT




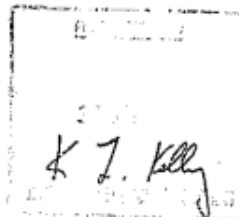
There shall be an auditor who shall be appointed by the Committee each year at the first meeting of the Board after the Annual General Meeting. The auditor shall examine and report to the Members upon the financial records and affairs of the Association and the Joint Venture at the end of each financial year.

23. **WINDING UP**


The Association may be wound up in the manner provided for in the Act.

24. **APPLICATION OF SURPLUS ASSETS**

If after the winding up of the Association there remains "surplus assets" as defined in the Act, such surplus assets will not be distributed among the Members but will be given to another Association in South Australia with similar objects or if none exists, then to another Association elsewhere in Australia with similar objects.



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A DELEGATE OF THE CORPORATE AFFAIRS COMMISSION

DAYS 1 / 1 / 1

MEMORANDUM OF UNDERSTANDING

MEMORANDUM OF UNDERSTANDING (MOU) made this day of 2023

BETWEEN:

Adelaide Hockey Club Inc. (ABN 92 236 231 554) – ('AHC'); and

The Tennis Seniors Tennis Association of SA Inc. (ABN 48 070 901 457) – ('Tennis')

Pulteney Grammar School (ABN 39 743 357 380) – ('PGS'); together called the 'Members.'

AND

South Parklands Hockey and Tennis Centre Incorporated (ABN 77 305 845 478), (the 'Consortium')

1. BACKGROUND

- 1.1 AHC and Tennis are incorporated clubs under the Associations Incorporations Act 1985
- 1.2 PGS is an independent school located on South Terrace, Adelaide.
- 1.3 Adelaide City Council's Park 20 is located on Greenhill Rd, Adelaide and consists of a Clubroom, storeroom buildings and an eighteen tennis courts (the 'Facility')
- 1.4 The Consortium is an incorporated body that was incorporated on 28 October 1994 with its objectives of:
 - 1.4.1 Promoting Tennis, Hockey, and other sports
 - 1.4.2 Managing the Facility
 - 1.4.3 Acting as the trustee and manager of the Joint Venture (which was instigated pursuant to a Joint Venture Deed dated around 1994 for the original development and operation of the Facility) (the 'Joint Venture').
- 1.5 The Members are the only members of the Consortium, which is operated subject to its Rules of Association ('Constitution') (a copy of which is annexed to this MOU).
- 1.6 The Consortium signed a five (5) year lease in 2016 with the Adelaide City Council (the 'Lease') pursuant to which Adelaide City Council
 - 1.6.1 Leased the buildings at the Facility to the Consortium
 - 1.6.2 Granted the Consortium a licence to utilise the eighteen tennis courts at the Facility for the purpose of tennis and hockey pursuant to a specific Park Lands Sporting Licence (the 'Licence');
 - 1.6.3 Required two public courts at the Facility to be made available for use by the public when not in use by the Consortium; and
 - 1.6.4 Granted the Consortium the right to sub-lease the buildings to AHC and Tennis.

- 1.7 The lease expired on 31 December 2020, but the Consortium paid the rent notified by the Adelaide City Council for the period to 31 December 2022 and is holding over with the consent of the Adelaide City Council.
- 1.8 Adelaide City Council has indicated that it will seek expressions of interest for the occupation of Park 20 pursuant to its Parklands Lease and Licence Policy.
- 1.9 The Consortium wishes to renew its lease of the Facility and the Members have agreed to work together with the Consortium to prepare a response to the expression of interest that maximises the likelihood of the Consortium being successful in its lease renewal.
- 1.10 The Consortium has agreed with the Members that the use of the Facility shall be shared as set out in Schedule 1 of this MOU (or as they otherwise agree from time to time).
- 1.11 The Consortium is responsible for the management of the Facility pursuant to the terms of the Lease and the Licence (as renewed). This includes adequate insurance of the Facility's assets, plant and equipment service and repairs; replacement of the surface of Courts 1-18 and other asset replacement costs (otherwise than in respect of tennis nets, which are maintained and replaced at the cost of Tennis, and hockey goals and nets, which are maintained and replaced at the cost of AHC).

2. TERMINATION OF JOINT VENTURE

- 2.1 The Consortium and each of the Members agree that pursuant to this document the Joint Venture is terminated and the Joint Venture Deed is terminated and ceases to be of any further force or effect.
- 2.2 The Consortium and each of the Members acknowledge and agree that to the extent that the Consortium was holding any rights or assets on trust for any of the Members pursuant to the Joint Venture those rights and assets are, for valuable consideration, legally and beneficially assigned to the Consortium in its own right, free from encumbrance. Each of the Members undertake (at the cost of the Consortium) to do all things reasonably required by the Consortium to give effect to any such assignment.

3. CONSORTIUM MANAGEMENT

- 3.1 This MOU must be read subject to the terms of the Constitution. In accordance with the Constitution the affairs of the Consortium, including the operation of the Facility, is managed by the Committee (as defined in the Constitution).
- 3.2 Without limiting the rights of the Members under the Constitution, the Members agree that each Member will be entitled to appoint two persons to be members of the Committee.
- 3.3 Without limiting the powers of the Committee or the rights or obligations of Members or any person appointed to the Committee, the Members have agreed that key roles and responsibilities of the Committee will include to:
 - 3.3.1 Take all reasonable steps (at the cost of the Consortium) to obtain from Adelaide City Council and retain a long term lease or licence of the Facility for the playing of hockey and tennis and the use of the associated buildings for ancillary activities and events (including those relating to the general operation of a tennis club or hockey club).
 - 3.3.2 Take all reasonable steps to encourage Adelaide City Council to contribute to (or undertake) reasonable upgrades to the Facility over time to ensure that the Facility remains at or above the standard referenced in paragraph 3.3.7 or otherwise improves the

sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis.

- 3.3.3 Take all reasonable steps to support the making of grant applications as reasonably requested by a Member in relation to the upgrade of the Facility over time to ensure that the Facility remains at or above the standard referenced in paragraph 3.3.7 or otherwise improves the sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis.
- 3.3.4 Establish an annual budget (including 'fees for use' to be paid by Members) in respect of costs and maintenance for the general operation and upkeep of the Facility to the standard referenced in paragraph 3.3.7 or to improve the sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis. Such budget being subject to the annual unanimous approval of the Members. As at the date of this MOU the Members have each approved an annual 'fee for use' charge for the purposes and as set out in Schedule 2 of this MOU.
- 3.3.5 Establish, subject to the annual unanimous approval of the Members, any additional fees that Members shall pay where a shortfall or projected shortfall is identified against that annual budget and any long term 'sinking fund' or accrual for capital expenditure required to ensure the Facility remains at the standard referenced in paragraph 3.3.7.
- 3.3.6 Oversee and cause to be undertaken the proper maintenance and security of the Facility (including the maintenance of insurance at least to the level required by the Lease or Licence).
- 3.3.7 Maintain and or replace Facility assets and court surfaces to ensure they remain (consistent with the requirements of a shared use facility) appropriate for the playing of hockey to at least 'Premier League' level as required by Hockey SA (or equivalent body) from time to time and for the playing of tennis to at least the standard required for competition tennis as required by Tennis SA (or equivalent body) from time to time. The parties acknowledge that a traditional water based hockey pitch would not meet this standard given that it would prevent tennis to be played on such surface but at the appropriate time for replacement a modern 'hybrid' surface may provide the most appropriate surface to meet the requirements of the Facility as a mixed use tennis and hockey facility. The parties will work collaboratively to explore an appropriate upgraded surface at the relevant time.
- 3.3.8 Oversee the allocation of courts use in accordance with the Schedule 1 and direct any person (including a Member) responsible for court bookings or allocations to take steps required to give effect to the court use policy in Schedule 1.
- 3.3.9 Adjudicate on disputes raised by any Member with regard to their use of the Facility. Subject to the requirement to obtain urgent interlocutory relief, each of the Members undertakes to deal with any dispute relating to their membership or use of the Facility in accordance with the following procedure before commencing legal action against the Consortium or another Member:
- (a) Any Member that is in dispute with the Consortium or another Member must give written notice (a Dispute Notice) of reasonable details and background to that dispute (and their preferred means of resolving it) to each other Member;
 - (b) Each Member must provide to the Consortium and each other Member a written response (a Response) to that Dispute Notice within 15 business days.

- (c) At the request of the Consortium or any Member within 10 business days of a Response, each Member must cause two senior members of their respective management bodies to meet at a nominated place to negotiate in good faith to resolve the dispute the subject of the Dispute Notice. If resolution of the dispute is not obtained within 10 business days of that meeting (or such longer period as the representatives shall agree) the Consortium (by simple majority of the Committee) must appoint a person who is independent of the Consortium and each of the Members and has the requisite skill to mediate the dispute on such terms as to process as that person may direct. If the dispute has not been resolved within 15 business days of the appointment of the mediator then the dispute resolution procedure under this clause will be at an end.
- 3.4 Notwithstanding the obligations of members of the Committee pursuant to the Associations Incorporations Act 1985 (the Act) or the Constitution, the Consortium has adopted the policy that the Committee should:
 - 3.4.1 make decisions affecting the use of the Facility in the best interests of the operation of the Facility with regard to its use, reputation, safety or useability (rather than by reference to the particular outcome of those decisions as being in the interests or otherwise of any particular Member);
 - 3.4.2 levy usage fees, capital contributions or other payments to the Members in equal shares, notwithstanding differing individual benefits to the Members; and
 - 3.4.3 seek to ensure that all reasonable opportunity is given for decisions of the Committee to be made by consensus and where a decision of the Committee at any particular meeting cannot be made by consensus that decision must be deferred to the next following meeting to enable additional analysis and consideration to be undertaken by the members of the Committee and to obtain the views of the Members in relation to the matter as required. At the subsequent meeting of the Committee if the decision is still not made by consensus it will be deferred to the next subsequent meeting at which meeting the decision may be made by majority in accordance with the Constitution.
 - 3.4.4 Give due regard to the requests of individual Members for the Consortium to undertake research, investigations or other tasks relating to the continued operation and upkeep of the Facility to the standard referenced in paragraph 3.3.7 or to improve the sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis.
- 3.5 Any proposed expenditure outside the limits set out in the annually approved budget requires prior approval of each of the Members. Expenditure may be incurred by individuals within the terms of the annually approved budget in accordance with authorisations approved from time to time by the Committee. A Member is authorised to incur (on behalf of the Consortium) expenses towards the urgent costs and maintenance for the general operation and upkeep of the Facility to the standard referenced in paragraph 3.3.7 as set out in Schedule 3 of this MOU without prior approval of the Committee. Expenses incurred by a Member in relation to the Facility outside of this standing authority are incurred at the risk of the Member although the Committee may seek additional information with regard to the expenditure (which a Member must supply within 10 business days of that request) and may, at the Committee's discretion, reimburse the incurred expenditure provided that any such reimbursement that would cause the annual budgeted amount for maintenance of the Facility to be exceeded will be subject to the approval of each of the Members.
- 3.6 The Committee may, if sufficient funds are not available to the Consortium to fund expenditure that the Committee reasonably believe is required in any year towards the costs and maintenance for the general operation and upkeep of the Facility to the standard referenced in paragraph 3.3.7 or to

improve the sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis, seek approval from the Members for an additional financial contribution to fund such expenditure but no Member will be under any obligation to make any payment above the previously approved 'fee for use' as set in the most recently approved Budget.

- 3.7 Subject to the principles set out in Schedule 4, which shall otherwise apply, the Committee shall seek to maintain the principle of equal contribution by Members towards the funding of the Facility's operations but where any individual Member does not agree to make an additional contribution requested pursuant to clause 3.6 the Committee may accept additional financial contribution (on terms acceptable to the Committee) from less than all of the Members providing that all Members have been offered the same terms to contribute.
- 3.8 Notwithstanding that the capital replacement costs in relation to the Clubhouse is the responsibility of the Adelaide City Council, the Members acknowledge that the Consortium may undertake leasehold improvements of the Facility at the cost of the Consortium (subject to approved budget and appropriately authorised decisions of the Committee and, if required, the approval of Adelaide City Council).
- 3.9 This agreement prevails over any inconsistent clause in the Constitution. The Members must (to the extent permitted by law) amend the Constitution to remove the inconsistency as soon as they become aware of it.

4. HIRE OF COURTS

- 4.1 Each of the Members will have the right to use the Facility, at no additional cost, in accordance with Schedule 1.
- 4.2 Each of the Member must use all reasonable efforts to ensure that their use of the Facility is booked in advance through the approved online booking system, which will be maintained at no additional cost by PGS, or through such alternative system as agreed by the Committee from time to time.
- 4.3 PGS, on behalf of the Consortium, may accept third party bookings of the Facility outside of time slots booked by Members through the approved booking system (in each case subject to the primary right of the relevant Member to use the Facility in accordance with Schedule 1).
- 4.4 All third parties court hire arrangements and hire income belongs to the Consortium and must be accounted for in the Consortium's financial records.

5. COST RECHARGING

- 5.1 Should one Member use the Facility during the tenure of the other, the Member with primary tenure may recharge incremental cost incurred for that other Member's usage. Examples may include:
 - 5.1.1 Electricity
 - 5.1.2 Cleaning costs
- 5.2 Electricity for use of the pitch lights is calculated on an hourly rate based on calendar of usage and the principles set out in Schedule 5. The Consortium will be responsible for raising the relevant charge with the individual Members, who must promptly pay on receipt of the relevant invoice.
- 5.3 All cost recharges must be paid promptly by a Member upon receipt of a tax invoice in respect of the relevant charge.

6. SPONSORSHIP

- 6.1 AHC and Tennis will each be entitled to adopt and maintain such sponsorship arrangements as they in their individual discretions approve in respect of their respective periods of primary tenure. All revenues arising from such arrangements will be to the account of the party entering into those arrangements.
- 6.2 AHC and Tennis will collaborate to seek to be able to maintain in place throughout the year (irrespective of primary tenure) all sponsorship signage relating to sponsors obtained by AHC or Tennis in respect of their primary period of tenure. However, to the extent that either party confirms in writing to the other, in respect of their primary period of tenure, that they have entered into an 'exclusive' sponsorship any signage of the other party that would offend in the first party's reasonable opinion that exclusivity, may be removed for the period of primary tenure.
- 6.3 To the extent that the Consortium seeks to develop its own sponsorship arrangements to the benefit of the Facility as a whole that do not conflict with any individual arrangements of the Members, each of the Members will collaborate in good faith to give effect to those arrangements of the Consortium.

7. LIQUOR LICENCE, KITCHEN and BAR operations

- 7.1 AHC and Tennis each hold concurrent Liquor Licences and are separately responsible for meeting at all times the requirement of their respective liquor license relating to the service of alcohol at the Facility during the periods of their use.
- 7.2 Each of AHC and Tennis must ensure that they maintain a log of the hours during which they operate the bar while making use of the Facility (irrespective of the tenure of use of the Facility in accordance with Schedule 1).
- 7.3 If any Member wishes to hold a function during the primary tenure of the other Member pursuant to Schedule 1 then the Member who at that time holds primary tenure will not unduly withhold approval to use the Facility but will:
 - 7.3.1 Receive Bar income so arising from the function
 - 7.3.2 Provide appropriately qualified bar staff at its cost
 - 7.3.3 Recover from the Member holding the function, any security, cleaning, or other direct costs incurred in managing the function (as agreed in advance between the Members)
- 7.4 At the end of the primary tenure of each of AHC and Tennis those Members will collaborate on the 'hand over' of the Facility and act reasonably regarding the transfer of remaining bar stocks to the incoming Member and ensure the Kitchen and related equipment are properly cleaned. Any stock transferred will be at the lower of cost or net realisable value.

8. GENERAL PROVISIONS

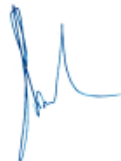
- 8.1 The obligations of a Member in relation to this MOU cease upon that Member ceasing to be a member of the Consortium. That cessation is without liability to any accrued rights or obligations of that Member.
- 8.2 This MOU may be amended or terminated only with the written approval of each of the parties.
- 8.3 The rights and obligations of a party under this MOU are personal and may not be assigned without the prior written consent of each of the other parties.

- 8.4 Nothing contained in this MOU is intended to create (or should be interpreted as creating) any relationship of employer/employee, principal/agent, or partnership between any of the parties. No party is responsible for the acts or omissions of any other party.
- 8.5 If any provision of this MOU is held to be unenforceable, invalid or illegal, that provision will be severed from this MOU and the remaining provisions remain in full force and effect.
- 8.6 This MOU is governed by the laws of South Australia and the parties submit to the courts of that jurisdiction.
- 8.7 This agreement constitutes the entire agreement between the parties with respect to its subject matter and supersedes all prior agreements and understandings among the parties with respect to its subject matter. It is governed by the law of South Australia.

Signed this 20th day of June 2023.

**For and on behalf of
Adelaide Hockey Club Inc.**

**For and on behalf of
Tennis Seniors Tennis Association of SA Inc.**



Name: Gerry Cawson

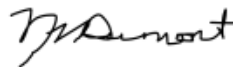
Name: Ian Delbridge

President: President AHC

President : President TSSA

**For and on behalf of
Pulteney Grammar School.**

**For and on behalf of
South Parklands Hockey and Tennis Centre Incorporated**



Authorised Representative:

Authorised Representative:

Name: Nicholas Miller

Name: Nicole Dumont

Position: Business Director

Position: Chair - SPHTC

SCHEDULES – OCCUPANCY, FEES AND EXPENSES

1. Schedule 1 – Facility occupancy

- 1.1 AHC has primary tenure of the Facility from 1 April to 30 September each year and on Sundays in February and March (providing that AHC will in good faith and on reasonable notice permit Tennis to utilise up to two Sundays in that period as part of Tennis running a weekend carnival and will look to accommodate additional use by Tennis when AHC is not using the Facility on Sundays in February and March).
- 1.2 Tennis has primary tenure of the Facility from 1 October to 31 March in the following year, other than Sundays in February and March.
- 1.3 PGS has tenure throughout the year, allowing it primary use of courts 3-18 on weekdays until 5.30pm and on Saturdays until 12.00pm during AHC tenure (Winter) and until 12.30pm during Tennis tenure (Summer).
- 1.4 During AHC tenure, Tennis may use:
 - 1.4.1 Courts 7-18 during weekday daylight hours until 5.30pm, except where PGS has scheduled regular school day activities
 - 1.4.2 Courts 3-6 on any weekday until 5:30pm and on weekends after 5.30pm
 - 1.4.3 From 1 May in each year, Courts 3-14 on Mondays (from 7.30pm) and on Wednesdays (from 7.45pm) to run a winter competition (with AHC free to utilise courts 15-18 during those times if not required by Tennis in any particular winter season).

Tennis and Hockey have historically worked together in good faith to accommodate AHC's ad hoc and irregular requests to access the Facility in the above time slots, in order to facilitate the running at the Facility of tournaments, events or fixtures mandated or sanctioned by Hockey SA. They intend to continue to act in the same manner during the term of this MOU.

- 1.5 During Tennis tenure:
 - 1.5.1 AHC may use Courts 3-18 on any day when not required by Tennis but only with the prior approval of Tennis
 - 1.5.2 PGS has priority use of Courts 7-18 during school hours (7am till 5.30pm)
 - 1.5.3 AHC will not use Courts 1 and 2
- 1.6 All Members may use the Clubhouse and surrounds during their primary tenure, subject to each respective Member's prior booking of the Clubhouse
- 1.7 Each member is responsible for the electricity cost of their use of any court at the Facility.

2. Schedule 2 – Fee for use and Asset Replacement Reserve

- 2.1 Members agree to annually contribute a 'fee for use' towards the costs and maintenance for the general operation and upkeep of the Facility to the standard referenced in paragraph 3.3.7 and to improve the sustainable operation of the Facility or its desirability as a venue for the playing of hockey or tennis. That fee will be in an annual amount of:

- 2.1.1 \$24,000 per Member towards the future asset capital replacement costs of the Facility; and
- 2.1.2 \$21,667 per Member towards costs, maintenance and general operation and upkeep of the Facility,

in each case subject to annual CPI increases approved by the Committee (or other increases as recommended by the Committee and approved by the Members).

- 2.2 The Committee will annually review the accumulated reserved fund against:
 - 2.2.1 Indicated wear of the courts against expected remaining useful life of the court surface and external advice as to projected future costs of replacement and upgrade
 - 2.2.2 Suitability of the court surface to meet the future needs of Members
 - 2.2.3 Suitability of court lighting (including Lux measurement and sustainability) to meet the standard referenced in paragraph 3.3.7; and
 - 2.2.4 Improvements to the sustainable operation of the Facility and its desirability as a venue for the playing of hockey or tennis.

3. Schedule 3 – Urgent or minor maintenance

- 3.1 Subject to having been informed by the Committee that the annual maintenance budget for the Facility has been fully expended (in which case no expenditure may be incurred without the prior approval of the Committee), a Member or the appointed Facility Maintenance person may approve general and asset maintenance expenditure without referral to the Committee according to the following limits:

Grounds maintenance	Limit any one expenditure item \$350.00.
Clubhouse maintenance	

- 3.2 Minor maintenance invoices or cash dockets must be provided to enable reimbursement or payment of the expenses. Split invoices are not permitted.

4. Schedule 4 – COST SHARING

Item	Description	Tennis	AHC	PGS	Consortium
Courts 1 to 18	Repair or replacement costs				100%
Clubhouse & surrounds	From repair cost budget				100%
Tennis Nets & Net frames	Repair or replacement costs	100%			
Light Maintenance	Repair or replacement costs				100%
Telstra Alarm	Phone Line 8357 0875				100%
Chubb Fire Inspection					100%

Item	Description	Tennis	AHC	PGS	Consortium
AG Security	Building Security monitoring service				100%
Solar Rebate	AGL Electricity account	apportioned from the electricity supplier's bill according to each members occupancy use			
SA Water	Rates				100%
SA Water	Excess Water				100%
Power Costs – Lights	Based on meter readings	Apportioned for Club occupancy period			
Power Costs – Clubhouse	Apportioned for Club occupancy period				

5. **Schedule 5 – Pitch light cost recovery**

- 5.1 The electricity cost recovery will be based on occupancy times by each member using the Facility and charged according to the actual electricity account rendered by the Electricity supplier from time to time.

ANNEXURE – RULES OF ASSOCIATION

ATTACHMENT C

Attachment C - Facility Usage by SPHTC and Others - 2022 Calendar Year

2022 - Calendar year

Summer	PGS	TSSA	AHC	Total	Other	Total
Monday	65%	30%	0%	95%	7%	102%
Tuesday	65%	52%	0%	117%	0%	117%
Wednesday	43%	30%	0%	73%	7%	80%
Thursday	52%	50%	0%	102%	0%	102%
Friday	57%	43%	0%	100%	7%	107%
Saturday	37%	63%	0%	100%	0%	100%
Sunday	0%	100%	0%	100%	0%	100%
Average	45%	53%	0%	98%	3%	101%

Winter	PGS	TSSA	AHC	Total	Other	Total
Monday	65%	13%	17%	95%	33%	128%
Tuesday	65%	0%	30%	95%	15%	110%
Wednesday	43%	13%	17%	73%	13%	87%
Thursday	52%	0%	30%	82%	13%	95%
Friday	57%	0%	43%	100%	22%	122%
Saturday	33%	0%	67%	100%	0%	100%
Sunday	0%	0%	100%	100%	0%	100%
Average	45%	4%	43%	92%	14%	106%

South Parklands Hockey and Tennis Centre Inc.

SPHTC - Strategic Plan 2023 - 2028 January 2023

Purpose / Mission / Vision

Purpose (Why)

- To foster, encourage and promote Tennis, Hockey and other sports

Mission (How)

- To act as the trustee and manager of the lease for Park 20 and its facilities
- To maximise use of the facility across ages, genders, cultural backgrounds and abilities by members of the Consortium and the public at large

Vision (What)

- To develop at Park 20:
 - the most desirable facility for tennis and hockey in the ACC environs
 - a welcoming facility that continues to be fully utilised
 - a starting hub for recreational use of the adjoining Parklands

Our values

The Consortium will act in the best interests of the operation of the Facility with regard to its use, reputation, safety or useability (rather than by reference to the particular outcome of any decision as being in the best interests of any particular member).

All reasonable opportunity will be given to decision making by consensus of the management committee of the Consortium.

Otherwise than for specifically agreed cost sharing, the management committee will seek to maintain a principal of equal contribution by members towards funding of the Facility's operations.



SWOT – Current State

Strengths

- Strong relationship between Consortium members, all financially stable
- Long term relationship with ACC and track record of maintenance and development of Facility
- Excellent governance and proven succession of management committee
- Diverse utilisation of facility (by age, gender, cultural background and ability)
- Excellent utilisation of facility (year round and throughout day and night)
- Experience of maintaining facility to appropriate standards
- Effective community booking system
- Track record of successful grant applications
- Access to 'nursery' pitch provides additional space.
- Access to bar and clubhouse facilities provides additional revenue sources for users

Weaknesses

- Volunteer based management
- No long term certainty of occupation discourages investment by members
- Capital outlay for upgrades to playing surfaces is material and at risk without long term lease
- Current utilisation restricts growth (with facility close to full utilisation, particularly at peak times)
- Combination of 'best of breed' tennis surface at odds with 'best of breed' hockey surface

SWOT – Current State (cont.)

Opportunities

- Lease renewal EOI provides opportunity to negotiate long term lease (providing certainty for long term investment)
- New 'hybrid' surfaces can mimic best of breed tennis and hockey surfaces in one facility. Upgrade of playing surface would improve attractiveness of facility for both main sports.
- Short term investment in irrigation facilities would benefit playability of surface for hockey and be utilised on existing and proposed new hybrid surface.
- Further utilisation of club house facilities for hire (following upgrade of décor/layout of internal facilities) for other community based organisations
- Possible expansion of playing surface to accommodate increased community demand (maximise utilisation and host major events)

Threats

- Alternative group successful in expression of interest
- Long term investment by Consortium or member organisations depletes financial resources without certainty of long term use (potentially leaving Consortium or members without funding to continue in alternative location)
- Lack of 'best of breed' facilities causes members to consider alternative playing locations
- Lack of appropriate parking significantly impacting accessibility for users

Immediate Priorities (next 12 months)

	Strategic Theme	Status	Timing
Obtain long term lease	Most desirable facility	Working group established. External consultants appointed. EOI in preparation.	EOI expected Q1 2023
Install irrigation for main pitch	Most desirable facility	Grant funding applied for. Member funds committed.	Grant results expected Q1 2023
Clubhouse improvements (painting and furniture)	A welcoming facility	Furniture acquired. Proposal for painting presented and approved.	Completion expected Q1 2023
Identify 'best of breed' surface upgrade	Most desirable facility	Initial investigations undertaken. Suitability and scoping study to be undertaken	Completion expected Q3 2023

Medium Priorities (1-3 years)

	Strategic Theme	Required Steps	Timing
Finalise funding for main pitch surface replacement	Most desirable facility	<ul style="list-style-type: none"> Develop budget and funding plan Undertake funding initiatives (members, grants, profit investments) 	Approx by Q3 2025
Replace main pitch with approved 'hybrid' surface	Most desirable facility	<ul style="list-style-type: none"> Obtain relevant approvals Engage contracts Undertake works 	Target completion approx Q1 2026

Long Term Priorities (3-5 years)

	Strategic Theme	Required Steps	Timing
Replace floodlights with LED/renewable solutions	Most desirable facility	<ul style="list-style-type: none"> Develop budget and funding plan Undertake funding initiatives (members, grants, profit investments) 	Approx by Q3 2028
Develop hospitality hub	A welcoming facility. Starting hub.	<ul style="list-style-type: none"> Develop offering Hire staff Create revenue model 	Approx Q4 2028
Refurbish clubhouse	A welcoming facility	<ul style="list-style-type: none"> Develop budget Engage contracts Undertake works 	Approx Q1 2029?

South Parklands Hockey & Tennis Centre Inc
 Asset & Infrastructure Plan
 2022/23 to 2027/28

		Cost		Escalation							Total
		Priority	Estimate	Timing	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	(Escalated)
Maintenance	Notes										
Exterior Paint	Clubrooms		15,000	2022/23	15,000	-	-	-	-	-	15,000
Facility Manager	14 hours/week x 48 weeks/year		33,600	Annual	33,600	35,280	36,960	38,640	40,320	42,000	226,800
Maintenance Inputs	Consumables		10,000	Annual	10,000	10,500	11,000	11,500	12,000	12,500	67,500
Subtotal			58,600		58,600	45,780	47,960	50,140	52,320	54,500	309,300
<hr/>											
		Cost		Escalation							Total
		Priority	Estimate	Timing	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	(Escalated)
Minor Capex (<\$10k)	Notes										
Appliances for Kitchen/Bar			10,000	2024/25	-	-	11,000	-	-	-	11,000
Flood Mitigation Works			10,000	2023/24	-	10,500	-	-	-	-	10,500
Maintenance Equipment	Vacuum/Blowers etc		2,500	2023/24	-	2,625	-	-	-	-	2,625
Tennis Nets	Replacement		2,500	Annual	2,500	2,625	2,750	2,875	3,000	3,125	16,875
Hockey Goals	Replacement		2,500	Annual	2,500	2,625	2,750	2,875	3,000	3,125	16,875
Subtotal			27,500		5,000	18,375	16,500	5,750	6,000	6,250	57,875
<hr/>											
		Cost		Escalation							Total
		Priority	Estimate	Timing	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	(Escalated)
Major Capex (>\$10k)	Notes										
Reverse Cycle Heating/Cooling			40,000	2025/26	-	-	-	46,000	-	-	46,000
Battery Bank	Utilise solar power generated		30,000	2024/25	-	-	33,000	-	-	-	33,000
Flooring	Clubrooms		40,000	2024/25	-	-	44,000	-	-	-	44,000
LED Lights	Staged - community courts with button timer		100,000	Staged	16,667	17,500	18,333	19,167	20,000	20,833	112,500
Deck & Sails	Next to Main Pitch		25,000	2027/28	-	-	-	-	-	31,250	31,250
Playing Surface	Full replacement		1,000,000	2026/27	-	-	-	-	1,200,000	-	1,200,000
Subtotal			1,235,000		16,667	17,500	95,333	65,167	1,220,000	52,083	1,466,750
<hr/>											
Total Investment			1,321,100		80,267	81,655	159,793	121,057	1,278,320	112,833	1,833,925

Current ARR contribution/member/quarter	6,000
Required to meet Capex Plan/member/quarter	27,787
Current Maintenance Opex contribution/member/quarter	5,961
Required to meet Maintenance plan/member/quarter	4,686

ATTACHMENT F

**SOUTH PARKLANDS HOCKEY &
TENNIS CENTRE INCORPORATED**

FINANCIAL STATEMENTS

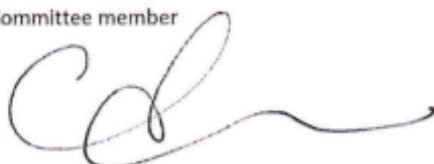
**FOR THE YEAR ENDED
30 JUNE 2021**

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF COMMITTEE MEMBERS
FOR THE PERIOD ENDED 30 JUNE 2021

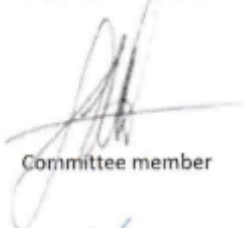
1. In the opinion of the Members of the Committee
- (a) The financial statements as set out on pages 2 to 8 are drawn up so as to present fairly the results of the operations of the Association for the financial year ended 30 June 2021 and the state of affairs of the Association as at 30 June 2021; and
 - (b) At the date of this statement there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

In accordance with a resolution of the Committee.

Committee member



Committee member



Committee member



Signed at Adelaide this day of 202

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE PERIOD ENDED 30 JUNE 2021

	Note	2021 \$	2020 \$
Revenue from ordinary activities	2	30,000	30,993
Grant Income		-	-
Interest Received		-	-
		<u>30,000</u>	<u>30,993</u>
Depreciation Expenses	3	116,055	102,483
Other expenses from ordinary activities	3	<u>19,270</u>	<u>25,361</u>
Surplus/(deficit) from ordinary activities		<u>(105,325)</u>	<u>(96,851)</u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

	Note	2021 \$	2020 \$
ASSETS			
CURRENT ASSETS			
Cash Assets	4	143,587	93,476
Receivables	5	16,016	17,169
TOTAL CURRENT ASSETS		<u>159,604</u>	<u>110,645</u>
NON CURRENT ASSETS			
Property, plant and equipment	6	515,193	627,650
TOTAL NON CURRENT ASSETS		<u>515,193</u>	<u>627,650</u>
TOTAL ASSETS		<u>674,797</u>	<u>738,295</u>
LIABILITIES			
CURRENT LIABILITIES			
Payables	7	15,603	9,776
TOTAL LIABILITIES		<u>15,603</u>	<u>9,776</u>
NET ASSETS		<u>659,194</u>	<u>728,519</u>
CAPITAL & RESERVES			
Joint Venture Capital	8	733,350	733,350
Reserves	8	365,843	329,842
Accumulated Surplus / (Deficits)	9	(439,998)	(334,673)
TOTAL CAPITAL & RESERVES		<u>659,194</u>	<u>728,519</u>
		(0)	0

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 JUNE 2021

	Note	2021 \$	2020 \$
Cash flows from operating activities			
Contributions received		32,500	26,756
Grant Income Received		-	-
Interest received		-	-
Payments to suppliers		<u>(14,789)</u>	<u>(47,104)</u>
	10(a)	<u>17,711</u>	<u>(20,348)</u>
Cash flows from investing activities			
Payments for property, plant and equipment		<u>(3,600)</u>	<u>(1,012)</u>
Net cash provided by (used in) investing activities		<u>(3,600)</u>	<u>(1,012)</u>
Cash flows from financing activities			
Contributions to Asset Replacement Reserve		<u>36,000</u>	<u>36,000</u>
Net cash provided by (used in) investing activities		<u>36,000</u>	<u>36,000</u>
Net increase/(decrease) in cash held		50,111	14,640
Cash at the beginning of the period		<u>93,476</u>	<u>78,836</u>
Cash at the end of the period	10(b)	<u><u>143,587</u></u>	<u><u>93,476</u></u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 30 JUNE 2021

NOTE 1 - STATEMENT OF ACCOUNTING POLICIES

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Act South Australia. The committee has determined that the association is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets

The following significant accounting policies, which are consistent with the previous period unless otherwise stated have been adopted for the preparation of this financial report

(a) Property, Plant and Equipment

Each class of property, plant and equipment are carried at a cost less, where applicable any accumulated depreciation

Plant and Equipment

Plant and equipment are measured on the cost basis

The carrying amount of plant and equipment is reviewed annually by the Association to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets' employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining the recoverable amount

Depreciation

The depreciable amounts of all fixed assets are depreciated on a straight line basis over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are

a)	Pavilion	25 years
b)	Carpet	10 years
c)	Shock Pad	10 years
d)	Lighting	25 years
e)	Fencing	25 years
f)	Plant	6 years
g)	Other associated works	25 years

The carrying amount of fixed assets is reviewed annually by the Committee to ensure it is not in excess of the recoverable amount of those assets

Insurance Valuation

A valuation of plant and equipment was completed by AON Risk Solutions for insurance purposes in August 2012. The report showed an insurance value of \$1,514,000.

(b) Leasehold Land

The entity's primary activity is the building and provision of the sporting complex. The facility has been built on property that the entity leases from the Adelaide City Council. Negotiations have secured a lease on the facility to 31 December 2021

(c) Revenue

The quarterly costs of the sporting complex are funded by calls on the members of the Association

(d) Cash

For the purpose of the Statement of Cash Flows, cash includes cash on hand and in banks

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2021

	2021 \$	2020 \$
NOTE 2 - REVENUE		
Operating Activities		
Contributions Received	30,000	30,000
Rent & Maintenance	-	993
	<u>30,000</u>	<u>30,993</u>
NOTE 3 - SURPLUS/(DEFICIT) FROM ORDINARY ACTIVITIES		
Surplus/(deficit) from ordinary activities has been determined after		
Expenses		
Maintenance	5,860	11,652
Depreciation of property, plant and equipment	116,055	102,483
Other Expenses	13,411	-
	<u>135,325</u>	<u>114,135</u>
Remuneration of auditor:		
Audit or review fees	-	550
Total remuneration	<u>-</u>	<u>550</u>
NOTE 4 - CASH		
Cash at bank	143,587	93,476
Cash Deposit Account	-	-
	<u>143,587</u>	<u>93,476</u>
NOTE 5 - RECEIVABLES		
GST input tax credits	2,020	675
Other Debtors	13,996	16,497
Asset Replacement Reserve amounts due from partners	-	-
Operating Cost amounts due from partners	-	(3)
	<u>16,016</u>	<u>17,169</u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2021

	2021 \$	2020 \$
NOTE 6 - NON CURRENT ASSETS		
Pitch area and associated works:		
Pavilion - at cost	89,785	89,785
Less: Accumulated Depreciation	<u>(89,785)</u>	<u>(89,780)</u>
	-	5
Carpet - at cost	657,220	657,220
Less: Accumulated Depreciation	<u>(500,636)</u>	<u>(434,914)</u>
	<u>156,584</u>	<u>222,306</u>
Shock pad - at cost	131,088	131,088
Less: Accumulated Depreciation	<u>(131,088)</u>	<u>(131,087)</u>
	-	2
Lighting - at cost	136,100	136,100
Less: Accumulated Depreciation	<u>(136,100)</u>	<u>(131,866)</u>
	-	4,234
Fencing - at cost	119,560	119,560
Less: Accumulated Depreciation	<u>(85,332)</u>	<u>(80,549)</u>
	<u>34,229</u>	<u>39,011</u>
Plant - at cost	61,547	57,947
Less: Accumulated Depreciation	<u>(57,947)</u>	<u>(52,293)</u>
	<u>3,600</u>	<u>5,654</u>
Other associated works - at cost	710,208	529,028
Less: Accumulated Depreciation	<u>(389,428)</u>	<u>(353,772)</u>
	<u>320,780</u>	<u>175,256</u>
Work in Progress	-	181,180
Less: Accumulated Depreciation	-	-
	-	<u>181,180</u>
TOTAL NON-CURRENT ASSETS	<u><u>515,193</u></u>	<u><u>627,650</u></u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2021

Movements in carrying amounts

Movements in the carrying amount for each class of property, plant and equipment between the beginning and the end of the financial year

	Pavilion	Carpet	Shock Pad	Lighting	Fencing
Balance at beginning of year	5	222,306	2	4,234	39,011
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
Adjustment	-	-	-	-	-
Depreciation expense	(5)	(65,722)	(2)	(4,234)	(4,782)
Carrying amount at the end of the year	-	156,584	-	-	34,229

	Plant	Other associated works	WIP	Total
Balance at beginning of year	5,654	175,256	181,180	627,647
Additions	3,600	181,180	(181,180)	3,600
Disposals	-	-	-	-
Adjustment	-	-	-	-
Depreciation expense	(5,655)	(35,656)	-	(116,055)
Carrying amount at the end of the year	3,600	320,780	-	515,193

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2021

	2021 \$	2020 \$
NOTE 7 - PAYABLES		
Sundry creditors	15,603	9,776
NOTE 8 - CAPITAL & RESERVES		
(a) Joint Venture Capital		
Pulteney Grammar School Incorporated	244,450	244,450
Seniors Tennis Association	244,450	244,450
Adelaide Hockey Club Inc	244,450	244,450
	<u>733,350</u>	<u>733,350</u>
(b) Reserves:		
Government grant reserve	237,000	237,000
Asset replacement reserve	128,843	92,842
	<u>365,843</u>	<u>329,842</u>
NOTE 9 - ACCUMULATED SURPLUS / (DEFICIT)		
Accumulated surplus/(deficit) at the beginning of the year	(334,673)	(237,822)
Transfer to Asset Replacement Reserve	-	-
Surplus/(deficit)	<u>(105,325)</u>	<u>(96,851)</u>
Accumulated surplus/(deficit) at the end of the year	<u>(439,998)</u>	<u>(334,673)</u>
The balance of the Asset Replacement Reserve was used to fund the resurfacing project undertaken during the year		
NOTE 10 - CASH FLOW INFORMATION		
(a) Reconciliation of cash flow from operations with operating deficit		
Operating (deficit)/surplus for the year	(105,325)	(96,851)
Non-cash flows in operating (deficit)/surplus		
Depreciation	116,055	102,483
Adjustment to prior year's depreciator		
(Increase)/decrease in receivables	1,153	(6,671)
Increase/(decrease) in trade creditors	5,827	(19,309)
	<u>17,711</u>	<u>(20,349)</u>
Cash flow used in operations		
(b) Reconciliation of cash		
Cash at bank	<u>143,587</u>	<u>93,476</u>

NOTE 11 - RELATED PARTY TRANSACTIONS

During the year no officer of the Association has received directly or indirectly from the Association an payment or other benefit of a pecuniary value other than in the case of an officer employed by the Association, remuneration of which have been determined in accordance with general market conditions

NOTE 12 - SEGMENT REPORTING

The Association operates in the leisure sector providing social facilities to Members of the Association within Australia.

ATTACHMENT G

**SOUTH PARKLANDS HOCKEY &
TENNIS CENTRE INCORPORATED**

FINANCIAL STATEMENTS

**FOR THE YEAR ENDED
30 JUNE 2022**

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF COMMITTEE MEMBERS
FOR THE PERIOD ENDED 30 JUNE 2022

1. In the opinion of the Members of the Committee

- (a) The financial statements as set out on pages 2 to 8 are drawn up so as to present fairly the results of the operations of the Association for the financial year ended 30 June 2022 and the state of affairs of the Association as at 30 June 2022; and
- (b) At the date of this statement there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

In accordance with a resolution of the Committee.

Committee member

Committee member

Committee member

Signed at Adelaide this day of 2022

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF FINANCIAL PERFORMANCE
FOR THE PERIOD ENDED 30 JUNE 2022

	Note	2022 \$	2021 \$
Revenue from ordinary activities	2	69,599	30,000
Grant Income		-	-
Interest Received		-	-
		<u>69,599</u>	<u>30,000</u>
Depreciation Expenses	3	99,513	116,055
Other expenses from ordinary activities	3	<u>63,868</u>	<u>19,270</u>
Surplus/(deficit) from ordinary activities		<u>(93,781)</u>	<u>(105,325)</u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

	Note	2022 \$	2021 \$
ASSETS			
CURRENT ASSETS			
Cash Assets	4	154,681	143,587
Receivables	5	3,972	16,016
TOTAL CURRENT ASSETS		158,652	159,604
NON CURRENT ASSETS			
Property, plant and equipment	6	463,260	515,193
TOTAL NON CURRENT ASSETS		463,260	515,193
TOTAL ASSETS		621,913	674,797
LIABILITIES			
CURRENT LIABILITIES			
Payables	7	2,500	15,603
TOTAL LIABILITIES		2,500	15,603
NET ASSETS		619,413	659,194
CAPITAL & RESERVES			
Joint Venture Capital	8	733,350	733,350
Reserves	8	419,843	365,843
Accumulated Surplus / (Deficits)	9	(533,779)	(439,998)
TOTAL CAPITAL & RESERVES		619,413	659,194

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 JUNE 2022

	Note	2022 \$	2021 \$
Cash flows from operating activities			
Contributions received		83,595	32,500
Grant Income Received		-	-
Interest received		-	-
Payments to suppliers		<u>(78,921)</u>	<u>(14,789)</u>
	10(a)	<u>4,674</u>	<u>17,711</u>
Cash flows from investing activities			
Payments for property, plant and equipment		<u>(47,580)</u>	<u>(3,600)</u>
Net cash provided by (used in) investing activities		<u>(47,580)</u>	<u>(3,600)</u>
Cash flows from financing activities			
Contributions to Asset Replacement Reserve		<u>54,000</u>	<u>36,000</u>
Net cash provided by (used in) investing activities		<u>54,000</u>	<u>36,000</u>
Net increase/(decrease) in cash held		11,094	50,111
Cash at the beginning of the period		<u>143,587</u>	<u>93,476</u>
Cash at the end of the period	10(b)	<u><u>154,681</u></u>	<u><u>143,587</u></u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 30 JUNE 2022

NOTE 1 - STATEMENT OF ACCOUNTING POLICIES

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Act South Australia. The committee has determined that the association is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted for the preparation of this financial report.

(a) Property, Plant and Equipment

Each class of property, plant and equipment are carried at a cost less, where applicable, any accumulated depreciation

Plant and Equipment

Plant and equipment are measured on the cost basis.

The carrying amount of plant and equipment is reviewed annually by the Association to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets' employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining the recoverable amount.

Depreciation

The depreciable amounts of all fixed assets are depreciated on a straight line basis over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

a)	Pavilion	25 years
b)	Carpet	10 years
c)	Shock Pad	10 years
d)	Lighting	25 years
e)	Fencing	25 years
f)	Plant	6 years
g)	Other associated works	25 years

The carrying amount of fixed assets is reviewed annually by the Committee to ensure it is not in excess of the recoverable amount of those assets.

Insurance Valuation

A valuation of plant and equipment was completed by AON Risk Solutions for insurance purposes in August 2012. The report showed an insurance value of \$1,514,000.

(b) Leasehold Land

The entity's primary activity is the building and provision of the sporting complex. The facility has been built on property that the entity leases from the Adelaide City Council. Negotiations have secured a lease on the facility to 31 December 2021.

(c) Revenue

The quarterly costs of the sporting complex are funded by calls on the members of the Association.

(d) Cash

For the purpose of the Statement of Cash Flows, cash includes cash on hand and in banks.

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2022

	2022 \$	2021 \$
NOTE 2 - REVENUE		
Operating Activities		
Contributions Received	47,516	30,000
Rent & Maintenance	22,083	-
	<u>69,599</u>	<u>30,000</u>
NOTE 3 - SURPLUS/(DEFICIT) FROM ORDINARY ACTIVITIES		
Surplus/(deficit) from ordinary activities has been determined after:		
Expenses		
Maintenance	28,666	5,860
Depreciation of property, plant and equipment	99,513	116,055
Other Expenses	35,202	13,411
	<u>163,380</u>	<u>135,325</u>
Remuneration of auditor:		
Audit or review fees	485	-
Total remuneration	<u>485</u>	<u>-</u>
NOTE 4 - CASH		
Cash at bank	154,681	143,587
Cash Deposit Account	-	-
	<u>154,681</u>	<u>143,587</u>
NOTE 5 - RECEIVABLES		
GST input tax credits	3,972	2,020
Other Debtors	-	13,996
Asset Replacement Reserve amounts due from partners	-	-
Operating Cost amounts due from partners	-	-
	<u>3,972</u>	<u>16,016</u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2022

	2022 \$	2021 \$
NOTE 6 - NON CURRENT ASSETS		
Pitch area and associated works:		
Pavilion - at cost	89,785	89,785
Less: Accumulated Depreciation	<u>(89,785)</u>	<u>(89,785)</u>
	-	-
Carpet - at cost	657,220	657,220
Less: Accumulated Depreciation	<u>(566,358)</u>	<u>(500,636)</u>
	<u>90,862</u>	<u>156,584</u>
Shock pad - at cost	131,088	131,088
Less: Accumulated Depreciation	<u>(131,088)</u>	<u>(131,088)</u>
	-	-
Lighting - at cost	180,025	136,100
Less: Accumulated Depreciation	<u>(136,100)</u>	<u>(136,100)</u>
	<u>43,925</u>	-
Fencing - at cost	119,560	119,560
Less: Accumulated Depreciation	<u>(90,114)</u>	<u>(85,332)</u>
	<u>29,446</u>	<u>34,229</u>
Plant - at cost	61,547	61,547
Less: Accumulated Depreciation	<u>(58,547)</u>	<u>(57,947)</u>
	<u>3,000</u>	<u>3,600</u>
Other associated works - at cost	713,863	710,208
Less: Accumulated Depreciation	<u>(417,836)</u>	<u>(389,428)</u>
	<u>296,027</u>	<u>320,780</u>
Work in Progress	-	-
Less: Accumulated Depreciation	<u>-</u>	<u>-</u>
	-	-
TOTAL NON-CURRENT ASSETS	<u>463,260</u>	<u>515,193</u>

**SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2022**

Movements in carrying amounts

Movements in the carrying amount for each class of property, plant and equipment between the beginning and the end of the financial year.

	Pavilion	Carpet	Shock Pad	Lighting	Fencing
Balance at beginning of year	-	156,584	-	-	34,229
Additions	-	-	-	43,925	-
Disposals	-	-	-	-	-
Adjustment	-	-	-	-	-
Depreciation expense	-	(65,722)	-	-	(4,782)
Carrying amount at the end of the year	-	90,862	-	43,925	29,446

	Plant	Other associated works	WIP	Total
Balance at beginning of year	3,600	320,780	-	515,193
Additions	-	3,655	-	3,655
Disposals	-	-	-	-
Adjustment	-	-	-	-
Depreciation expense	(600)	(28,408)	-	(99,513)
Carrying amount at the end of the year	3,000	296,027	-	463,260

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2022

	2022 \$	2021 \$
NOTE 7 - PAYABLES		
Sundry creditors	2,500	15,603
NOTE 8 - CAPITAL & RESERVES		
(a) Joint Venture Capital		
Pulteney Grammar School Incorporated	244,450	244,450
Seniors Tennis Association	244,450	244,450
Adelaide Hockey Club Inc	244,450	244,450
	<u>733,350</u>	<u>733,350</u>
(b) Reserves:		
Government grant reserve	237,000	237,000
Asset replacement reserve	182,843	128,843
	<u>419,843</u>	<u>365,843</u>
NOTE 9 - ACCUMULATED SURPLUS / (DEFICIT)		
Accumulated surplus/(deficit) at the beginning of the year	(439,998)	(334,673)
Transfer to Asset Replacement Reserve	-	-
Surplus/(deficit)	<u>(93,781)</u>	<u>(105,325)</u>
Accumulated surplus/(deficit) at the end of the year	<u>(533,779)</u>	<u>(439,998)</u>
The balance of the Asset Replacement Reserve was used to fund the resurfacing project undertaken during the year.		
NOTE 10 - CASH FLOW INFORMATION		
(a) Reconciliation of cash flow from operations with operating deficit		
Operating (deficit)/surplus for the year	(93,781)	(105,325)
Non-cash flows in operating (deficit)/surplus:		
Depreciation	99,513	116,055
Adjustment to prior year's depreciation		
(Increase)/decrease in receivables	-	1,153
Increase/(decrease) in trade creditors	-	5,827
	<u>5,732</u>	<u>17,711</u>
Cash flow used in operations	<u>5,732</u>	<u>17,711</u>
(b) Reconciliation of cash		
Cash at bank	<u>154,681</u>	<u>143,587</u>

NOTE 11 - RELATED PARTY TRANSACTIONS

During the year no officer of the Association has received directly or indirectly from the Association any payment or other benefit of a pecuniary value other than in the case of an officer employed by the Association, remuneration of which have been determined in accordance with general market conditions.

NOTE 12 - SEGMENT REPORTING

The Association operates in the leisure sector providing social facilities to Members of the Association within Australia.

ATTACHMENT H

**SOUTH PARKLANDS HOCKEY &
TENNIS CENTRE INCORPORATED**

FINANCIAL STATEMENTS

**FOR THE YEAR ENDED
30 JUNE 2023**

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	Note	2023 \$	2022 \$
ASSETS			
CURRENT ASSETS			
Cash Assets	4	217,243	154,681
Receivables	5	432	3,972
TOTAL CURRENT ASSETS		217,675	158,652
NON CURRENT ASSETS			
Property, plant and equipment	6	480,931	463,260
TOTAL NON CURRENT ASSETS		480,931	463,260
TOTAL ASSETS		698,606	621,913
LIABILITIES			
CURRENT LIABILITIES			
Payables	7	2,499	2,500
TOTAL LIABILITIES		2,499	2,500
NET ASSETS		696,107	619,413
CAPITAL & RESERVES			
Joint Venture Capital	8	733,350	733,350
Reserves	8	491,843	419,843
Accumulated Surplus / (Deficits)	9	(529,085)	(533,779)
TOTAL CAPITAL & RESERVES		696,108	619,413

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 JUNE 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Contributions received		103,785	83,595
Grant Income Received		-	-
Interest received		-	-
Payments to suppliers		<u>(95,552)</u>	<u>(78,921)</u>
	10(a)	<u>8,233</u>	<u>4,674</u>
Cash flows from investing activities			
Payments for property, plant and equipment		<u>(17,671)</u>	<u>(47,580)</u>
Net cash provided by (used in) investing activities		<u>(17,671)</u>	<u>(47,580)</u>
Cash flows from financing activities			
Contributions to Asset Replacement Reserve		<u>72,000</u>	<u>54,000</u>
Net cash provided by (used in) investing activities		<u>72,000</u>	<u>54,000</u>
Net increase/(decrease) in cash held		62,562	11,094
Cash at the beginning of the period		<u>154,681</u>	<u>143,587</u>
Cash at the end of the period	10(b)	<u><u>217,243</u></u>	<u><u>154,681</u></u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 30 JUNE 2023

NOTE 1 - STATEMENT OF ACCOUNTING POLICIES

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Associations Incorporation Act South Australia. The committee has determined that the association is not a reporting entity.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted for the preparation of this financial report.

(a) Property, Plant and Equipment

Each class of property, plant and equipment are carried at a cost less, where applicable, any accumulated depreciation

Plant and Equipment

Plant and equipment are measured on the cost basis.

The carrying amount of plant and equipment is reviewed annually by the Association to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets' employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining the recoverable amount.

Depreciation

The depreciable amounts of all fixed assets are depreciated on a straight line basis over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

a)	Pavillion	25 years
b)	Carpet	10 years
c)	Shock Pad	10 years
d)	Lighting	25 years
e)	Fencing	25 years
f)	Plant	6 years
g)	Other associated works	25 years

The carrying amount of fixed assets is reviewed annually by the Committee to ensure it is not in excess of the recoverable amount of those assets.

Insurance Valuation

A valuation of plant and equipment was completed by AON Risk Solutions for insurance purposes in August 2012. The report showed an insurance value of \$1,514,000.

(b) Leasehold Land

The entity's primary activity is the building and provision of the sporting complex. The facility has been built on property that the entity leases from the Adelaide City Council. Negotiations have secured a lease on the facility to 31 December 2021.

(c) Revenue

The quarterly costs of the sporting complex are funded by calls on the members of the Association.

(d) Cash

For the purpose of the Statement of Cash Flows, cash includes cash on hand and in banks.

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2023

	2023 \$	2022 \$
NOTE 2 - REVENUE		
Operating Activities		
Contributions Received	65,031	47,516
Rent & Maintenance	38,696	22,083
Other Income	59	-
	<u>103,786</u>	<u>69,599</u>
NOTE 3 - SURPLUS/(DEFICIT) FROM ORDINARY ACTIVITIES		
Surplus/(deficit) from ordinary activities has been determined after:		
Expenses		
Maintenance	52,190	28,666
Depreciation of property, plant and equipment	-	99,513
Other Expenses	46,843	35,202
	<u>99,034</u>	<u>163,380</u>
Remuneration of auditor:		
Audit or review fees	530	485
Total remuneration	<u>530</u>	<u>485</u>
NOTE 4 - CASH		
Cash at bank	217,243	154,681
Cash Deposit Account	-	-
	<u>217,243</u>	<u>154,681</u>
NOTE 5 - RECEIVABLES		
GST input tax credits	432	3,972
Other Debtors	-	-
Asset Replacement Reserve amounts due from partners	-	-
Operating Cost amounts due from partners	-	-
	<u>432</u>	<u>3,972</u>

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2023

	2023 \$	2022 \$
NOTE 6 - NON CURRENT ASSETS		
Pitch area and associated works:		
Pavilion - at cost	89,785	89,785
Less: Accumulated Depreciation	<u>(89,785)</u>	<u>(89,785)</u>
	-	-
Carpet - at cost	657,220	657,220
Less: Accumulated Depreciation	<u>(566,358)</u>	<u>(566,358)</u>
	<u>90,862</u>	<u>90,862</u>
Shock pad - at cost	131,088	131,088
Less: Accumulated Depreciation	<u>(131,088)</u>	<u>(131,088)</u>
	-	-
Lighting - at cost	180,025	180,025
Less: Accumulated Depreciation	<u>(136,100)</u>	<u>(136,100)</u>
	<u>43,925</u>	<u>43,925</u>
Fencing - at cost	119,560	119,560
Less: Accumulated Depreciation	<u>(90,114)</u>	<u>(90,114)</u>
	<u>29,446</u>	<u>29,446</u>
Plant - at cost	67,818	61,547
Less: Accumulated Depreciation	<u>(58,547)</u>	<u>(58,547)</u>
	<u>9,271</u>	<u>3,000</u>
Other associated works - at cost	725,263	713,863
Less: Accumulated Depreciation	<u>(417,836)</u>	<u>(417,836)</u>
	<u>307,427</u>	<u>296,027</u>
Work in Progress	-	-
Less: Accumulated Depreciation	-	-
	-	-
TOTAL NON-CURRENT ASSETS	<u>480,931</u>	<u>463,260</u>

**SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2023**

Movements in carrying amounts

Movements in the carrying amount for each class of property, plant and equipment between the beginning and the end of the financial year.

	Pavilion	Carpet	Shock Pad	Lighting	Fencing
Balance at beginning of year	-	90,862	-	43,925	29,446
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
Adjustment	-	-	-	-	-
Depreciation expense	-	-	-	-	-
Carrying amount at the end of the year	-	90,862	-	43,925	29,446

	Plant	Other associated works	WIP	Total
Balance at beginning of year	3,000	296,027	-	463,260
Additions	-	-	-	-
Disposals	-	-	-	-
Adjustment	-	-	-	-
Depreciation expense	-	-	-	-
Carrying amount at the end of the year	3,000	296,027	-	463,260

SOUTH PARKLANDS HOCKEY TENNIS CENTRE INCORPORATED
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE PERIOD ENDED 30 JUNE 2023

	2023 \$	2022 \$
NOTE 7 - PAYABLES		
GST Output Tax	-	
Sundry creditors	2,500	2,500
	<u>2,500</u>	<u>2,500</u>
NOTE 8 - CAPITAL & RESERVES		
(a) Joint Venture Capital		
Pulteney Grammar School Incorporated	244,450	244,450
Seniors Tennis Association	244,450	244,450
Adelaide Hockey Club Inc	244,450	244,450
	<u>733,350</u>	<u>733,350</u>
(b) Reserves:		
Government grant reserve	237,000	237,000
Asset replacement reserve	254,843	182,843
	<u>491,843</u>	<u>365,843</u>
NOTE 9 - ACCUMULATED SURPLUS / (DEFICIT)		
Accumulated surplus/(deficit) at the beginning of the year	(533,779)	(439,998)
Transfer to Asset Replacement Reserve	-	-
Surplus/(deficit)	<u>4,694</u>	<u>(93,781)</u>
Accumulated surplus/(deficit) at the end of the year	<u>(529,085)</u>	<u>(533,779)</u>
The balance of the Asset Replacement Reserve was used to fund the resurfacing project undertaken during the year.		
NOTE 10 - CASH FLOW INFORMATION		
(a) Reconciliation of cash flow from operations with operating deficit		
Operating (deficit)/surplus for the year	4,694	(93,781)
Non-cash flows in operating (deficit)/surplus:		
Depreciation	-	99,513
Adjustment to prior year's depreciation		
(Increase)/decrease in receivables	0	-
Increase/(decrease) in trade creditors	-	-
	<u>4,694</u>	<u>5,732</u>
Cash flow used in operations		
	<u>4,694</u>	<u>5,732</u>
(b) Reconciliation of cash		
Cash at bank	<u>217,243</u>	<u>154,681</u>

NOTE 11 - RELATED PARTY TRANSACTIONS

During the year no officer of the Association has received directly or indirectly from the Association any payment or other benefit of a pecuniary value other than in the case of an officer employed by the Association, remuneration of which have been determined in accordance with general market conditions.

NOTE 12 - SEGMENT REPORTING

The Association operates in the leisure sector providing social facilities to Members of the Association within Australia.

ATTACHMENT I

FY24 Income Statement Budget

GLYear	GLCode	GLDescription	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	FY24	FY23	FY23
			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Actual	Budget
		Income															
2023	4000	Contributions	-	-	16,258	-	-	16,258	-	-	16,258	-	-	16,258	65,031	65,031	65,031
2023	4010	Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2023	4030	Grant Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2023	4040	Hire Fees	-	12,860	-	-	300	-	-	-	-	26,000	-	300	39,460	38,696	25,720
2023	4050	Maintenance Recharge	-	-	-	-	-	-	-	-	-	-	-	-	-	59	-
		Total Income	-	12,860	16,258	-	16,558	-	-	-	16,258	26,000	-	16,558	104,491	103,786	90,751
		Expenses															
2023	5000	ACC Licence Fees	-	5,000	-	-	-	-	-	7,000	-	-	-	-	12,000	11,591	11,000
2023	5010	Audit Fees	-	-	-	-	1,000	-	-	-	-	-	-	-	1,000	530	500
2023	5015	Bank Charges	10	10	10	10	10	10	10	10	10	10	10	10	120	23	150
2023	5020	Cleaning	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,600	1,000	1,000	1,000	1,000	12,600	2,082	9,600
2023	5025	Electricity	2,000	-	-	2,000	-	-	2,000	-	-	2,000	-	-	8,000	7,209	6,000
2023	5030	Insurance	-	-	-	-	-	-	-	-	-	10,000	-	-	10,000	8,934	9,000
2023	5035	Insurance Excess Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2023	5040	Legal Fees	-	-	-	-	-	-	-	-	-	-	-	1,000	1,000	-	-
2023	5050	Maintenance costs	4,550	4,550	4,550	4,550	4,550	4,550	4,550	4,550	4,550	4,550	4,550	4,550	54,600	52,190	43,600
2023	5054	Plant-Minor	-	-	-	-	-	-	-	-	-	-	-	-	-	8,305	-
2023	5055	Security	70	220	70	70	220	70	70	220	70	70	220	70	1,440	2,584	2,750
2023	5057	Sundry Administration	100	100	100	100	100	100	100	100	100	100	100	100	1,200	939	1,104
2023	5060	Telephone	-	-	-	-	-	-	-	-	-	-	-	-	-	178	550
2023	5070	Water Rates	-	1,500	-	-	1,500	-	-	1,500	-	-	1,500	-	6,000	4,527	7,500
		Total Expenses	7,730	12,380	5,730	7,730	8,380	5,730	7,730	14,980	5,730	17,730	7,380	6,730	107,960	99,092	91,754
		Total Operating Surplus/Deficit	7,730	480	10,528	-	8,380	10,828	7,730	14,980	10,528	8,270	7,380	9,828	3,469	4,694	1,003

Notes:

** Budget & Actual included Upgrade in Security System

Recommendation 9 - Item 7.9 - Attachment A

Anonymous User just submitted the survey Submission Form with the responses below.

Park(s) of interest

Park 22

Name

Kate Plew

Email address

kate-emjay@hotmail.com

Address

14/104 King William Street, Kent Town 5067

Business/Organisation Name (if applicable)

SA United Church Netball Association Inc

Gender

Female

Year of birth

1979

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

Subleases: Matrics Netball Club - Di Miles - Secretary - contact@matricsnetball.com.au Walkerville Netball Club - Bettina Manuele - betinna.manuele@gmail.com Adelaide Lutheran Netball Club - Mitchell Trezise - alscnetballsecretary@gmail.com Westbourne Park Netball Club - Wendy Uylaki - wpucnc@hotmail.com Burnside Netball Club- Cathie Malyschko - bcucnc@gmail.com IGSSA (Independent Schools) - Sarah Vidma - svidmar@igssa.org Casual use: University Residential Colleges (St Mark's, St Anne's, Aquinas, Lincoln) Alice Johnwood (Taught and Bowled) - personal 1 on 1 coaching Ride for suicide meeting point - Annually in September

Expected numbers of regular users and a description of the user group(s)

Well over 10,000 participants use the courts annually. Winter Season 2023 - Games - 4425 player registrations - 410 teams over 52 grades (open to under 8). Plus umpires & team officials. Plus parents and spectators Winter season 2023 - trainings: Matrics - 39 teams Walkerville- 32 teams Westbourne Park - 42 teams Burnside - 7 teams Adelaide Lutheran - 14 teams University Residential Colleges - 2 courts each week for training and four courts for championship night. IGSSA (Independent schools) use the courts each Saturday morning for 3 hours of games during terms 2 & 3 - most courts used over 2 time slots. Summer Season 2023/2024 - Games - (as registered until 11/9/2023) - Open age players - 1306, juniors - 3595, 559 teams (grade numbers yet to be determined). Plus umpires and officials. Plus parents and spectators. For summer we are already oversubscribed for court space in Opens and under 13's after moving to 5 nights from 4. We are having to use another location for the overflow and add a later time slot. We are inclusive of male and female players up until and including under 11 ages. Then we are female only for players.

Recommendation 9 - Item 7.9 - Attachment A

Details of grounds/facilities currently used by the proponent and the other user groups identified

Most clubs that play in our competition have their own courts that are used for home and away games in Winter (held on Saturday) and for trainings. Semi Finals are held over 5 venues due to volume and prelim and grand finals are all held at park 22 courts. All summer games (except in the case of overflow) are held at park 22 courts over 5 weeknights. Clubs that train in summer train at their own courts.

Statement regarding why relocation is desired (if applicable):

We couldn't hold this competition elsewhere due to the size of the competition. We are already over subscribed for court space.

Park number

22 - Josie Agius Park / Wikaparntu Wirra

Current location

Park 22 - Josie Agius Park / Wikaparntu Wirra

Address

Goodwood Road, Adelaide

Existing lease/licence through

Adelaide City Council

Expiry date

Expired

Evidence of the lead proponent having a relationship with other parties identified in the proposal

Subleases in place and lodged with ACC

Current membership numbers (participants only - not social members)

SAUCNA participants for summer 2023/204 - as registered til 11/9/2023: 559 teams - open to under 8 at least 5031 players and 1677 officials (based on 9 players per team average and 3 officials per team minimum requirement (umpires, coaches, scorers)) SAUCNA winter numbers for 2023 - 4425 player registrations and 1230 officials IGGSA, Mactrics and Walkerville are users under subleases that play outside of our competition with 131 teams between them (only 60 out of IGGSA's 175 teams use our courts). This represents around 1200 players and 400 officials.

How will year-round use be demonstrated?

Season Dates: Summer 2023/24 - 5 nights per week 6 team grades commence 9/10/23 8 team grades commence 16/10/23 Last match prior to Christmas week commencing 11/12/23
Matches recommence 29/1/24 Semi Finals 4/3/24 - 8/3/24 Grand Finals 11/3/24 - 15/3/24 Winter 2024 6 team grades commence 23/3/24 Easter 30/3/24 8 team grades commence 6/4/24 Bye 20/4 - School holidays Bye 8/6 - June long weekend Bye 13/7 - July School Holidays Last minor round game - 27/7/24 Semi Finals - 3/8/24 Prelim Finals - 10/8/24 Grand Finals - 17/8/24 Royal Show closure time 18/8/2024 - 9/9/2024 (minimum) We also run junior carnivals in July school holidays over 3 days. Summer 24/25 - 6 team grades commence on or about 7/10/24

How will a focus of participation for community sport and recreation be provided?

We are grass roots and inclusive netball at a community price point. Our clubs and organisation are run for members by volunteers to ensure that the competition is affordable for all. We have been in operation successfully with this model for 90 years.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

Courts are open for all to use and there is often individuals and groups using the courts for netball, roller hockey, in line and roller skating on an ad hoc and casual basis. The carpark and side areas are sometimes used as meeting points for groups and activities such as Ride for Suicide, EID Festival and the like. The carpark is also used by users of Park 21 West.

Please select your organisation type

Incorporated body

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

We have been in operation as SAUCNA for 90 years. We run with a Board who adhere to our constitution. We operate with 2 competition subcommittees for the Winter and Summer Seasons. We have sublease arrangements with clubs who are members of our association and also who do not participate in our competitions. We also support charities and other organisations who wish to use our courts or space when not in use on an ad hoc or casual basis.

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

We currently make do with the existing infrastructure. We hire portable toilets for peak times as 4 women's toilets for such a large playing group is challenging at times. We would like to be able to built a new facility in the future (possibly combined with ACC maintenance building to reduce the number of buildings but allow newer and more relevant facilities with more toilets and compliance). We would also ideally like some more courts as we have outgrown the current number.

How will financial viability and capacity be demonstrated?

Budget attached. It will only let me upload one doc but our August treasurers report shows: Total Cash Opening 1,035,439.86 Total Payments 39,430.84 Total Receipts 36,286.87 Total Cash Closing 1,032,295.89 SAUCNA also own 2 residential investment properties outright in suburban Adelaide.

How will experience in managing facilities be demonstrated?

SAUCNA has been operating for 90 years running netball competitions in Adelaide, many of these decades from this venue. We oversaw the court upgrades in the recent decade. We operate with a board and winter and summer competition subcommittees. We adhere to our constitution and follow best practice principles, including Good Sports programs.

How will a sound governance / management model be demonstrated?

Our constitution and policies are published on our website www.saucna.net Policies and standards are constantly being reviewed and we work with our clubs to assist them with compliance and professionalism. We are also members of the Good Sports Program.

Please provide any attachments to support your expression of interest

https://s3-ap-southeast-2.amazonaws.com/ehq-production-australia/1efd096319ee1a65b2acc140392715d74edc4501/original/1694749778/81735557db2596f63dc87322ed043494_Saucna_Budget_2024.xlsx?1694749778

Park(s) of interest

Park 26 (Site A)

Name

Wendy

Email address

Wills

Address

342 The Parade, Kensington Park 5068

Business/Organisation Name (if applicable)

Pembroke School Incorporated

Gender

Female

Year of birth

1963

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

Pembroke Rowing Parents Association

Expected numbers of regular users and a description of the user group(s)

120 boys and girls aged 12-19 years old, school rowers 15 male and female coaches aged 18-70 25 male and female adult social rowers

Details of grounds/facilities currently used by the proponent and the other user groups identified

The building is used for boat and equipment storage plus fitness training. Front and side grassed areas are used for staging, movement and launching of rowing boats.

Statement regarding why relocation is desired (if applicable):

Not applicable

Park number

Park 26A and Park 17

Current location

Park 26A

Address

Bound by Montefiore Road on the West and Festival Drive to the South

Existing lease/licence through

1 September 2014 to 31 August 2018 (currently in holding over period)

Expiry date

31 August 2018 (currently in holding over period)

Evidence of the lead proponent having a relationship with other parties identified in the proposal

Pembroke School host an active rowing club with facilities and equipment used by current students, old scholars, current and past parent and their associates.

Current membership numbers (participants only - not social members)

160

How will year-round use be demonstrated?

Building and surrounds will be used for training & social rowing and allied activities.

How will a focus of participation for community sport and recreation be provided?

The School's rowing program seeks develop a lifelong connection and participation in community sport including and beyond rowing.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

The banks of the River Torrens house a number of boat sheds used by schools, universities and community groups of which Pembroke is one. Our student and community members require the building at Park 26A to allow them to launch and use rowing boats in the River Torrens. Rowing boats and associated equipment are stored in the building which also houses changerooms and related facilities.

Please select your organisation type

Educational institution

Recommendation 9 - Item 7.9 - Attachment A

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

Pembroke School has successfully leased and maintained Adelaide Park Lands grounds and facilities for more than fifty years.

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

The existing building provides space upstairs for some training using ergos, kitchen and viewing areas. Downstairs provide space of boat storage, rigging and minor maintenance plus changerooms and toilets.

How will financial viability and capacity be demonstrated?

Pembroke School Inc is a large, financially stable not-for-profit entity with an annual turnover exceeding \$50 million and strong cashflow, the 31 Decemberr 2022 audited financial statements are attached.

How will experience in managing facilities be demonstrated?

Pembroke School has extensive experience in successfully managing and maintaining both owned and leased facilities.

How will a sound governance / management model be demonstrated?

Pembroke School Inc is registered under the Associations Incorporation Act SA , is a registered charity with the ACNC and also fulfils the governance requirements of both State and Commonwealth Education legislation. The Pembroke School Board comprising responsible persons govern the School.

Please provide any attachments to support your expression of interest

https://s3-ap-southeast-2.amazonaws.com/ehq-production-australia/e38db1e0366f86d533a7f31ef0e455b68ceb870a/original/1695180263/c68f3a55d2af044ac868d6d69872cddc_2022_Pembroke_School_Financial_Statements_with_audit_report.pdf?1695180263

Your Say
Adelaide

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Expression of Interest closes **5:00pm, Friday 23 September 2023**

PROJECT INFORMATION

The Adelaide Park Lands are a highly valued community asset. When the existing licences on community sporting facilities in the Park Lands expire, in the interests of fairness and opportunity, such facilities are made available to other community groups who may wish to use them through an open expressions of interest process.

Background

The current leases up for renewal are:

- Lefevre Park/Nantu Wama (Park 6) – Playing field, courts + club rooms
- King Rodney Park/Ityamai-ityama (Park 15) – Sports oval and change rooms
- Carriageway Park/Tuthangga (Park 17) – Opening field + club rooms
- Blue Gum Park/Kurangga (Park 20) – Hockey pitch/18 tennis courts + club rooms
- Josie Agius Park/Wikapamtu (Park 22) – 24 netball courts + club rooms
- Tarntanya (Park 26 – Site A) – Rowing shed
- [Tarntanya \(Park 26 – Site B\) – Rowing shed](#)
- Tarntanya (Park 26 – Site C) – Rowing shed

NOTE: The lease maybe negotiated under the new Lease and Licence policy and leases are up to 5-years.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

What are the Expression of Interest Submission Requirements?

Please read the **Submission Form** at the end of the document before commencing the submission process. Your submission must:

1. Include Details of Organisation, and
2. Address each section of the Assessment Criteria.

How do I provide my submission?

Online

You apply online by visit yoursay.cityofadelaide.com.au or by emailing your EOI to yoursay@cityofadelaide.com.au

Hardcopy

Written submissions can be dropped off at the Customer Centre at 25 Pirie Street or addressed to:

Att: Jamie Stefanato
Expression of Interest
[Insert here the facility you are applying for]
GPO Box 2252, Adelaide SA 5001

All applications must be received by 5:00pm, Friday 22 September 2023.

For enquires please contact:

Jamie Stefanato

Community Facilities Coordinator – Community Lifestyle

T: 8203 7056

E: j.stefanato@cityofadelaide.com.au

Or visit yoursay.cityofadelaide.com.au



SUBMISSION FORM

**Indicates required field*

PARK(S) OF INTEREST *

Park 6	<input type="checkbox"/>	Park 22	<input type="checkbox"/>
Park 15	<input type="checkbox"/>	Park 26 (Site A)	<input type="checkbox"/>
Park 17	<input type="checkbox"/>	Park 26 (Site B)	<input checked="" type="checkbox"/>
Park 20	<input type="checkbox"/>	Park 26 (Site C)	<input type="checkbox"/>

CONTACT PERSON DETAILS:

Customer Centre - 25 Pirie Street, Adelaide – (08) 8203 7203
yoursay.cityofadelaide.com.au



CITY OF
ADELAIDE

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

First Name: *	Sam	Last Name: *	Macmillan
Email Address: *	smacmillan@scotch.sa.edu.au		
Address: *	Carruth Road, Torrens Park SA 5061		
Business/Organisation Name (if applicable):	Scotch College, Adelaide		
Gender: *	<input checked="" type="checkbox"/> Male <input type="checkbox"/> Female <input type="checkbox"/> Other Identity	Year of Birth: *	1975

NAMES OF ALL OTHER PARTIES/USER GROUPS ASSOCIATED WITH THE PROPOSAL:

(Either via sub-licence or through a casual use agreement).

Contact	User group name
Jane Heard	Scotch College Old Collegians Association Incorporated
Tracey Gardiner	Dragon Boat Association of SA Incorporated
Ben O'Connell	Norwood International High School

EXPECTED NUMBERS OF REGULAR USERS AND A DESCRIPTION OF THE USER GROUP(S):

Expected number of regular users *	Age group *	Gender *	Division *
~75	Year 6	Male & Female	Scotch College "Have a Go" Program
~125	Year 7	Male & Female	Scotch College, Adelaide. Physical Education Program (under Australian Curriculum)
~125	Year 8	Male & Female	
~140	Year 9	Male & Female	
~155	Year 10	Male & Female	
26	Year 7/8	Male	Scotch College, Adelaide. Rowing SA Schools Rowing Program.
24	Year 7/8	Female	
20	Year 8/9	Male	
21	Year 8/9	Female	
21	Year 9/10	Male	
26	Year 9/10	Female	

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

20	Year 10/11	Male	
20	Year 10/11	Female	
25	Various	Male & Female	Scotch College Old Collegians Association.
~750	Ages 9 - 87	Male & Female	SA Dragon Boat Association
~60	Year 10/11	Male & Female	Norwood International High School Rowing Program.

DETAILS OF GROUNDS/FACILITIES CURRENTLY USED BY THE PROPONENT AND THE OTHER USER GROUPS IDENTIFIED:

Contact	Details
Name *	Scotch College, Adelaide is the existing leaseholder.
Address *	Park 26 (Site B)
Address 2	

STATEMENT REGARDING WHY RELOCATION IS DESIRED (IF APPLICABLE):

Not Applicable. Scotch College, Adelaide is the existing leaseholder of the site and wish to continue our lease in support of the College's Rowing & Physical Education programs, The Scotch Old Collegians association rowing program and other community activities, including boat storage for the SA Dragon Boat Association.

DETAILS OF CURRENT LEASE/LICENCE (OR OTHER ARRANGEMENT) FOR EXISTING GROUNDS/FACILITIES:

Park number: *	26 (Site B)	Expiry date: *	30/4/2024
Current location: *	Torrens Lake, East of Montefiore Road		
Address: *	Festival Drive, Adelaide SA 5000		
Existing lease/licence through: *	30/4/2024		

Scotch College is the existing leaseholder of Park 26B, paid in advance to 30/4/24 (Inv:304297)

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

EVIDENCE OF THE LEAD PROPONENT HAVING A RELATIONSHIP WITH OTHER PARTIES IDENTIFIED IN THE PROPOSAL:

The Scotch College Old Collegians Association is a membership based organisation for past students of the College. There is an informal understanding and relationship that extends to the use of the College's facilities, by negotiation. This is done on a case by case basis, in good faith.

The lease with the SA Dragon Boat Association is attached, providing evidence of this relationship.

CURRENT MEMBERSHIP NUMBERS (PARTICIPANTS ONLY - NOT SOCIAL MEMBERS): *

<i>Age group</i>	<i>Number of Memberships</i>
Scotch College Year 6 – Y12	Please refer to numbers of users earlier table. Approx 620 participants.
SA Dragonboat Various	Approx. 750 members in total
Norwood HIS Years 10-11	Approximately 60 Students
<i>Total number of participants: *</i>	Supports approximately 1,400 participants

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

ASSESSMENT CRITERIA

HOW WILL A FOCUS OF PARTICIPATION FOR COMMUNITY SPORT AND RECREATION BE PROVIDED? *

Scotch College, Adelaide provides its students with opportunities to bring out the best in them. They are afforded the opportunity to explore the breadth of their passion, and experience the depth and rigour of all disciplines, be they academic or sports related.

The College therefore offers all students a range of sporting options and actively promotes and encourages participation. This is accomplished through number of pathways; a Physical Educational academic stream, linked to the Australian Curriculum, a 'Come & Try' philosophy for students in year 6 and through formalised team sport opportunities, competing against other schools locally, nationally and internationally.

The College's rowing program forms part of this framework, and the facility at Park 26 (site B) forms an integral part of this program through its use as a rowing boatshed.

We currently have a team of 32 coaches who are officially employed on a permanent part-time basis. Within our coaching staff, we take immense pride in the fact that we have individuals who have either been past or are current Olympians. These remarkable individuals not only enrich our rowing program with their invaluable knowledge and expertise but also contribute significantly to our local community.

It's a source of great pride for us to be actively supporting our coaches who aspire to represent Australia in the future Olympic events. We are fully committed to help them on their journey to Paris Olympics and beyond. The dedication reflects our beliefs in nurturing and developing our coaching staff.

In addition to the College program, students have the option of joining the Old Collegians Association's rowing program at the completion of Year 12. This allows students who have developed their skills and passion for rowing to continue their participation beyond their school years, in a safe, familiar and welcoming environment. This would not be possible without the access to the facility at Park 26.

Further, the facility also helps to support a number of external organisations fulfil their own vision of sport and recreation. The College currently provides boat storage to Norwood International High School and the SA Dragonboat Association.

External community support arrangements are important to College. Across many of our operational interests we allow external groups or members of the public, access to our facilities. Scotch College recognises these arrangements are an important part of existing within a community, while allowing our students and staff, through collaborative arrangements, the opportunities to experience alternate and diverse activities beyond the traditional College co-curricular sports.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

HOW WILL YEAR-ROUND USE BE DEMONSTRATED? *

The facility is used as a boatshed all year. Approximately 30 boats are housed at the facility throughout the year.

While, rowing is traditionally a summer sport, and therefore the use of the facility is greater during the months of September through April, the College's rowing program offers both a Summer and Winter program. The winter program typically running at between 25-35 students each year.

The College's PE program also runs throughout the year, with options to run rowing activities at Park 26 throughout the 'off-season'.

The College also utilises the boatshed for a number of functions throughout the year that aim to celebrate and promote rowing but also serve as fundraisers for the rowing program. The fundraising from these events (in particular the annual "Back to the Boatshed" event) assist the College in maintenance and providing minor improvements to the facility.

The Old Collegians Association rowing program runs all year round with training and casual rowing occurring at all times.

The SA Dragonboat Association runs a summer events program, however storage of their boats is managed all year.

HOW WILL THE SELECTED SPORTING ACTIVITY COMPLEMENT AND CO-EXIST WITH THE INFORMAL RECREATIONAL ACTIVITIES OCCURRING IN THE PARK OF INTEREST? *

Rowing, and other watercraft use on the Torrens River is an iconic part of the city of Adelaide's main waterway. Activity on the river compliments the relaxed feel of the parklands and the zoo and sits well alongside the adjacent sporting fields of Adelaide Oval, the golf course and the university.

Scotch College operates the facility at Park 26 exclusively in support of these waterborne activities – either rowing or dragon boats.

Through the College's use of the site for almost 100 year, we have continued to support the use of the river by other recreational users and work with them in ensuring a vibrant river precinct.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES



NOT-FOR PROFIT, INCORPORATED BODY OR EDUCATIONAL INSTITUTION
PLEASE TICK

<i>Not-for-profit:</i> <input checked="" type="checkbox"/>	<i>Incorporated body:</i> <input checked="" type="checkbox"/>	<i>Educational institution</i> <input checked="" type="checkbox"/>
--	---	--

Scotch College meet all three criteria above.

EVIDENCE THAT THE BUSINESS/ORGANISATION CAN OPERATE SOLELY OR FORM A COMBINED MANAGEMENT COMMITTEE POSSIBLY WITH SUB-LESSEES WHO CONTRIBUTE TO THE DIVERSE SPORTING OPPORTUNITIES. *

Scotch College, Adelaide has existed for over 100 years, managed through the Council of Governors (and their sub-committees) as defined in the Scotch College, Adelaide, Incorporation Act (1922).

The College manages and operates many facilities across the state, including the main educational campuses at Torrens Park (Senior School) and Mitcham (Junior School).

Throughout its history, the College, governed by its Council has always offered a diverse range of academic, sporting and wellbeing opportunities for students. With an internal sports faculty, the College manages and operates over 140 sporting teams across 15 different sporting options.

The management of the facility at Park 26 falls under the duties of the Chief Operating Officer of the College in conjunction with the College’s Head of Sport and Head of Rowing. This arrangement has been in place for many year.

AN INDICATION OF THE TYPE AND SCALE OF SUPPORTING BUILT FORM INFRASTRUCTURE REQUIRED TO SUPPORT THE PROPOSED USE. *

The existing facilities located at Park 26 (site B) are adequate and suitable for the operations conducted by the College. There is no current plans for additional building works.

Under the security of a revised, extended lease arrangement with the Adelaide City Council, the College will be afforded the security to invest in the facility ensuring its continued form is appropriately maintained to a standard that remains complimentary to the parklands.

HOW WILL FINANCIAL VIABILITY AND CAPACITY BE DEMONSTRATED? *

The operation of the facility at ark 26 forms part of the broader Scotch College operations.

The College’s financial position is sound and is audited each year.

A copy of the Colleges 2022 Annual Report is provided in support of this financial position.

HOW WILL EXPERIENCE IN MANAGING FACILITIES BE DEMONSTRATED? *

As identified above, Scotch College, Adelaide operates many facilities across the state, including the main educational campuses at Torrens Park (Senior School) and Mitcham (Junior School). The College has managed these facilities for over 100 years.

EXPRESSION OF INTEREST

FOR PARK LANDS COMMUNITY FACILITIES

Your Say
Adelaide

HOW WILL A SOUND GOVERNANCE / MANAGEMENT MODEL BE DEMONSTRATED? *

As identified above, Scotch College, Adelaide is governed by the Council of Governors, supported by its sub-committees. This governance structure is legislated through the Scotch College, Adelaide, Incorporation Act (1922).

The Council of Governors oversees the operation of the Senior Leadership Team of the College under the stewardship of the Principal. It is their role to appropriately manage all operations of the College through a formal governance framework and delegation of authority to ensure that the value of purpose of the College is maintained.

This responsibility extends to all activities undertaken by the College. The facility at Park 26 forms a significant and important part of these activities and is therefore subject to the governance structures and management arrangements that have existed in the College for over 100 years.

A copy of the College's governance framework can be made available should this be required.

Attachments

Attachment 1 - Lease and Licence Policy

Attachment 2 - Sports Facility Details + Map (Park 6)

Attachment 3 - Sports Facility Details + Map (Park 15)

Attachment 4 - Sports Facility Details + Map (Park 17)

Attachment 5 - Sports Facility Details + Map (Park 20)

Attachment 6 - Sports Facility Details + Map (Park 22)

Attachment 7 - Sports Facility Details + Map (Park 26 – Site A)

Attachment 8 - Sports Facility Details + Map (Park 26 – Site B)

Attachment 9 - Sports Facility Details + Map (Park 26 – Site C)



TAX INVOICE

The Corporation of the City of Adelaide
 ABN 20 903 762 572
 GPO Box 2252,
 Adelaide, South Australia 5001
 Email customer@cityofadelaide.com.au
 Phone 08 8203 7203

Reference -

SCOTCH COLLEGE ADELAIDE
 PO Box 271
 MITCHAM SA 5062

Invoice Date 23-May-2023

Due Date	30 Days from date of invoice
Customer No.	12629
Invoice No:	304297
Amount	\$5,747.78

DESCRIPTION	GST EX	GST	GST INC
Annual Rent 01/05/23 to 30/04/24	\$ 5,225.26	\$ 522.52	\$ 5,747.78
TOTAL AMOUNT	\$5,225.26	\$522.52	\$5,747.78

PAYMENT OPTIONS



Online Payments

Payment may be made from the Council's secure online payment system via Mastercard or Visa
 Got to cityofadelaide.com.au/payinvoice
 Select the 'Pay Council Invoice' option and use: **Internet Payment Reference: Customer Number**, which can be found at the top of the page



Payment by Phone

Telephone payment may be made using MasterCard or Visa by calling (08) 8203 7203 between 8.30am and 5.00pm Monday to Friday.
 Have your invoice and credit card ready.
Payment in Person
 Payments are accepted at the Customer Service Centre at 25 Pirie Street, Adelaide.



Direct Deposit

Payment may be made directly to the Council's bank account.
 The Lodgement Reference Must be part of the narration on the transaction
Bank Account:
 085-115 664657814
Reference: Customer Number, which can be found at the top of the page



Direct Debit

Pay by direct debit for hassle free automatic bill payment.
 Call (08) 8203 7203 for more information and to set up direct debit.



SCOTCH COLLEGE - ADELAIDE INCORPORATED
FINANCIAL REPORT
FOR THE YEAR ENDED 31 DECEMBER 2022

SCOTCH COLLEGE - ADELAIDE INCORPORATED
FINANCIAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

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SCOTCH COLLEGE - ADELAIDE INCORPORATED

REPORT OF THE MEMBERS OF THE COUNCIL OF GOVERNORS

The Members of the Council of Governors present their report on the financial statements of the College for the year ended 31 December 2022.

The College is incorporated under the Scotch College Adelaide Incorporation Act 1922 and the Scotch College Adelaide Statutes which were last updated with effect from 28 September 2016.

The following persons were members of Council on 1 January 2022 and remain in office at the date of this report unless otherwise indicated:

Todd Roberts, Chair of Council of Governors
Emma Ewer, Chair of Advancement Committee
Peter Tulla, Chair of Infrastructure Committee
Ian Southwood, Chair of Finance and Investment Committees
Bronte Wilson, Moderator
Jody Burton
Angus Jaffray
John Newton, Principal (Resignation effective 16 December 2022)
Trent Driver, Principal (Appointment effective 16 December 2022)

ACTIVITIES

The principal continuing activities of the College are to provide preschool, primary and secondary education. The College is a Day and Boarding College and is a registered provider of primary and secondary education to international students.

RESULTS

The net surplus from ordinary activities for 2022 was \$2,494,468 (2021: \$3,077,959).

The net surplus from all operations was \$3,806,233 (2021: \$8,145,120).

SIGNIFICANT CHANGES

There were no significant changes in the state of affairs of the College during the financial year.

MATTERS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

No matter or circumstance has arisen since 31 December 2022 that has significantly affected or may significantly affect:

- (i) the operations of the College;
- (ii) the results of the operations; and
- (iii) the state of affairs of the College

MEMBERS OF THE COUNCIL OF GOVERNORS - BENEFITS

Some Members of the Council of Governors are parents of students at the College. These students attend the College under the same terms and conditions as all other students of the College.

The College purchased goods and/or services in 2022 at normal commercial arrangements from the following organisations/consultants:

- (i) Rider Levett Bucknall; Member of Council (Mr Tulla) is a director. The cost of work performed was \$64,295.
- (ii) Uniting Church in Australia; Member of Council (Mr Wilson) is a moderator of the Synod of SA. The cost of services provided was \$7,311.

All Members of Council are aware of these commercial arrangements.

During the financial year, except as specified above:

- (i) no officer of the College;
- (ii) no firm in which an officer was a member; and
- (iii) no body corporate in which an officer has a substantial interest,

has received or become entitled to receive a benefit as a result of a contract between the officer, firm or body corporate and the College and no officer has received either directly or indirectly from the College any payment or other benefit of a pecuniary value.

Signed this 22nd day of March 2023 in accordance with a resolution of the Members of the Council of Governors.



Todd Roberts
Chair of Council of Governors
Member of the Council of Governors



Marcus Staker
Member of Finance Committee



**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SUBDIVISION 60-40 OF THE AUSTRALIAN CHARITIES AND NOT-FOR-PROFITS COMMISSION ACT
2012 TO THE COUNCIL OF GOVERNORS OF SCOTCH COLLEGE ADELAIDE INCORPORATED**

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2022 there have been no contraventions of the auditor independence requirements as set out in any applicable code of professional conduct in relation to the audit.

A handwritten signature in blue ink that reads "Nexia Edwards Marshall".

Nexia Edwards Marshall
Chartered Accountants

A handwritten signature in blue ink that reads "M O'Connor".

Matthew O'Connor
Partner

Adelaide
South Australia

23 March 2023

SCOTCH COLLEGE - ADELAIDE INCORPORATED
STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 \$	2021 \$
Revenues from Ordinary Activities	2(a)	41,768,628	40,547,279
Expenses			
Tuition Expenses	3	20,366,861	18,829,666
Salary & Wages Oncosts	4	3,686,653	3,814,049
Trading Expenses	5	2,841,182	2,656,529
Administrative Expenses	6	6,492,525	5,352,249
Boarding Expenses	7	1,626,236	1,616,151
Maintenance of Facilities	8	2,197,141	2,387,153
Depreciation Expense & Building Write Downs	9	1,589,849	2,623,981
Financing Expenses	10	473,711	189,542
Net Surplus from Ordinary Activities		2,494,468	3,077,959
Capital & Other Donations	2(b)	1,425,556	4,909,295
Net Surplus after Grants and Major Fundraising Activities		3,920,024	7,987,254
Net Income / (Expense) - No. 1 Fund	2(c)	(113,791)	157,866
Net Surplus for the year		3,806,233	8,145,120
Other Comprehensive Income			
Items that will be reclassified subsequently to profit or loss when specific conditions are met			
Net gain on revaluation of financial assets	14	46,360	5,016
Total comprehensive income for the year		3,852,593	8,150,136

The accompanying notes form part of the financial statements

SCOTCH COLLEGE - ADELAIDE INCORPORATED
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2022

ASSETS	Note	2022 \$	2021 \$
CURRENT ASSETS			
Cash and Cash Equivalents	11	7,442,632	11,715,478
Other Receivables	12	672,904	341,068
Inventories	13	635,989	623,844
Financial Assets	14	7,321,828	7,945,819
Other Current Assets	15	532,817	383,749
TOTAL CURRENT ASSETS		16,606,170	21,009,958
NON CURRENT ASSETS			
Property, Plant & Equipment	16	70,284,045	51,601,697
Financial Assets	14	3,162,741	1,217,981
TOTAL NON CURRENT ASSETS		73,446,786	52,819,678
TOTAL ASSETS		90,052,956	73,829,636
LIABILITIES			
CURRENT LIABILITIES			
Other Payables	17	2,767,538	2,540,116
Fees in Advance	18	1,970,016	2,042,865
Short Term Borrowings	19	14,164,428	620,937
Provision for Annual, Long Service & Other Leave	20	3,770,781	3,818,588
TOTAL CURRENT LIABILITIES		22,672,763	9,022,506
NON CURRENT LIABILITIES			
Long Term Borrowings	19	8,572,663	9,240,091
Provision for Long Service Leave	20	404,403	381,834
Other Liabilities	21	2,217,257	2,851,928
TOTAL NON CURRENT LIABILITIES		11,194,323	12,473,853
TOTAL LIABILITIES		33,867,086	21,496,359
NET ASSETS		56,185,870	52,333,277
ACCUMULATED FUNDS			
Reserves	22	6,053,397	6,120,828
Accumulated Surplus	23	50,132,473	46,212,449
TOTAL ACCUMULATED FUNDS		56,185,870	52,333,277

The accompanying notes form part of the financial statements

SCOTCH COLLEGE - ADELAIDE INCORPORATED

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Accumulated Surplus	Asset Revaluation Reserve	Financial Asset Reserve	General Bequest Funds & Legacies	No. 1 Fund	Total
		\$	\$	\$	\$	\$	\$
ACCUMULATED SURPLUS							
Balance at 1 January 2021		38,225,195	3,826,836	366,967	545,559	1,218,584	44,183,141
Transfer from No. 1 Fund		(157,866)				157,866	-
Net Surplus for the year ended 31 December 2021		8,145,120					8,145,120
Revaluation increment - PSC Pty Ltd	1(f)			5,016			5,016
Balance 31 December 2021		46,212,449	3,826,836	371,983	545,559	1,376,450	52,333,277
Transfer to No. 1 Fund		113,791				(113,791)	-
Net Surplus for the year ended 31 December 2022		3,806,233					3,806,233
Revaluation increment - PSC Pty Ltd	1(f)			46,360			46,360
Balance at 31 December 2022		50,132,473	3,826,836	418,343	545,559	1,262,659	56,185,870

The accompanying notes form part of the financial statements

SCOTCH COLLEGE - ADELAIDE INCORPORATED
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 \$ Inflows (Outflows)	2021 \$ Inflows (Outflows)
Cash flows from Operating Activities:			
Receipts			
Fee Income		24,836,170	23,783,081
Fees - Boarders		1,669,730	1,811,698
Fees in Advance	18	1,970,016	2,042,865
Receipts from Government Grants			
Commonwealth Government - Recurrent Grants		7,162,756	7,267,134
State Government - Recurrent Grants		2,127,072	2,167,728
Other			
Trading Activities		2,871,196	2,854,455
Other Receipts		894,336	580,495
Pre-Paid Fees		(378,170)	75,589
Sundry Income		787,176	982,333
GST Refunded (Net)		1,811,543	1,324,238
Payments			
Payments to Suppliers & Staff		(39,741,955)	(36,606,952)
Net Cash flows provided by Operating Activities	25(b)	4,009,870	6,282,664
Cash flows from Investing Activities:			
Net (Increase)/decrease in Investments		(218,459)	(143,423)
Payments for Buildings & Improvements		(19,610,329)	(14,365,726)
Payments for Plant and Equipment		(557,804)	(667,617)
Interest Income		170,790	66,796
Net transfers to/(from) the No. 1 Fund		43,462	34,811
Net Cash flows (used in) Investing Activities		(20,209,656)	(15,075,159)
Cash flows from Financing Activities:			
Transfer of funds from bequests to be held by the Foundation		(2,568)	(1,667)
Repayments of borrowing		(669,798)	(438,003)
Proceeds from borrowing		13,545,861	10,000,000
Interest & Bank Charges Paid		(473,711)	(189,542)
Loan to Scotch Enterprises Pty Limited		(1,898,400)	(706,000)
Capital & Other Donations		1,425,556	4,909,295
Net Cash flows provided by Financing Activities		11,926,940	13,574,083
Net Increase/(decrease) in cash held		(4,272,846)	4,781,588
Cash and Cash Equivalents at the beginning of the year		11,715,478	6,933,890
Cash and Cash Equivalents at the end of the year	25(a)	7,442,632	11,715,478

The accompanying notes form part of the financial statements

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were authorised for issue on 23 March 2022 by the Council of Governors.

Basis of Preparation

This special purpose financial report has been prepared for distribution to the Members of the Council of Governors to fulfil the Members of the Council of Governors' financial accountability requirements under the College's Statutes and the Australian Charities and Not For Profits Commission Act 2012.

These financial statements have been prepared in accordance with the recognition and measurement requirements specified by the Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ("AASB") and the disclosure requirements of AASB 101 "Presentation of Financial Statements", AASB 107 "Statement of Cash Flows", AASB 108 "Accounting Policies, Changes in Accounting Estimates and Errors", AASB 1048 "Interpretation of Standards" and AASB 1054 "Australian Additional Disclosures", as appropriate for not-for-profit oriented entities.

The financial statements do not comply with all the recognition and measurement requirements in Australian Accounting Standards. The recognition and measurement requirements that have not been complied with are those specified in:

- AASB 116 Property, Plant and Equipment, as the College recognises land and buildings and improvements both at cost and fair value. AASB 116 (29) requires the College to choose either the cost model or the revaluation model as its accounting policy and apply that policy to an entire class of asset.

The Members of the Council of Governors have determined that the College is not a reporting entity and, accordingly the financial report is a special purpose report prepared for the sole purpose of distributing a financial report to members and must not be used for any other purpose. The Members of the Council of Governors have determined that the accounting policies adopted are appropriate to meet the needs of the members.

Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

- (a) **Income Tax**
The College is exempt from income tax under the provisions of Section 50-10 of the Income Tax Assessment Act 1997.
- (b) **Inventories on Hand**
Inventories held for sale are measured at the lower of cost and net realisable value. Costs are assigned on the basis of weighted average cost. Inventories held for distribution are measured at cost adjusted, when applicable, for any loss of service potential.
Inventories acquired at no cost or for nominal consideration are measured at the current replacement cost as at the date of acquisition.
- (c) **Fair Value of Assets and Liabilities**
The College measures some of its assets at fair value on a recurring basis.
Fair value is the price the association would receive to sell an asset or would have to pay to transfer a liability in an orderly (ie unforced) transaction between independent, knowledgeable and willing market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.
To the extent possible, market information is extracted from either the principal market for the asset or liability (ie. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie. the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs).
For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use, or to sell it to another market participant that would use the asset in its highest and best use. The fair value of liabilities and the entity's own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.
- (d) **Property, Plant and Equipment**
Each class of property, plant and equipment is carried at cost or fair value, less where applicable, any accumulated depreciation.
Property, furniture, plant and equipment are recorded at cost and or Council members' valuation. Any surplus on revaluation is credited directly to the asset revaluation reserve and excluded from the income statement.
The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.
Gains and losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur. When revalued assets are sold, amounts included in the Asset Revaluation reserve relating to that asset are transferred to accumulated surplus.
Some properties were revalued in 1981 as reflected in Note 16 and the Asset Revaluation reserve of \$3,826,836 (refer Note 22). The current policy is not to revalue property, furniture, plant and equipment for accounting purposes.
Plant and equipment that have been contributed at no cost, or for nominal cost, are valued and recognised at the fair value of the asset at the date it is acquired.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

Depreciation of Plant & Equipment

The depreciable amount of all fixed assets, including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life commencing from the time the asset is held ready for use.

Major depreciation rates are:

Fixed equipment	10% p.a. to	20% p.a.
Furniture and equipment	5% p.a. to	20% p.a.
Computer equipment	20% p.a. to	33% p.a.
Buildings	2.5% p.a. of the value of buildings as at the end of the preceding financial year.	

(e) Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) are transferred to the organisation, are classified as finance leases.

Finance leases are capitalised by recognising an asset and a liability at the lower of the amount equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over their estimated useful lives where it is likely that the College will obtain ownership of the asset or ownership over the term of the lease.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

(f)

Financial assets

The College has two investment portfolios, the No. 1 Fund and the Pre-paid Education Fund. These investments are classified as fair value through profit or loss, with movements in the fair value recognised in profit and loss.

The College also recognises its investment in PSC Pty Ltd at fair value, with movements in the fair value recognised in the financial asset reserve in equity.

Initial recognition and measurement

Financial assets are recognised when the entity becomes a party to the contractual provisions to the instrument. This is equivalent to the date that the College commits itself to either purchase or sell the asset (ie. trade date accounting is adopted).

Financial assets are initially measured at fair value.

Classification and subsequent measurement

Financial assets are subsequently measured at fair value where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Impairment of financial assets

The College recognises lifetime expected credit losses for trade receivables. The expected credit losses on these financial assets are estimated based on the College's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

(g)

Impairment of Assets

At the end of each reporting period, the College assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard. Where it is not possible to estimate the recoverable amount of an individual asset, the College estimates the recoverable amount of the cash-generating unit to which it belongs.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

- (h) **Employee Entitlements**
Short term employee benefits
Provision is made for the College's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including salaries and wages and leave entitlements. Short term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.
- Since the 2013 Enterprise Agreement, teachers are deemed to be on Annual Leave from the week following the final Term week at the end of each year. As teachers are entitled to payment up to the beginning of the first week of Term of the following year, the College accrues this as Other Leave entitlements.
- Long term employee benefits
Provision is made for employees' annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service.
Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements of obligations for other long-term employee benefits for changes in assumptions are recognised in profit or loss in the periods in which the changes occur.
The College's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the College does not have an unconditional right to defer settlement for at least 12 months after the reporting period, in which case the obligations are presented as current provisions.
In the case of Long Service Leave entitlements, the College's employees have conditional rights to payment after 7 years service hence obligations for their leave are presented as current provisions.
- (i) **Cash and cash equivalents**
Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.
- (j) **Accounts Receivable and Other Debtors**
Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.
Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(f) for further discussion on the determination of impairment losses.
- (k) **Revenue and Other Income**
The nature of the College's activities allows it to raise and receive funds for operations, principally from fees, income on investments and government grants.
- Non-reciprocal grant revenue is recognised in profit or loss when the entity obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.
- If conditions are attached to the grant which must be satisfied before the entity is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.
- When grant revenue is received whereby the College incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor; otherwise the grant is recognised as income on receipt.
- Where grants provide for possible repayment obligations subject to future events, these conditions are disclosed as contingent liabilities.
- Where the College receives other non-reciprocal contributions of assets for zero or a nominal value, these assets are recognised at fair value on the date of acquisition in the statement of financial position, with a corresponding amount of income recognised in profit or loss.
- Donations and bequests are recognised as revenue when received.
- Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.
- Revenue from tuition and other associated fees is recognised upon the delivery of the service to the student or other party. Outstanding fees are brought to account as trade debtors.
- All revenue is stated net of the amount of goods and services tax.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

- (l) **Borrowing Costs**
Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.
All other borrowing costs are recognised as expenses in the period in which they are incurred.
- (m) **Goods and Services Tax (GST)**
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense.
Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.
- (n) **Comparative Figures**
Comparative figures have been adjusted to conform to changes in presentation for the current financial year where required by accounting standards or as a result of changes in accounting policy.
- (o) **Accounts Payable and Other Payables**
Accounts payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the College during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.
- (p) **Provisions**
Provisions are recognised when the College has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.
- (q) **Key estimations**
There are no key estimations that have not been declared elsewhere within these notes.
- (r) **Key Judgements**
Employee benefits
For the purpose of measurement, AASB 119: *Employee Benefits* defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the College expects that all of its employees would use all of their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, the College believes that obligations for annual leave entitlements satisfy the definition of short-term employee benefits and, therefore, can be measured at the (undiscounted) amounts expected to be paid to employees when the obligations are settled.
There are no other key judgements that have not been declared elsewhere within these notes.
- (s) **New Accounting Standards and Interpretations not yet mandatory or early adopted**
Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the College for the annual reporting period ended 31 December 2022. The College has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

2. REVENUE

The surplus for the year is arrived at after	2022 \$	2021 \$
(a) Revenue from Ordinary Activities		
Fee Income (Net)	29,034,339	27,642,585
Government Grants	8,772,588	8,121,865
Trading Income	3,049,981	3,005,644
Interest & Other	911,718	1,777,185
Total Revenue from Ordinary Activities	41,768,626	40,547,279
Government Grants included Universal Access Preschool grants of \$27,893 (\$68,025 in 2021).		
(b) Capital Income & Donations	1,425,556	4,909,295
As a result of donations and fundraising the school was able to gift to the Foundation Building Fund \$76,972 in 2022 (\$439,614 in 2021).		
(c) Net Investment Income / Expense of the No. 1 Fund	(113,791)	157,866
Total Revenue	43,080,391	45,614,440

3. TUITION EXPENSES

Academic Salaries	16,661,529	15,419,576
Performing Arts Expenses	614,639	595,090
Departmental Expenses	1,731,331	1,673,364
Other Tuition Expenses	1,359,362	1,141,636
Total Tuition Expenses	20,366,861	18,829,666

4. SALARY & WAGES ONCOSTS

Superannuation	2,410,060	2,122,315
Annual Leave, Long Service Leave & Other Paid Leave	750,424	1,118,171
Fringe Benefits Tax	234,951	191,026
Workers Compensation Insurance	264,659	235,026
Other Salary Related Costs	26,559	147,511
Total Salary & Wages Oncosts	3,686,653	3,814,049

5. TRADING EXPENSES

Early Learning Centre Expenses	1,168,020	1,139,798
Canteen Expenses	550,939	512,259
Fundraising Salaries, Wages & Other Expenses	472,318	388,860
Scotch Shop Expenses	554,514	572,940
Other Trading Activities	95,391	42,672
Total Trading Expenses	2,841,182	2,656,529

6. ADMINISTRATIVE EXPENSES

Marketing & Enrolments - Salaries & Wages	344,101	323,991
Marketing & Promotions - Other	472,123	467,920
Office & Clinic - Salaries & Wages	2,381,911	1,764,578
Bad and Doubtful Debts	51,517	54,366
Catering for Functions	47,283	38,037
Computer Infrastructure	893,575	689,999
Philanthropy - Salaries & Wages	335,072	387,123
Philanthropy - Other	99,339	177,100
Telephone	53,781	58,344
Insurance	671,384	261,211
Electricity & Gas	304,319	250,216
Council, ESL, Water & Sewer Charges	176,820	203,452
Other Administrative	661,300	675,912
Total Administrative Expenses	6,492,525	5,352,249

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

	2022 \$	2021 \$
7. BOARDING EXPENSES		
Boarding & Catering - Salaries & Wages	1,078,706	1,061,905
Boarding & Catering - Other	547,530	554,246
Total Boarding Expenses	<u>1,626,236</u>	<u>1,616,151</u>
8. MAINTENANCE & GROUNDS EXPENSES		
Maintenance - Salaries & Wages	471,267	403,646
Maintenance - Other	405,164	636,383
Grounds - Salaries & Wages	370,284	445,943
Grounds - Other	158,168	166,576
Cleaning & Security	792,258	734,605
Total Maintenance of Facilities	<u>2,197,141</u>	<u>2,387,153</u>
9. DEPRECIATION EXPENSE & BUILDING WRITE DOWNS		
Buildings & Improvements	1,104,000	1,080,000
Plant & Equipment	485,849	543,981
Write-downs Buildings	-	1,000,000
Total Depreciation Expense	<u>1,589,849</u>	<u>2,623,981</u>
10. FINANCING EXPENSE		
Bank Charges	56,919	51,880
Interest on Borrowings	416,792	137,662
Total Finance Expenses	<u>473,711</u>	<u>189,542</u>
11. CASH AND CASH EQUIVALENTS		
Cash on Hand	706	1,812
Cash at Bank	7,441,926	11,713,666
Total Cash and Cash Equivalents	<u>7,442,632</u>	<u>11,715,478</u>
12. OTHER RECEIVABLES		
Debtors - Fees	897,904	566,068
Provision for Impairment of Debtors	(225,000)	(225,000)
Total Other Receivables	<u>672,904</u>	<u>341,068</u>
Provision for impairment of debtors		
Movement in the provision for impairment of debtors is as follows:		
Provision for impairment - start of year	(225,000)	(175,000)
- charge for the year	(44,074)	(50,000)
- written off	44,074	-
Provision for impairment - end of year	<u>(225,000)</u>	<u>(225,000)</u>
13. INVENTORIES		
Stock On Hand - Scotch Shop	648,589	631,529
Scotch Shop - Provision for Stock Write Downs	(12,600)	(12,600)
Inventory - Staff Uniform Material	-	4,915
Total Inventories	<u>635,989</u>	<u>623,844</u>
14. FINANCIAL ASSETS		
Current Financial Assets		
Pre-Paid Education Fund - Investments	5,597,733	6,115,901
No. 1 Fund	1,262,659	1,371,050
Other Financial Assets	461,436	458,868
	<u>7,321,828</u>	<u>7,945,819</u>
Non-current Financial Assets		
PSC Pty Ltd - Shares	558,341	511,981
Loans to Scotch Enterprises Pty Limited	2,604,400	706,000
	<u>3,162,741</u>	<u>1,217,981</u>
Total Financial Assets	<u>10,484,569</u>	<u>9,163,800</u>

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

14. FINANCIAL ASSETS (CONT)

In 2021 the College established an internal loan facility for Scotch Enterprises Pty Limited to assist in the start up of new business ventures. The facility must be fully repaid by 2033 with scheduled interest and principal repayments beginning in 2024 (see note 28c).

PSC shares are stated at fair value based on the net assets of PSC Pty Ltd at 31/12/2021 which included a 2021 capital valuation for rates purposes of the property owned by the company (see note 28b).

The change in PSC's fair value for 2022 of \$46,360, is charged to the Financial Asset Reserve and is recognised in Other Comprehensive Income.

Other Financial Assets is the remainder of the McBean bequest, which was transferred in 2013 to the Foundation for them to hold.

Performance for the Pre-Paid Education and No. 1 Fund portfolios for 2022 is as follows:

	No. 1 Fund \$	Pre-Paid Fund \$	2022 Total \$	2021 Total \$
Net Investment Income	43,462	150,793	194,255	172,267
Change in Fair Value	(157,253)	(687,765)	(845,018)	492,084
Certificate Redemptions	-	(78,700)	(78,700)	(80,229)
Net Investment Income/(Expense)	(113,791)	(615,672)	(729,463)	584,122

The No. 1 Fund and Pre-Paid Education Fund investment portfolios are recognised as financial assets at fair value through profit or loss. Changes in the fair value are charged to Profit or Loss.

As at 31/12/2022, the respective market values of these investments are as reflected below:

	No. 1 Fund \$	Pre-Paid Fund \$	Total \$	Total \$
Cost	1,170,297	5,464,664	6,634,961	6,295,034
Market Value	1,248,347	5,543,035	6,791,382	7,446,401
	78,050	78,371	156,421	1,151,367

15. OTHER CURRENT ASSETS

Prepayments	522,682	353,949
Accrued income	10,135	29,800
Total Other Current Assets	532,817	383,749

16. PROPERTY, PLANT AND EQUIPMENT

Land – at independent valuation 1981	2,220,000	2,220,000
Land (Kyre) – at cost	261,606	261,606
	2,481,606	2,481,606
Building & Improvements at Valuation - 1981	3,630,000	3,630,000
Building & Improvements at cost - Kyre Campus	118,849	118,849
Building & Improvements at cost - Other	74,716,879	55,063,381
	78,465,728	58,812,230
Total Building, Land & Improvements	80,947,334	61,293,836
Accumulated Depreciation - Building & Improvements	(12,718,737)	(11,614,737)
SUB-TOTAL	68,228,597	49,679,099
Plant and Equipment	10,040,706	9,750,319
Accumulated Depreciation	(7,985,258)	(7,627,721)
SUB-TOTAL	2,055,448	1,922,598
Total Property, Plant & Equipment	70,284,045	51,601,697

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

16. PROPERTY, PLANT AND EQUIPMENT (CONT)

Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Building, Land & Improvements	Plant and Equipment	2022 Total	2021 Total
	\$	\$	\$	\$
Balance - start of year	49,679,099	1,922,598	51,601,697	39,162,950
Additions	752,583	649,272	1,401,855	1,806,309
Work in progress	18,900,915	3,250	18,904,165	13,256,419
Disposals & write downs	-	(361,771)	(361,771)	(1,006,380)
Depreciation expense - net of disposals	(1,104,000)	(157,901)	(1,261,901)	(1,617,601)
Carrying amount - end of year	68,228,597	2,055,448	70,284,045	51,601,697

17. OTHER PAYABLES

Trade Creditors	372,203	293,821
Other Creditors & Accruals	1,210,388	888,338
Other Unearned Income	133,597	460,887
Pre-Paid Education Fund Certificates (Current Liability)	1,051,350	897,070
Total Other Payables	2,767,538	2,540,116

18. FEES IN ADVANCE

Fees in Advance	1,970,016	2,042,865
Total Fees In Advance	1,970,016	2,042,865

Fees in Advance includes 2023 fees for overseas students billed and paid in 2022 of \$284,860 (\$40,781 in 2021).

19. BORROWINGS

Current Borrowings

Finance Lease	41,544	39,910
Loans - Secured by Mortgage	14,122,884	581,027
Total Current Borrowings	14,164,428	620,937

Non-Current Borrowings

Finance Lease	32,846	107,185
Loans - Secured by Mortgage	8,539,817	9,132,906
Total Non-Current Borrowings	8,572,663	9,240,091
Total Borrowings	22,737,091	9,861,028

As at 31 December 2022, the College carried the following existing loans:

- nil draw down on a 3 year \$4.5m loan facility with the National Australia Bank established in 2020. (Note 25a)
- \$13.5m outstanding on a \$15m loan facility with the National Australia Bank established in 2020, that expires in May 2023. The College is in negotiations with the bank to formalise a new facility agreement with extended terms and has no reason to believe that this will not occur.
- \$9.1m outstanding on a 15 year \$10m loan facility with the South Australian Government Financing Authority established in 2021.

20. PROVISION FOR ANNUAL LEAVE & LONG SERVICE LEAVE

Current Liability - Annual, Long Service & Other Leave

Annual Leave & Other Paid Leave Provisions	1,336,866	1,276,615
Long Service Leave Provision	2,433,915	2,541,973
Total Current Liability	3,770,781	3,818,588

Non- Current Liability - Long Service Leave

Long Service Leave Provision	404,403	381,834
Total Provision for Annual, Long Service & Other Leave	4,175,184	4,200,422

21. OTHER LIABILITIES

Deposits - Entry	39,677	45,677
Deposits - Disbursements	157,300	130,771
Deposits - Entry - Old Collegians	143,500	266,250
Pre-Paid Education Fund Certificates (Non-Current Liability)	1,876,780	2,409,230
Total Other Liabilities	2,217,257	2,851,928

22. RESERVES

Asset Revaluation	3,826,836	3,826,836
General Bequest Funds & Legacies	545,559	545,559
Financial Asset Reserve	418,343	371,983
No. 1 Fund	1,262,659	1,376,450
Total Reserves	6,053,397	6,120,828

The Financial Asset Reserve holds the adjustment to recognise PSC Pty Ltd at its fair value (see Note 14).

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

	2022 \$	2021 \$
23. ACCUMULATED SURPLUS		
Accumulated Surplus Pre-Paid Fund	2,290,137	2,905,809
Accumulated Surplus	47,842,336	43,306,640
Total Accumulated Surplus	50,132,473	46,212,449
24. CONTINGENT LIABILITIES AND CAPITAL COMMITMENTS		
(a) Contingent Liabilities		
The College received Block Grant Authority (BGA) funding from the South Australian Independent Schools Block Grant Authority Inc. P21 BER Funding of \$2,525,140 over the 3 years of the grant with the final entitlement being received in 2011. Under the P21 funding conditions there is a possibility that the Australian Government may require repayment of a portion of the grant if the College were to close within 20 years of the grant being given. At balance date the calculated contingent liability relating to the BGA P21 grant has been calculated as \$1,136,313.		
(b) Capital Commitments		
At 31/12/2022, the College had the following capital commitments:		
- \$912,000 for the Purrana Spencer Newton Centre		
- \$344,000 for Torrens Park House restorations		
- \$340,000 for Farm Lane improvements		
(c) Finance Lease Commitments		
Payable - minimum lease payments:		
- not later than 12 months	43,025	88,978
- between 12 months and five years	33,738	63,091
Minimum lease payments	76,763	152,069
Less future finance charges	2,373	4,974
Present value of minimum lease payments	74,390	147,095
(d) Operating Lease Commitments		
Non-cancellable leases contracted for but not recognised in the financial statements		
Payable - minimum lease payments:		
- not later than 12 months	295,867	182,449
- between 12 months and five years	197,411	121,313
- later than five years	782	-
	494,060	303,762
25. STATEMENT OF CASH FLOWS		
(a) Reconciliation of Cash:		
Cash and Cash Equivalents	7,442,632	6,933,890
The 3 year \$4.5m loan facility (see note 19) can be drawn down as required, nil was drawn down as at 31 December 2022.		
(b) Reconciliation of (Deficit) / Surplus for year to Net Cash flows from College Activities:		
Surplus for year	3,806,233	8,145,120
Depreciation of Property, Plant and Equipment	1,589,849	1,623,981
Increase/(Decrease) in Deposit Accounts	(102,221)	54,151
Increase/(Decrease) in Provision for Impairment of Debts	-	50,000
Net (Increase)/Decrease in Trade & Other Receivables	(331,836)	(18,439)
Decrease/(Increase) in Prepayments & Accrued Income	(149,068)	(89,222)
Decrease/(Increase) in Inventories	(12,145)	(90,908)
Decrease/(Increase) in Payables	35,213	(184,799)
(Decrease)/Increase in Fees in Advance	(72,849)	(36,287)
(Decrease)/Increase in Other Creditors & Accruals	298,471	(72,251)
(Decrease)/Increase in Other Income Unearned Grants	(327,290)	455,282
Pre-Paid Plan Certificates	(378,170)	75,589
Provisions for Annual Leave & Other Paid Leave	60,251	389,448
Provision for LSL	(85,489)	294,443
Write Downs and Disposal of Fixed Assets	-	1,000,000
Add/(Less) Non Operating Items		
Change in Market Value of the Pre-Paid Plan Investments	687,765	(369,029)
Net Result of the No1 Fund	113,791	(157,866)
Net Donations from Fundraising & Community	(1,425,556)	(4,909,295)
Interest Income	(170,790)	(66,796)
Bank Charges	56,919	51,880
Interest Paid	416,792	137,662
Net cash flows provided by Operating Activities	4,009,870	6,282,664

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

26. EVENTS OCCURRING AFTER BALANCE DATE

No matter or circumstance has arisen since 31 December 2022 that has significantly affected or may significantly affect:

- (i) the operations of the College;
- (ii) the results of the operations; and
- (iii) the state of affairs of the College

27. KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the College, directly or indirectly, is considered key management personnel.

	2022	2021
	\$	\$
Key management personnel compensation	<u>3,033,237</u>	<u>2,617,183</u>

28. AUDITOR REMUNERATION

Total Audit Services	<u>21,000</u>	<u>19,380</u>
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29. RELATED PARTY DISCLOSURES

- (a) The following persons were Members of the Council of Governors as at 31 December 2022:

Todd Roberts, Chair of Council of Governors
 Peter Tulla, Chair of Infrastructure
 Emma Ewer, Chair of Advancement Committee
 Bronte Wilson, Moderator
 Jody Burton
 Angus Jaffray
 Ian Southwood, Chair of Finance and Investment Committees
 Trent Driver, Principal (Appointment effective 16 December 2022)

- (b) PSC Pty Ltd

PSC Pty Ltd is a separate legal entity established to run the jointly owned West Lakes rowing facility shared by:

- (i) Prince Alfred College
- (ii) Scotch College Adelaide
- (iii) Christian Brothers College

Each College has equal ownership of the facility and provide up to two Directors. In 2022 Scotch College's representatives were:

- (i) John Newton – Principal, Scotch College Adelaide
- (ii) Richard Stone – Chief Operating Officer, Scotch College Adelaide (Resignation effective 19/10/2022)
- (iii) Sam Macmillan – Chief Operating Officer, Scotch College Adelaide (Appointment effective 19/10/2022)

PSC Pty Ltd is responsible for its own Statutory Reporting.

As at 31 December 2021, PSC Pty Ltd held the carrying amount of the property located at Lot 4 Dotterel Drive, Semaphore Park, South Australia, at \$1,425,000 being the assessed value of the property by the City of Charles Sturt and SA Water, for rates purposes.

- (c) Scotch Enterprises Pty Ltd

In 2018, as part of its income diversification strategy, the College established a separate entity, Scotch Enterprises Pty Ltd (SEPL). SEPL and its related entities are owned and controlled by the College. As at 31 December 2022 it had a consolidated financial position of approximately \$1.2million in net liabilities.

In late 2022 SEPL's entity, Red Lion Education Pty Ltd (RLE), purchased land in Mt Gambier for a childcare centre for \$698,400. It is intended that, in partnership with the Scotch College Foundation Pty Ltd, Scotch College Adelaide will establish a property trust which will own and develop the site for lease back to RLE.

- (d) Other Related Entities

- (i) Scotch College Foundation
- (ii) Scotch College Old Collegian Association Incorporated
- (iii) Scotch College Parents and Friends Association
- (iv) Scotch College Old Collegians' Life Membership Trust (College representative holds one of three Trustee positions)

Each of these entities have their own articles of association or Trust Deed and gives College Council a level of input into their operations by selecting members and the need for Council to agree to some decisions. As associations, these entities have their own statutory reporting structure independent of the College. They also grant any residual assets from liquidation to the College.

All fundraising activities (including its related expenditure) are undertaken primarily by the College. During the year the College provided administration services to these entities. These services have been supplied free of charge.

As at 31 December 2022, the Scotch College Foundation held the following Funds:

(i) Education Fund	\$	841,614	Plus investment portfolio with a market value of \$5,732,476
(ii) Building Fund	\$	569,996	
(iii) General Account	\$	573	

- (e) Other Related Transactions

- (i) The following individuals received payments in 2022

- Catherine Newton, John Newton's wife, received a stipend.

These payments have been determined in accordance with general market conditions.

- (ii) In 2022 the College purchased goods &/or services at normal commercial arrangements from the following organisations and consultants:

- Rider Levett Bucknall; Member of Council (Mr Tulla) is a director. The cost of work performed was \$64,295.

- Uniting Church in Australia; Member of Council (Mr Wilson) is a moderator of the Synod of SA. The cost of services provided was \$7,310.

All Members of Council are aware of these commercial arrangements.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

30. REMUNERATION OF MEMBERS OF THE COUNCIL OF GOVERNORS

All members of the Council of Governors, except the Principal, are volunteers and are not entitled to remuneration for their service to the College.

31. SEGMENT REPORTING

The College is a co-educational day and boarding school operating within the South Australian Preschool to Year 12 Education Sector.

32. COLLEGE DETAILS

The principal place of business of the College is 23-51 Carruth Road, Torrens Park, SA, 5062.

SCOTCH COLLEGE - ADELAIDE INCORPORATED

STATEMENT BY MEMBERS OF THE COUNCIL OF GOVERNORS

The Members of the Council of Governors of Scotch College - Adelaide have determined that the College is not a reporting entity. The Members of the Council of Governors have determined that this special purpose financial report should be prepared in accordance with the College's Statutes and with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Members of the Council of Governors of Scotch College - Adelaide:

- (a) the accompanying statement of comprehensive income, statement of financial position, statement of changes in equity, statement of cash flows and notes attached thereto, satisfy the requirements of Division 60 of the Australian Charities and Not-for-profits Commission Act 2012, including giving a true and fair view of the financial position and performance of the College for the financial year ended 31 December 2022 in accordance with the accounting policies stated in Note 1 to the financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the College will be able to pay its debts as and when they become due and payable.

Signed this 22nd day of March 2023 in accordance with a resolution of the Members of the Council of Governors.



Todd Roberts
Chair of Council of Governors
Member of the Council of Governors



Marcus Staker
Member of Finance Committee



**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF SCOTCH COLLEGE ADELAIDE INCORPORATED**

Opinion

We have audited the financial report of Scotch College Adelaide Incorporated ('the College'), which comprises the statement of financial position as at 31 December 2022, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the statement by members of the Council of Governors.

In our opinion, the accompanying financial report of Scotch College Adelaide Incorporated, is in accordance with the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (i) giving a true and fair view of the College's financial position as at 31 December 2022 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards to the extent described in Note 1 and Division 60 of the *Australian Charities and Not-for-profits Commission Regulation 2013*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the College in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and the ethical requirements of the *Accounting Professional & Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the College's financial reporting responsibilities under the *Australian Charities and Not-for-profits Commission Act 2012*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Information

The Council of Governors is responsible for the other information. The other information comprises the information in the report of the members of the Council of Governors and the detailed statement of income and expenditure for the year ended 31 December 2022 but does not include the financial report and the auditor's report thereon.

Nexia Edwards Marshall

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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF SCOTCH COLLEGE ADELAIDE INCORPORATED (CONT)**

Other Information (cont)

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information we are required to report that fact. We have nothing to report in this regard.

Council of Governors' Responsibility for the Financial Report

The Council of Governors of the College is responsible for the preparation of the financial report that gives a true and fair view and has determined that the basis of preparation described in Note 1 to the financial statements is appropriate to meet the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and is appropriate to meet the needs of the members. The Council of Governors is also responsible for such internal control as it determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council of Governors is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the College or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.

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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF SCOTCH COLLEGE ADELAIDE INCORPORATED (CONT)**

Auditor's Responsibility for the Audit of the Financial Report (cont)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Council of Governors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in blue ink that reads "Nexia Edwards Marshall".

Nexia Edwards Marshall
Chartered Accountants

A handwritten signature in blue ink, appearing to be "M O'Connor".

Matthew O'Connor
Partner

Adelaide
South Australia

23 March 2023

Nexia Edwards Marshall

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SCOTCH COLLEGE - ADELAIDE INCORPORATED

DETAILED STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2022

INCOME	2022	2021
Fees	\$	\$
Tuition Fees	29,398,509	27,857,614
Allowances, Scholarships, Bursaries, Commissions & Discounts	(2,585,234)	(2,521,292)
Enrolment Fees	181,935	187,051
Performing Arts	252,253	226,908
Scholarship Payments from Trusts	80,606	80,606
Boarding Fees	1,992,491	2,080,116
Boarding Allowances/Discounts	(286,221)	(268,418)
Total Fees	29,034,339	27,642,585
Government Grants		
Commonwealth Government - Recurrent Grants	6,697,738	6,065,457
Commonwealth Government - ABSTUDY	141,148	85,746
State Government - Recurrent & Needs Grants	1,898,555	1,864,327
State Government - Universal Access Grants	27,893	68,025
Other Government Grants	7,254	38,310
Total Government Grants	8,772,588	8,121,865
Trading Activities Income		
ELC Income	1,488,629	1,545,148
Canteen Sales	568,190	536,243
Fundraising Income	252,819	221,468
Scotch Shop (Uniform) Sales	661,821	631,534
Other Trading Activities	78,522	71,251
Total Trading Income	3,049,981	3,005,644
Interest & Other Income		
Interest	170,790	66,796
Pre-Paid Fund - Net Investment Income / (Expense)	(615,672)	426,256
Scotch Enterprises Pty Limited Income	569,424	301,800
Sundry	787,176	982,333
Total Interest & Other Income	911,718	1,777,185
Total Revenues from Ordinary Activities	41,768,626	40,547,279
EXPENSES		
Tuition Expenses		
Academic Salaries	16,661,529	15,419,576
Performing Arts Expenses	614,639	595,090
Departmental Expenses	1,731,331	1,673,364
Other Tuition Expenses	1,359,362	1,141,636
Total Tuition Expenses	20,366,861	18,829,666
Salary & Wages Oncosts		
Superannuation	2,410,060	2,122,315
Annual Leave, Long Service Leave & Other Paid Leave	750,424	1,118,171
Fringe Benefits Tax	234,951	191,026
Workers Compensation Insurance	264,659	235,026
Other Salary Related Costs	26,559	147,511
Total Salary & Wages Oncosts	3,686,653	3,814,049
Trading Expenses		
ELC Expenses	1,168,020	1,139,798
Canteen Expenses	550,939	512,259
Fundraising Expenses	472,318	388,860
Scotch Shop (Uniform) Expenses	554,514	572,940
Other Trading Expenses	95,391	42,672
Total Trading Expenses	2,841,182	2,656,529

SCOTCH COLLEGE - ADELAIDE INCORPORATED

DETAILED STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2022 (CONT)

	2022 \$	2021 \$
Administrative Expenses		
Marketing & Enrolments - Salary & Wages	344,101	323,991
Marketing & Promotions	472,123	467,920
Office & Clinic - Salaries & Wages	2,381,911	1,764,578
Debts Written Off	51,517	54,366
Catering for Functions	47,283	38,037
Computer Infrastructure & Consumables	893,575	689,999
Philanthropy - Salaries & Wages	335,072	387,123
Philanthropy - Other	99,339	177,100
Telephone	53,781	58,344
Insurance	671,384	261,211
Electricity & Gas	304,319	250,216
Council, ESL, Water & Sewer Charges	176,820	203,452
Other Administrative	661,300	675,912
Total Administrative Expenses	6,492,525	5,352,249
Boarding Expenses		
Boarding & Catering - Salaries & Wages	1,078,706	1,061,905
Boarding & Catering - Other	547,530	554,246
Total Boarding Expenses	1,626,236	1,616,151
Maintenance of Facilities		
Maintenance - Salaries & Wages	471,267	403,646
Maintenance - Other	405,164	636,383
Grounds - Salaries & Wages	370,284	445,943
Grounds - Other	158,168	166,576
Cleaning & Security	792,258	734,605
Total Maintenance of Facilities	2,197,141	2,387,153
Depreciation Expense & Building Write Downs		
Buildings & Improvements	1,104,000	1,080,000
Plant & Equipment	485,849	543,981
Buildings - write downs	-	1,000,000
Total Depreciation Expense	1,589,849	2,623,981
Financing Expenses		
Bank Charges	56,919	51,880
Interest on Borrowings	416,792	137,662
Total Finance Expenses	473,711	189,542
Net Surplus from Ordinary Activities	2,494,468	3,077,959
Gift to the Foundation - from donations & fundraising activities	(76,972)	(439,614)
Gift from the Foundation's Building Fund	1,285,000	5,186,916
Capital & Other Donations from the Community	7,778	56,743
State Government - Capital Grants	209,750	105,250
Donations & Capital Grants	1,425,556	4,909,295
Net Surplus after Grants and Major Fundraising Activities	3,920,024	7,987,254
No 1 Fund		
Net Income / (Expense) - No 1 Fund	(113,791)	157,866
SURPLUS	3,806,233	8,145,120



PLEASE RETURN SIGNED COPY

FACILITIES HIRE AGREEMENT BETWEEN SCOTCH COLLEGE ADELAIDE AND

Hirer: *Dragon Boat Association of SA – c/o Treasurer Debra Grant-Clark
PO Box 7024 West Lakes SA 5021*

Location: *Scotch College Adelaide – Rack Hire x 4 at Torrens Boat Shed*

Period of Hire: *January 2023-December 2023*

Cost of Hire: *\$2200 inc. gst – to be invoiced October 2023*

1. **Confirmation:** In writing is required and must be received within 14 days of this agreement. If this confirmation is not received within the specified time, the College reserves the right to cancel the booking and allocate the venue to another Hirer. **This signed document should be returned prior to period of hire referred to above.**
2. **Payment:** Full payment in advance is required for the period shown as per terms on invoice
3. **Responsibilities:** The Hirer agrees to ensure that: -
 - a) No dangerous goods are brought to the venue.
 - b) No display materials or decorations are erected without the prior written approval of the College Principal.
 - c) All relevant laws and by-laws are complied with.
 - d) The Hirer and guests will conduct themselves in an orderly manner in full compliance with the College Management directions.
 - e) Appropriate insurance coverage has been obtained for the organiser's liability for loss, damage, or personal injury. The College will not accept responsibility for any damage, loss, or injury before, during or after the event. The organiser is responsible for any damage or loss to the College property caused by or contributed to by any of the persons on site as a representative or guest of Hirer. **A copy of Hirer's current public liability insurance is required by the College.**
 - f) All food and beverage rubbish brought onto the premises should be removed and/or placed in bins in the area and must not be left inside buildings.
4. **Licenses:** All relevant licenses e.g., Liquor License will be the responsibility of the Hirer.
Note – If using the River Torrens an Aquatics Activity Licence must be held in your name.
5. **Prices:** Prices and Conditions are subject to change without notice.
6. **Smoking:** Smoking is not permitted on the College property.
7. **Non Liability of the College Loss:** Under no circumstances will the College make good or accept responsibility or liability in respect of any damage or theft or loss of any property, goods, articles or things whatsoever placed, deposited, brought into or left at the College or other premise owed by the College, either by the Hirer, the Hirer's employees or agents or by any persons attending the function and the Hirer must indemnify and hold the College and its employees and agents harmless in respect thereof. The College will not be liable for any loss due to any breakdown of machinery, failure of supply of electricity, leakage of water, fire, legislative change, government restriction, or third-party intervention, which may cause the Facilities to be temporarily closed or the hiring to be interrupted or cancelled.
8. **Indemnity:** The Hirer shall indemnify and keep indemnified the College from and against all loss, damage or liability whether criminal or civil suffered by the College which may be incurred by or done or happen to the Hirer or the Hirer's employees or agents by or to any other person resorting to the College by reason of the use of the Facilities by the Hirer.
9. **Hirer Covenants:** The Hirer shall comply with all proper requisitions and requirements of any government department, authority or body and all statutes or regulations, by-laws from time to time affecting and relating to the nature of the Hirer's use of the Facilities. The Hirer and his employees and agents shall, during the hiring and other such times as they or any of them shall be in the Facilities for the hiring, comply with all the requirements of the Manager.



- 10. Sub-Letting:** The Hirer shall not sublet the Facilities or any part thereof.
- 11. Termination:** The Manager may terminate hire agreement by notice to the Hirer in writing where in his/her opinion: -
- a) There is, by reason of the Hirer's use of the Facilities, imminent danger of damage being afflicted to the Facilities or to any person in or about the Facilities, or any nuisance, disturbance or annoyance being caused to the Board or to any licensee or invitee of the Establishment to the Facilities or to the owner or occupier of the land or property near the Facilities:
 - Or
 - b) The Hirer is in default under any provisions of this Agreement: or
 - c) For this Agreement, the Hirer (if it is a company) passes a resolution or an order is made by the Court for the winding up of the Hirer or if the Hirer is placed in receivership or under official or statutory management.
- 12. Fire Alarm:** Should the fire alarm be maliciously or negligently activated and create a false alarm call to the Fire Service, the Hirer will incur a minimum charge of \$1,000 plus GST.
- 13. Smoke Free:** The College, and any other property mentioned in this contract which is leased by Scotch College is 100% SMOKE FREE - i.e., inclusive of outside areas and all Facilities.

Special Note

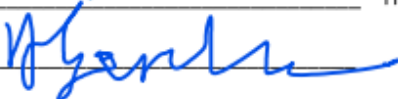
Hire is to Dragon Boat Association of SA and therefore you and your employees/volunteers are responsible for the Duty of Care of participants and visitors attending your program. No child should be left unattended at any time.

As your hire use is possibly when there are no Scotch College representatives available, there would be no first aid officers on site, please ensure you have provided your own officer and first aid supplies.

Upon termination, the Hirer's rights hereunder shall cease, and the Hirer shall vacate the Facilities. Any termination shall not prejudice the College's right to recover all costs and charges otherwise payable by the Hirer hereunder.

This contract is not binding on either party unless signed by the College and the Hirer.

Name: Tracey Gardiner Hirer - I have read and understood the above conditions.

Signed: 

Date: 23/08/23

Name: Katrina Rowbottom On behalf of Scotch College

Signed: KR 

Date: 6/10/2022

Recommendation 9 - Item 7.9 - Attachment A

Anonymous User just submitted the survey Submission Form with the responses below.

Park(s) of interest

Park 26 (Site A)
Park 26 (Site B)
Park 26 (Site C)

Name

Jodie Brady - Property Coordinator, Department for Education

Email address

Jodie.Brady2@sa.gov.au

Address

c/- Department for Education, GPO Box 1152, ADELAIDE SA 5001

Business/Organisation Name (if applicable)

Department for Education as the Agency acting for the Minister for Education, Training and Skills

Gender

Other identity

Year of birth

1968

Names of all other parties/user groups associated with the proposal

(Either via sub-licence or through a casual use agreement).

Minister for Education, Training and Skills; Unley High School; Norwood International High School; Unley High School Rowing Club; Norwood International High School Rowing Club. *Note: the other parties/user groups listed are associated through organisational structure not via sub-licence or user agreements.

Expected numbers of regular users and a description of the user group(s)

Unley High School - 130+ Year 7 to Year 12 students; 1 rowing manager; 4 rowing teachers, 24 rowing coaches
Norwood International High School - 100+ Year 7 to Year 12 students; 1 rowing leader; 2 rowing teacher, 1 rowing Head Coach (and support officer), 19 coaches

Details of grounds/facilities currently used by the proponent and the other user groups identified

Tarntanya Park 26 (Site C) – The Minister for Education, Training and Skills (as successor to the Minister for Education and Child Development) has a licence agreement for the site with the City of Adelaide which is used jointly by Unley High School and Norwood International High School.

Recommendation 9 - Item 7.9 - Attachment A

Statement regarding why relocation is desired (if applicable):

The Department for Education and the Schools wish to retain the use of their boathouse facility and access to Park 26 (Site C) to continue to provide their public education rowing programs. This site is located centrally to both Schools in proximity and accessibility for their students, their families and staff which has supported the effective and efficient delivery of their rowing programs for many years.

Park number

Tarntanya (Park 26 – Site C)

Current location

Tarntanya (Park 26 – Site C)

Address

Bound by Montefiore Rd on the West and Festival Drive to the South

Existing lease/licence through

City of Adelaide

Expiry date

Currently in holding over.

Evidence of the lead proponent having a relationship with other parties identified in the proposal

Norwood International High School and Unley High School are registered state government educational institutions which are managed and overseen by the Department for Education. The Department for Education is the South Australian state government department that is the agency for the Minister for Education, Training and Skills.

Current membership numbers (participants only - not social members)

Unley High School – 130 (fluctuates annually due to new Year 7 enrolments and Year 12 graduates, numbers have been increasing since 2017) Norwood International High School - 100 (fluctuates annually due to new Year 7 enrolments and Year 12 graduates, numbers have been increasing since 2016)

How will year-round use be demonstrated?

Unley HS and Norwood International High School are two out of only three public education rowing programs offering rowing to over 230 students in Years 7 to 12. The rowing programs have two components – the rowing club for extra curricular rowing for all year levels and the curriculum based rowing for Years 7 to 10. Each program has a health and fitness component as well as a competition component. The boathouse and site is used year round for delivering both components of the rowing program including theory and practical lessons, training, regattas, storage of rowing boats, oars and associated equipment. In addition, 8 HPE classes attend the site weekly at stages throughout the year, with the upstairs open space acting as a classroom during those times. Come and Try Sessions for the general public are held up to eight times a year, throughout the year.

How will a focus of participation for community sport and recreation be provided?

The rowing programs offered by Unley High School and Norwood International High School focus highly on participation of community sport and recreation by providing the opportunity for students, regardless of gender or ethnicity, who do not reside within the determined school zones to participate in the sport of rowing. The Rowing Special Interest Program in particular attracts Statewide and International interest, with many international students attending both Unley and Norwood High Schools joining the program. Both programs include training, skill acquisition, sport knowledge and engagement (use of technology, teamwork, nutrition and performance analysis) and participation in regattas held on the Torrens. These programs allow students to develop physical fitness capabilities with associated activities such as cycling and running along the Torrens and throughout the Parklands as a part of their training regime. These programs create a strong foundation for life long involvement in community sport and recreation with many of the students continuing to participate in various forms of community sport and recreation well into their adulthood. This is evidenced by the many former graduates of the rowing programs going on to coach at both schools. Further opportunities for the community to participate in community sport and recreation and to be introduced and enjoy the Torrens and Parklands facilities, is through the Come and Try Sessions held by both Schools up to eight times a year. These sessions are not limited to students and their families but are open to all community groups and individuals who are interested in participating.

How will the selected sporting activity complement and co-exist with the informal recreational activities occurring in the park of interest?

Unley and Norwood International High Schools have successfully co-existed with all other rowing clubs, general public and other river activities/users (Popeye, BBQ Buoys, Dragon boats) since 1977 and 1982 respectively. All activities are both mindful and respectful of the shared space and environmental care is built into the teaching program. The NUHSRC facility is situated amongst other club/boat houses who's core sporting activities are also rowing based – Adelaide Rowing Club to the west, Scotch College Boathouse (Tarntayna Park 26 – Site B) and Pembroke School Rowing Club (Tarntanya Park 26 – Site) to the east. Having aligned core sporting activities located in neighbouring facilities complements the use of the Torrens (including the specifically built boat launch jetty/platform located directly in front of these four sites) by all the Clubs and supports the established use of the area. The location of the NUHSRC facility is in a popular area along the Torrens for a wide range of the general public and community to enjoy various informal recreational activities. During rowing regattas, other informal recreational users have shown genuine interest and enjoyment in the events taking place. These rowing events and activities are of particular interest to local and international visitors who have not had the opportunity to experience the sport of rowing or a rowing competition.

Please select your organisation type

Educational institution

Please provide evidence that the business/organisation can operate solely or form a combined management committee possibly with sub-lessees who contribute to the diverse sporting opportunities.

The Department for Education operates under the auspices of the State Government of South Australia. Both Unley High School and Norwood International High School sit within the organisational structure of the Department. Both Schools have formed management committees for the management and administration of their Club Rowing Program (extra curricular rowing). Both the Department and the Schools are limited in being able to provide diverse sporting opportunities in conjunction with other sporting or community groups, given the limitations of design and space of the boathouse facilities and it's location on the Torrens within the Park Lands. These limitations, however, do not restrict the opportunities for other sporting groups to diversify into the sport of rowing.

Provide an indication of the type and scale of supporting built form infrastructure required to support the proposed use.

To effectively maintain the standards of both Schools rowing programs and enhance the sporting opportunities for users (current and future), the type and scale of sporting build infrastructure would, at a minimum, be in line with their existing facilities being: Ground level – 167.13 sq metres of boat and rowing equipment storage plus lawned frontage; on Torrens boat launching infrastructure (jetty/platform) situated directly in front/close to the Torrens; 1st floor – 59.27 sq metres of open space for lessons, theory and team meeting plus balcony/verandah for observation/assessment of rowing technique on the water; 1st floor – kitchenette/refreshment facilities, 2 change rooms, 2 x 2 showers and 2 x 3 toilets.

How will financial viability and capacity be demonstrated?

Annual funding for Unley HS and Norwood IHS is provided by the South Australian State Government via the Department for Education for the delivery of their rowing programs and associated use and administration of the existing facility. Both Unley and Norwood International High Schools Rowing Clubs have active fundraising programs run by the Parents and community members which supports the Clubs' individual programs and provides additional financial contribution for the purchase of equipment, rowing camps, etc.

Recommendation 9 - Item 7.9 - Attachment A

How will experience in managing facilities be demonstrated?

Both Unley HS and Norwood IHS have shared the operation and management of the Torrens Boathouse since it was commissioned in 1991 (with the support and benefits provided by the Department for Education). The schools, being public education institutions under the Department for Education also have the benefit of the SA Government's Across Government Facilities Management Arrangements (AGFMA) with funding provided by the SA State Government for preventative maintenance, general break down maintenance, repairs and replacement.

How will a sound governance / management model be demonstrated?

The Department for Education operates under the auspices of the State Government of South Australia. Both Unley High School and Norwood International High School sit within the organisational structure of the Department. Both Schools have constituted management committees for the management and administration of their Club Rowing Program (extra curricular rowing). As both Unley and Norwood International High Schools are both government schools they are obliged to ensure financial management, compliance, budgeting and reporting as per the Department for Education Policies and Procedures. The Schools are supported by their Principal and Business Managers with all financials reported to the Finance Advisory Committees and Governing Councils regularly. Independent audits of the financials are also undertaken annually.

Please provide any attachments to support your expression of interest

[https://s3-ap-southeast-2.amazonaws.com/ehq-production-australia/384a6efb4db80dbef230931207a3aeb0f518fb75/original/1695346649/bf939fe36a5edb33373baacd2c2682b0 Letters of Support x 2 - Unley HS NIHS.pdf?1695346649](https://s3-ap-southeast-2.amazonaws.com/ehq-production-australia/384a6efb4db80dbef230931207a3aeb0f518fb75/original/1695346649/bf939fe36a5edb33373baacd2c2682b0%20Letters%20of%20Support%20-%20Unley%20HS%20NIHS.pdf?1695346649)